

FINANCIAL TIMES

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D 8523 B

Texaco: legal blunders
that could kill a
company, Page 27

World news

Business summary

Divers search ferry for bodies

Divers began the grim task of searching the hull of a capsized British ferry for an estimated 124 bodies trapped inside after salvage teams used floating cranes and giant barges to right the Herald of Free Enterprise. The ferry capsized off the Belgian North Sea port of Zeebrugge more than a month ago. Sixty-one bodies had been recovered prior to the righting manoeuvre. Authorities said 348 people survived the accident although they acknowledge that their tally may be incomplete due to confusion about whether some survivors were counted twice in the initial rescue. Picture Page 2

Mubarak victory

President Hosni Mubarak's ruling National Democratic Party won 75 per cent of the votes in Egypt's national election and will dominate the new parliament. The opposition claimed the election was rigged.

Philippines tense

The military put its troops on alert as tension in the most southern Philippines city heightened ahead of Muslim autonomy talks tomorrow.

Pope in Argentina

Pope John Paul II began a visit to Argentina's rich agricultural areas by defending the rights of rural workers. He said they had been neglected too long.

Pakistani denial

Pakistani Prime Minister Mohammed Khan Jinnah said his country had no intention of producing nuclear weapons. He was ready to sign the nuclear Non-Proliferation Treaty.

UK poll prospects

Prospects for a June election in Britain rose after Sunday's Conservative Party members urged Prime Minister Margaret Thatcher to go to the country a year early. Two more opinion polls gave the party a commanding lead.

Chirac warning

French Prime Minister Jacques Chirac warned his own parliamentary coalition against conditions of government policy which could hamper it in the year before presidential elections. Page 2

Gulf war flares

Iran said it launched an offensive east of Iraq's southern city of Basra while Iraq said forces had repulsed the attack. Page 4

Libyan bombing

Libyan aircraft bombed with "unprecedented intensity" the strategic air base of Ouadi-Doum, Chad radio said. The air base was recently captured by Chad forces.

French jail move

The French Government said it was dropping a controversial plan to set up privately-run prisons and announced a new state-funded prison building programme.

Amsterdam evictions

About 750 police in riot gear stormed an illegally-occupied building in central Amsterdam and evicted the eight occupants, arresting five of them and two of their supporters.

IRA burial clash

Mourners clashed with police at an Irish Republican Army funeral in Northern Ireland. Prisoners rioted in a high-security jail and guerrillas attacked security bases.

Five die in Punjab

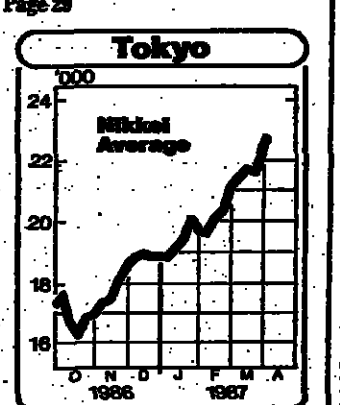
Sikh extremists killed five people and set alight cigarette, drink and barber shops in Punjab. Their action was a fresh challenge to the Indian state's moderate government.

Petrofina 'let off' US fine of \$841m

PETROFINA, the Belgian oil company, announced that the US Government had decided not to proceed with a \$841m fine for alleged violation of oil price controls. An unauthorised leak from the US Department of Energy in January revealed that Washington was considering imposing what would have been one of the largest fines ever for infringing the controls, which were lifted in 1981.

NIXDORF Computer expects further rapid growth this year after raising net income by 20 per cent in 1986 to DM 222m (€121m). Mr Klaus Luft, chairman of the West German company, said. Page 29

EHONE Poulenc, the French state-owned chemicals group, will this week report consolidated net group earnings of FF 2bn (\$307m) for 1986, compared with profits of FF 2.1bn (\$323m) the year before. Page 29



TOKYO: Wall Street's overnight advance helped send share prices soaring to a record high. The Nikkei average climbed 104.54 to 22,485.55. Worries over the weak dollar and the threat of a trade war with Japan helped push equity prices higher, despite a late rally. The FTSE 100 index slipped 1.5 to 2,487.8 while the FT Ordinary index shed 1.5 to close at 1,544.5. Page 28

WALL STREET: The Dow Jones industrial average closed down 4.80 at 2,390.94. Page 28

GOLD fell \$2.50 to \$419.50 on the London bullion market. It also fell in Zurich to \$419.00 (\$421.75). In New York the June Comex settlement was \$426.20. Page 28

DOLLAR closed in New York at DM 1.8275; SF 1.5150; FF 0.9765; £145.05. It rose in London to DM 1.8285 (DM 1.8320); to FF 0.9770 (FF 0.9725); but fell to SF 1.5145 (SF 1.5185); and to £145.30 (£146.05). On Bank of England figures the dollar's exchange rate index fell to 101.6 (101.7). Page 28

STERLING closed in New York at \$1.8180. It rose in London to \$1.8185 (\$1.8175); and to DM 2.9550 (DM 2.9525); to FF 0.9325 (FF 0.9325); but fell to SF 2.45 (SF 2.4575) and to £235.25 (£236.25). The pound's exchange index fell 0.1 to 72.3. Page 29

ERICSSON, the Swedish telecommunications group, has won its first commercial order for digital public telephone exchanges in the fiercely-contested US market. It has been awarded a contract in the state of Idaho.

ELDERS IXL, the Australian brewing, financial services and pastoral group, is planning to spin off its chain of 5,000 Courage public houses, which may be worth up to \$1.5m. Courage, Britain's sixth largest brewer, was acquired by Elders last year from the Hanson Trust for \$2.2m. Page 28

CBS, the US broadcasting and entertainment group which is in the middle of a management upheaval, is to pay over \$4m in lump sum payments and an annuity of \$400,000 to its former chairman, who was in a boardroom comp last September. Page 29

WE REGRET that over-the-counter closing prices were not available for this edition due to communication problems.

Refugees flee misery of Beirut's Chatila camp

BY NORA BOUSTANY IN BEIRUT

SYRIAN TROOPS and military observers marched into the devastated Palestinian refugee camp of Chatila yesterday, as starving children streamed out and haggard dwellers thronged at the shantytown's muddy exits to give the first account of their five-month siege.

"We burned our doors and cupboards to cook and used sand, fat and shoeleaves to make light at night," said Mona Al Hagi, as tears trickled down her dirty face. "We lived a life of beasts. Children's stomachs were bloated with hunger. There were no medicines. Sewage pipes burst open," she cried as a score of 50 Syrian soldiers stomped into the northern entrance of Chatila.

Mothers rushed forward to find

children who had been trapped inside, and camp residents climbing on earthmounds waved frantically to relatives they recognised in the distance.

Colonel Abdel Salam Daghestani, the chief of a Syrian military observers unit in Lebanon, said: "The food blockade was lifted yesterday. Today we have fixed positions for our men and tomorrow the wounded will be evacuated."

A bitter war between Shia Amal militiamen, Shia Lebanese soldiers ringing the camp and Palestinian guerrillas trapped inside had reduced the narrow, dusty streets of Chatila to piles of collapsed roof

tops and dangling masonry.

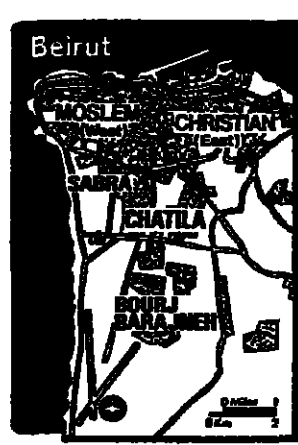
Conditions inside Chatila, a small patch of desolate destruction, where some 3,200 people have been besieged since November 24, appeared even more dramatic than those of the sprawling camp of Bourj Barajneh, located just east of the road to Beirut international airport.

Mahmoud Ghandour, a 12 year old Palestinian boy, who had just been reunited with his mother and little sister Ferial, said he had gone to visit another older sister inside the day the fighting started. His friend, 14 year old Omar Mansour

Ghandour, whose parents are in Bourj, told reporters he ran out "because I could no longer stand my hunger." He said a barber known as Al Odeissi had shaved off his hair because all children had lice and bugs. Flies and mosquitoes buzzed over the people and the debris, as Shia Amal fighters prevented residents from pouring out.

Hollow applause rang out as soon as the three trucks of Syrian soldiers rumbled into the area. Old men with long beards and sad, sullen looks gazed in disbelief at the commotion around them.

"We had to eat boiled cats. There was no water, no bread. Maybe there are only five to six houses



Reagan moves to contain Soviet spy row

By Lionel Barber in Washington

PRESIDENT Ronald Reagan yesterday tried to contain the growing controversy over security breaches at the US embassy in Moscow, suspending planned moves by the US and the Soviet Union into new embassy buildings in each other's capitals.

In a snap visit to the White House briefing room, Mr Reagan also said that he had appointed a special review board headed by the former US Defence Secretary Melvin Laird to investigate charges that KGB agents were allowed into the US diplomatic mission in Moscow.

The announcement, coming five days before Mr George Shultz, US Secretary of State, visits the Soviet capital for high-level arms control talks, appeared aimed at preventing the spy scandal from escalating to the point where it could disrupt the talks.

Mr Reagan, defending the decision to go ahead with Mr Shultz's visit, said: "I don't think it's good for us to be run out of town."

In the past week, Administration officials have expressed fears that Mr Shultz's reports from Moscow to Washington could be bogged. This followed disclosures that US Marine Guards at the embassy allowed Soviet agents into secret areas and that the new embassy building was riddled with eavesdropping devices.

In his brief statement yesterday, his first public comment on the scandal, Mr Reagan also appeared anxious to refute suggestions of incompetence in his Administration, charges which came to the fore during the Iran arms scandal.

He said that he had called his top national security advisers "two weeks ago" to assess the damage to US security at the embassy after the disclosures that Marines had let in KGB agents in return for sexual favours from Soviet women.

Mr Reagan said that neither the US nor the Soviet Union would be allowed into their respective new buildings in Moscow and Washington until he was assured that it was safe for the US to move into a safe environment in Moscow.

The security issue has been highlighted by reports that Mr Shultz and a foreign intelligence advisory board had been asked to evaluate the condition of the new US embassy building and to "ascertain whether it will ever be secure or whether it may be necessary to destroy and rebuild it."

Lower dollar would pose threat to world economy says Volcker

BY STEWART FLEMING, US EDITOR, IN WASHINGTON

MR PAUL VOLCKER, the US Federal Reserve Board chairman, yesterday issued a stern warning about the dangers to the world economy from a further decline in the dollar, hinting strongly that the US central bank fears it could be forced to tighten monetary policy to stabilise the currency.

"The performance of the dollar in the exchange markets might become a factor bearing on our provision of reserves," Mr Volcker said. Although Mr Volcker has indicated before that he believes the dollar has fallen far enough over the past two years, yesterday's statements to a House of Representatives subcommittee represented his most explicit and outspoken statement on the risks of further dollar devaluation.

"They came on the eve of meetings of finance ministers and central bankers of the major industrial countries (as well as developing countries) who are attending the meetings of the Institute and development committees of the International Monetary Fund (IMF) and World Bank in Washington."

A senior Treasury Department official said that the industrial countries officials would conduct a review of the record reached in Paris on February 22 where they agreed to try and stabilise key currencies. The US is expected to continue to press its industrial trading partners, particularly Japan and West Germany, to take action to speed up economic growth. The US official said that the record "has been successful and continues to be successful."

Last night, Japan approved a framework for a set of measures aimed at boosting economic growth and reducing international trade tensions. The measures, however, are unlikely to satisfy Japan's main trading partners.

Mr Volcker's comments seemed designed to impress upon the financial markets, before these meetings, the commitment of the Fed to dollar stability and to underscore the importance of action in Congress to cut the US budget deficit as the debate over fiscal policy intensifies.

Throughout his written testimony Mr Volcker referred to the threat of relying on dollar devaluation to try and reduce the \$170bn US trade deficit.

"There are clear dangers of relying too much on exchange rates" to improve the US trade balance. This would "clearly pose substantial risks of renewed inflationary momentum and could undermine confidence in future financial stability," he said.

Mr Volcker pointed out that dollar devaluation and the associated higher import prices might offset the improvement (taking place in export volumes). He added that "a future sizable depreciation of the dollar could well be counter-productive... impairing prospects for investment and growth" in West Germany, Japan and other countries with current account surpluses.

Mr Volcker also stated bluntly that the US must "slow the growth of spending at home, particularly for consumption" in order to improve the trade balance, stressing the importance of cutting the budget deficit and achieving a better

balance between investment and domestic savings. This "seems to me more important than achieving a particular rate of growth overall this year," he added.

Officials in Washington fear that with growth in the major industrial countries slowing, the difficulty of reducing international imbalances such as the US trade deficit and the surpluses in Japan and West Germany, is increasing.

The deteriorating outlook for the industrial countries is also exacerbating the problems faced by heavily indebted Third World borrowers. Mr Volcker warned that "there is clearly a danger that adequate financing arrangements are not being negotiated and put in place in a timely way" to help heavily indebted Third World borrowers.

He added that there is "too little appreciation of how much progress the heavily indebted countries themselves have made towards laying the groundwork for sustainable growth."

The Treasury official adopted a slightly more optimistic tone on the debt situation, saying "substantial progress" is being made. On the question of the particular problems of sub-Saharan African debtors - one of the key issues on the agenda at this week's meetings - the official indicated that the US did not look favourably on proposals to forgive debt or offer concessional interest rates on these countries' official debts.

He indicated, however, that stretching out repayment periods was more acceptable.

Lex, Page 28

Italian Government crisis likely to deepen today

BY JOHN WYLES IN ROME

THE DYING FALL of Italy's remarkably durable five-party coalition government into early general elections should be enacted this afternoon after one of the most curious and bitter political crises in the country's postwar history.

After five weeks in which the main protagonists, the Christian Democrats and the Socialists, have constantly avoided taking responsibility for the divorce, the Christian Democrats are expected to withdraw from the Government at a Council of Ministers meeting this afternoon.

Mr Bettino Craxi, the Socialist Prime Minister, will probably then go before the Senate and confirm that his governing majority no longer exists. What happens afterwards, however, is another in a string of uncertainties which has made many Italians, usually loathe to the point of indifference by their political crises, sit up and take interest.

One theory is that Mr Craxi will attach himself to the kite he floated last weekend and appeal for an alternative majority capable of sustaining a government through into June so as to permit the holding of referenda on nuclear energy and judicial reform.

But this majority may exist only on paper, because the Liberals would be unlikely to join the Communists, the radicals and groups even further to the left in sustaining a referendum government.

The fact that Mr Craxi would even contemplate such a device was the last straw for the angry and embittered Christian Democrats, who believed that they were given bankable undertakings from the Socialist leader last July that he would hand over the premiership to one of their number.

Nonetheless, the Christian Democrats' instinctive desire for compromise meant that the party executive needed eight hours on Monday to agree that they would bring the five-party Government down if the Prime Minister did not agree in Cabinet to resign.

"The Craxi Government will no longer exist when he goes to the Senate," said Mr Ciriaco De Mita, the

embittered Christian Democrat secretary, in the early hours of Tuesday morning.

Mr Craxi has repeatedly said that he will support a Christian Democrat government if only the referenda can go ahead. Although there are some waverers behind him, an adamant Mr De Mita, supported by the Republicans, insists that they must be avoided - as they will be if early elections are called. The Christian Democrats' fears that Mr Craxi would exploit the referenda to his party's advantage at the expense of the Christian Democrats and the Government.

Mr Craxi's appearance before the Senate, despite his first resignation on March 3, is at the insistence of President Francesco Cossiga who wants to establish clearly that there is no viable political majority.

Assuming there is none, his next move will be to nominate over the name of a possible caretaker prime minister to steer the country through elections which, if held in June, would be fully a year before they are constitutionally required.

Oppenheimer

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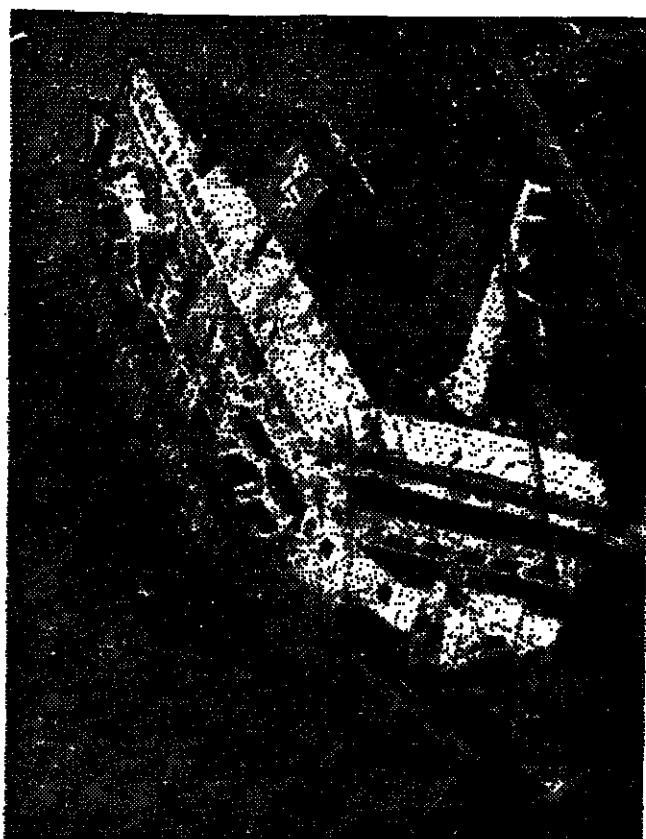
Source: Trusts, official data, figures as at March 1, 1987

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Judge Giovanni Falcone's "maxi-trial" of mafiosi has done little to ease tensions in Palermo. Page 2	

EUROPEAN NEWS



The capsized British car ferry, the Herald of Free Enterprise, spewing debris from its portholes, is winched upright in a mammoth salvage operation as divers prepare to go aboard to recover up to 140 bodies.

Belgian police said that the water-filled hulk of the ferry was in a near-vertical position after day-long hauling effort, clearing the way for the retrieval of corpses.

The bodies, nearly all Britons, are believed entombed in the ferry that flooded and keeled over on March 6 on a cross-Channel trip from Zeebrugge to Dover in south-east England.

As the vessel's submerged portside emerged from the water, salvage operators spotted several corpses pinned by furniture and other debris to the inside of walls and windows.

A mass of debris, including furniture and personal possessions, poured out from the vessel as it was winched slowly upright.

Chirac warns his coalition against criticism

By David Housego in Paris

MR JACQUES CHIRAC, the French Prime Minister, yesterday warned deputies of his own parliamentary coalition against criticisms of government policy that could hamper its action in the difficult year remaining before the presidential elections.

The warning came in a statement of policy by the Prime Minister introduced at the beginning of the new session of parliament. Mr Chirac decided to seek a renewed vote of confidence as a way of harnessing his fragile majority to the yoke.

His remarks on avoiding damaging criticism were particularly directed at Mr Raymond Barre, the former Prime Minister, who will be Mr Chirac's rival in the presidential election and whose supporters have not concealed their distrust of Mr Chirac. But they were also intended to silence the openly aired differences between ministers and the disputes over policy that have dogged the government in recent months.

In an effort to weld together his majority more tightly Mr Chirac called for a vote that would mark an approval of policies over the past year, an acceptance of the Government's programme for the coming months and an adherence to its broad objectives of policy.

The new session follows the pro-

longed recess that Mr Chirac decided on in January when he adjourned parliament in the wake of the student demonstrations and public sector strikes. It now faces a crowded programme, including controversial legislation over New Caledonia, France's Pacific territory, more flexible working hours, and private sector construction of prisons.

Contrary to the government's practice in its first year of power, it intends to be more sparing in its use of emergency procedures to accelerate legislation which last year drew criticism from both opposition deputies and the President.

While Mr Chirac's own neo-Gaullist RPR deputies cheered his speech, his UDF centrist partners responded with only polite applause. Mr Jean-Claude Gaudin, the UDF parliamentary leader, said afterwards in the debate that the Government's majority "is solid and will remain so."

But he maintained the UDF's right to criticise, bringing home the point by calling on the Government to take stronger action to stimulate fixed capital investment. Mr Gaudin said the 1988 budget should include further tax relief for companies.

The Government was expected to have a majority on the vote of confidence.

EEC 'near toy safety standards agreement'

By William Davies in Luxembourg

EEC STANDARDS for the safety of toys could be agreed within the next three months, Mr Philippe Maystadt, the Belgian Minister in the chair of the Community's Consumer Protection Council, said yesterday.

The new rules would mean that existing products and the 60,000 new toys brought onto the European market every year would have to conform to essential safety requirements. Member states would be obliged to recognise each other's toy safety standards and offer free access to manufacturers conforming with EEC norms.

Speaking after a meeting of EEC Consumer Affairs Ministers, Mr Maystadt, Belgium's Economic Affairs Minister, said that enough progress had been achieved to make it possible for member states to vote through the European Commission's draft directive on toys at the next session of the Consumer Council.

That would be unusually fast progress for a proposal which was only put forward by the Commission last October. It is the second, and by far the most wide ranging, instance of the EEC's so-called new approach to setting industrial standards.

This aims to replace the massively long and detailed product laws of the past with streamlined regulations

Alan Friedman visits Palermo, home of the Mafiosi and scene of the heavily guarded 'maxi-trial' set inside the city's specially-built 'bunker' courtroom



Never say never in Mafia city

IT IS amazing how quickly one gets used to the sight of machine gun-toting carabinieri, helmeted soldiers wearing thick bullet-proof waistcoats and pistol-wielding policemen on the streets of downtown Palermo.

Perhaps it is sights such as these, the sounds of waiting sirens and the frequent reports of kidnappings, stabbings and robberies which explain why it always feels so good when the Alitalia DC9 lifts off from the nearby Punta del Kala airport and climbs high above the Tyrrhenian Sea.

There is something tense about this decaying city, world capital of the Mafia: it is, however, less a tension borne of imminent danger, rather the sort of dull, grim and resigned tension associated with a long-term state of siege.

"We are in a war down here in Sicily," says my taxi driver as he creates his own fifth lane in an extremely narrow street. A few minutes later, a donkey-drawn scrap collector's cart. "And the Mafia will always win because at least they give people jobs," he adds, glancing in the rearview mirror to see if I get the point.

A few minutes later another Palermo (as the locals are called) is telling me about the business of the Mafia and how it provides employment. This is no ordinary Palermo, however, but the courageous 46-year-old Judge Giovanni Falcone, Italy's leading anti-Mafia magistrate and Sicily's most heavily guarded man.

The jovial and bearded Mr Falcone looks at ease in an office which is a steel-encased vault with tiny tinted bullet-proof windows. He leads the team which has already indicted 700 alleged Mafiosi, some 400 of whom are standing trial inside Palermo's specially-built 'bunker' courtroom.

Then, gathering up his papers and preparing to speed across town in his convoy of Alfa Romeo police cars, Judge Falcone comments on the preparatory work he is doing on the "political" Mafia trial, a potentially explosive trial which will trace what the magistrates call the "contiguous" links between certain politicians and the criminal organisation, including a former Palermo mayor accused of working with the Cosa Nostra.

Will the "political" trial include among the defendants any politicians currently in office? The bearded judge stubs out a slim cigar and rises to don his coat, explaining that he is still precisely that.

cannot comment on such matters. Then, as the thick steel door of the vault-like office is opened by a guard, he whispers: "But never say never."

It is evening now and outside, in the town centre, children are still playing in squalid alleys amid crumbling houses and broken glass. The local newspaper, *Il Giornale di Sicilia*, screams out a headline about an 11-year-old boy murdered by the Mafia for knowing too much about a crime. Across town, in his 10-room office at the palatial 15th century City Hall, mayor Leoluca Orlando is on the last lap of another 16-hour day.

"Luca," as the 39-year-old former law professor and anti-Mafia campaigner is known to his friends, comes bounding out of the office to meet guests, once again snarling the nerves of the *Capo di Gabinetto* (chief of staff) and other aides in the antechamber who wish the mayor would behave in a slightly more decorous manner and stay in his office to receive guests.

After a day which has seen the energetic mayor race about town for a variety of speeches, meetings with bankers, anti-Mafia prefects, regional and national politicians, he now looks exhausted. As the clock approaches midnight he is still in his office, meeting the son of a policeman slain by the Mafia.

Finally, with a weary smile, he says he is hungry and City Hall shuts down. He piles into his car, the lights flash and sirens sound as the police escort trails behind. Later, the mayor sits back after a meal of seafood and white wine at Palermo's Charleston Restaurant (Liberty-style decor, Tunisian waiters and kitchen which stays open until 2 am) and talks about the Mafia maxi-trial.

"You know I personally signed the deposition which the city lodged in this trial claiming damages from the Mafia for what they have done to Palermo," says the young Christian Democrat mayor.

"We've got to clean this place up and make it more like a European city," he adds with a sigh. Then, as the restaurant empties, the tired mayor takes a sip of whisky and smiles grimly. "I had President Cossiga as a guest of the city when you know when he was here I called Palermo the capital of the Mafia in a speech. The problem is that the city is still precisely that."

Former VW foreign exchange chief held

By Andrew Fisher in Frankfurt

VOLKSWAGEN's former head of foreign exchange, Mr Burkhard ("Bobby") Junger, has been arrested in connection with the currency fraud scandal which has cost the West German car company up to DM 480m (£162.8m).

The state prosecutor's office in Braunschweig, near the VW headquarters in Wolfsburg, said Mr Junger, 39, had been taken into custody, because it was thought he might leave the scene.

Investigators are still seeking Mr Joachim Schmidt, a foreign exchange broker who disappeared from his Frankfurt office a few weeks ago and has not been seen since.

They also want to talk to other Frankfurt dealers, through the prosecutor's office declined to name them. So far, VW's currency fraud has led to the resignation of Mr Rolf Selowsky, the finance director who took over responsibility for the sacking of Mr Junger, and the suspension of six other employees.

Mr Junger has previously denied involvement in the fraud and said he intended to sue VW for wrongful dismissal.

Soares cautions on Portuguese crisis

President Mario Soares has told Portugal not to expect a rapid resolution of the political crisis caused by the collapse of the conservative government last week, writes Peter Wise in Lisbon.

Mr Soares, who must call an early election or sanction a new government, said he would not reach a decision until he had consulted party leaders and his top level advisory body, the Council of State. He will not be able to bear the council until Mr Antonio Guterres Silva, the Prime Minister, returns on April 17 from Peking where he will sign a formal agreement on the return of Macao to China.

EEC 'stagnation'

Industrial production in the EEC was at the same level this January as it was in January 1986, the statistics office Eurostat said in a report published yesterday. Reuter reports from Luxembourg.

Eurostat said the EEC industrial production index, which uses 1980 data to give a base of 100, stood at 103.9 in both months.

N-plant charges

Two managers of a controversial West German nuclear fuel processing plant are to go on trial next month on charges of illegally operating the facility, a court official said yesterday, Reuter reports from Hanau.

Three officials of the state of Hesse will also be tried on related charges of aiding and abetting the illegal operation of the Aßem plant at Hanau, east of Frankfurt, in contravention of regulations governing nuclear fuel production, the court official said.

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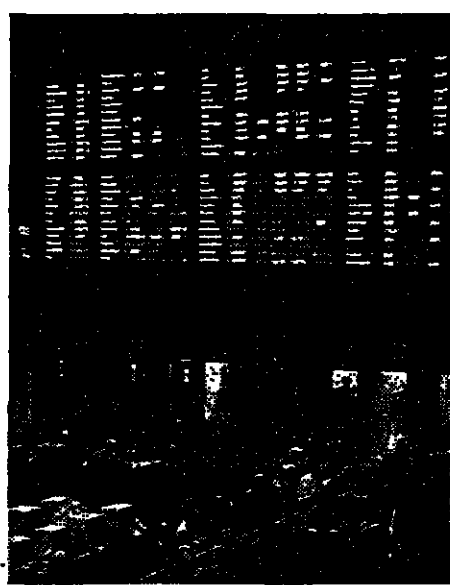
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Yugoslavs warned over loss-making enterprises

MORE THAN 2,000 Yugoslav enterprises employing almost 600,000 people made losses last year and about 200 could face liquidation soon, a member of the Presidency of the Confederation of Trade Unions of Yugoslavia (CTUY) said yesterday, Reuter reports from Belgrade.

The official, Mr Dusan Koceljovic, said 2,306 firms made losses in 1986 and 200 were in "immediate danger of liquidation" because they failed to cover losses going back as far as 1985.

A bankruptcy law is to come into effect in July under which loss-making firms will have six months to recover their 1986 losses. Such firms will have to reduce their wages to the minimum level and those which fail to recover face liquidation.

Senior officials have been quoted recently as saying that the bankruptcy law's application could cause further industrial unrest in Yugoslavia, which has already been hit by strikes over the past month in protest against a wage freeze.

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APPLETREE HOLDINGS plc

(Incorporated in England under the Companies Act 1985—No. 2084922)

Introduction
of

16,689,474 Ordinary shares of 10p each

Appletree Holdings plc ("the Company") is the holding company of Hunters Foods Limited and Appletree PLC. Hunters Foods Limited manufactures and markets crisp and snack products. Appletree PLC is principally engaged on the pre-packing, distribution and wholesale marketing of home produced and imported vegetables and citrus fruits.

Application has been made for the whole of the issued share capital of the Company to be admitted to the Official List.

Particulars relating to the Company have been circulated in the Extel Statistical Services. Copies of the Listing Particulars may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 21st April, 1987 from:

Kleinwort Greaveson and Co
20 Fenchurch Street
London EC3

Appletree Holdings plc
Princeswood Road
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and up to and including 10th April, 1987 from the Company Announcements Office, Quotations Department, P.O. Box 119, The Stock Exchange, London EC2P 2BT, for collection only.

8th April, 1987

100/11/100/11/100

EUROPEAN NEWS

Stringent Irish budget faces union challenge

BY HUGH CARMODY IN DUBLIN

THE IRISH Government's determination to pursue the stringent measures outlined in last week's budget will meet its first formal challenge today in a meeting between Mr. Ray MacSharry, the Finance Minister, and public service trade unionists.

The unions have expressed hostility to Mr. MacSharry's plan to freeze pay and jobs in the 187,000-strong public sector from this June as part of a range of cost-cutting measures designed to close the gap between spending and revenue and reduce the burden of the 1984 national debt.

Mr. MacSharry and Mr. Bertie Ahern, the Labour Minister, will argue with the public service committee of the Irish Congress of Trade Unions that the government pay and pensions bill this year of 122,540m represents a 5 per cent rise over 1986, which is ahead of inflation, and must be cut next year.

The unions, shocked by the severity of the budget, have warned of confrontation if the government does not soften its stance.

The Fianna Fail government's ability to make the budget stick is under close scrutiny. The toughness of the targets it set itself surprised many people, including a good number of Fianna Fail supporters, as there had been little or no hint of such a defeatist approach in the party's February election campaign.

If it is seen to stick to its guns, Fianna Fail is hoping the resulting market confidence should bring a cut in real



Ray MacSharry: budget plans facing opposition

interest rates, currently at more than 10 per cent, and an upturn in economic activity.

However, a circular from the Department of Health halting health service recruitment, clear signals to Aer Lingus, the state-owned airline, not to pay a 5 per cent pay rise already recommended in arbitration, and government warnings of a return of local authority charges have bolstered the belief that Mr. MacSharry means business.

Denmark to discourage shopping trips abroad

BY HILARY BARNES IN COPENHAGEN

DENMARK yesterday announced measures to discourage shopping trips to West Germany and other countries where taxes on consumer goods are considerably lower.

From yesterday, shoppers who spend less than 24 hours out of the country may only bring back goods worth Dkr 275 (about £26) before becoming liable for duties and taxes at the border. The previous limit was Dkr 2,500. At the same time, Mr. Jørgen Fogh, the Danish Taxation Minister, proposed abolishing purchase taxes on a variety of items, including radios, loudspeakers, video players, video tapes, food mixers and microwave ovens. This will reduce the price in the Danish shops by 5 to 10 per cent.

To make up for the revenue shortfall, the registration tax on four-wheel-drive cars and small pickup trucks will be increased to bring them into line with the taxes on ordinary cars.

Turkish far-right leader jailed for 11 years

BY DAVID BARCHARD IN ANKARA

A FORMER Turkish deputy prime minister, Mr. Alparslan Türkeş, was given a jail sentence of 11 years and one month in an Ankara martial-law tribunal yesterday at the end of a trial lasting just under six years.

The verdict, however, will be taken as a vindication by the court of the pre-1980 Nationalist Action Party which Mr. Türkeş led and which was on trial of attempting to stage an armed insurrection. Out of 235 defendants sentenced, and 145 acquitted, five death sentences and five sentences of life imprisonment were handed out. These, however, were relatively minor figures among the accused, with most of the party leadership being acquitted.

Mr. Türkeş will automatically be allowed to appeal against his sentence and it seems unlikely that he will be expected to return to prison as he has already served more than four years in a military jail.

The Nationalist Action Party, which preached a radical form of far-right-wing nationalism, was frequently accused by its opponents of being neo-Fascist and of plotting political murders and violence.

It became internationally notorious for its youth wing, who called themselves "Grey Wolves," and greeted Mr. Türkeş at rallies with mass bayeting. Mr. Mehmet Ali Ağca, the convicted assassin of Pope John Paul II, is widely thought to have come from the Grey Wolves.

Though the Nationalist Action Party was shut down by the military, along with all other parties, in October 1981, it has been reformed under the name of the Nationalist Work Party without any action being taken by the authorities.

The new speaker of the ruling Motherland Party of Mr. Turgut Özal also consists of former supporters of Mr. Türkeş.

Finland asks mediator to explore coalition options

BY OLLI VIRTANEN IN HELSINKI

FINLAND'S President Mr. Mauno Koivisto has in a surprise move requested Mr. Esko Rekola, a former prominent member of regional representation and now held 50, to explore options for a wide-based coalition government.

President Koivisto still prefers a coalition between the three biggest parties, the Social Democrats, the Conservatives (Kokoomus) and the Centre Party. This, however, seems unlikely because the SDP has indicated a strong willingness to stay in opposition.

The March 15-16 elections produced a big upswing for the Conservatives, who advanced to 33 seats from 24, and a moderate surge for the Centre Party which moved up to 40 from 37 in the 200-member parliament.

The new speaker is Mr. Ilkka Suominen, chairman of the Conservatives, who have been in opposition for more than 20 years and will probably not lead a government.

Belgium to introduce widespread smoking ban

SMOKING WILL be banned in most enclosed public places in Belgium, one of Europe's biggest tobacco-using nations, from September 1, Reuter reports from Brussels.

Mrs. Wilma Demeester, Public Health Minister, told a news conference that a law designed to protect the health of smokers and non-smokers alike had just been signed by King Baudouin.

It will ban smoking in places such as schools, hospitals and rest homes, railway booking halls, waiting rooms, and cultural and sports centres owned by public bodies. Offenders will be liable to fines of up to Bfr 18,000 (£250).

A few exceptions will be allowed in buildings where it is possible to provide separate facilities for smokers and non-smokers.

Tobacco industry sources said the average Belgian smokes more than his counterpart in any other EEC state except Denmark.

Consumption per head in 1985 averaged 1,915 cigarettes, 70 small cigars, 12 large cigars and 725 grammes of pipe tobacco. About one in three Belgians smokes.

Advertisements for cigarettes in Belgium have to carry a warning that tobacco damages health.

Paul Betts reports on the background to continuing upheaval in French broadcasting 'Bouygues Bang' fails to end TV soap opera

"Le Bouygues Bang." That was the headline yesterday across the front page of the French socialist daily Le Matin after the surprise victory of Mr. Francis Bouygues, the construction magnate more popularly known as the country's Cement King, in the year-long battle for control of TF-1, the leading French national television channel.

The pun neatly summed up the climax of what has been 12 months of major upheaval for the French broadcasting industry. Indeed, during the past year this key sector of French social, political and economic life has experienced as much if not more change than the Bourse and the country's financial markets with their own "Big Bang."

Although deregulation of the French radio and television industry was launched by the former Socialist administration the pace of reform was dramatically accelerated by the conservative government of Mr. Jacques Chirac when it took power just over 12 months ago.

At the centre of the right's programme was the privatisation of TF-1, the oldest and biggest of the country's three state television networks and hence an eloquent symbol of the new government's liberal zeal. But the programme also included the creation of a new communications commission called the CNCL and modelled on the US Communications Commission.

It also involved, before the privatisation of TF-1, the redistribution by the new commission of the concessions to operate the two private television networks launched by the Socialists—the so-called Fifth

Channel or La Cinq, and the Music Channel, known as La Six.

With the granting of TF-1 to Mr. Bouygues and his partners—who include the UK's Robert Maxwell—the conservative government's broadcasting reform has now been broadly set into place a comfortable year ahead of the presidential elections of May 1988.

The Government has argued that the reform reflects the need to adapt the French broadcasting sector to the sweeping changes taking place in the communications industry as a result of satellite cable and other new technologies and the new and growing demands of consumers.

At the same time it has attempted to disguise only very superficially the fact that the reform was a highly political affair, as everything which touches on French television always has been.

President François Mitterrand and the former Socialist government had stolen a march on the opposition when they launched the two private commercial television networks—the Fifth and the Sixth—as well as France's and Europe's first pay television channel, Canal Plus.

The new private networks were regarded as an effort by the left to neutralise in part the impact of the state television system falling back into the hands of the right when it returned to government, as was expected, in March 1986.

The right therefore decided to cancel the concessions granted to the Fifth and the Sixth, a bidding competition in which the outcome was never much in doubt, close associates of Mr. Chirac's RPR



Francis Bouygues: the surprise victor

neo-Gaullist party gained control of these two networks. Mr. Robert Hersant, the right-wing press baron and owner of Le Figaro, who had long been "promised" a network by the right, has taken over the Fifth in partnership with Mr. Silvio Berlusconi, the Italian television entrepreneur.

The Lyonnaise des Eaux, private water utility company, whose chairman Mr. Jérôme Monod is a former secretary general of the RPR, won in partnership with the Compagnie Luxembourgeoise de Télédiffusion the concession for the Sixth Channel, which has already been transformed from a specialised music and pop network into a general interest channel.

In the meantime, the heads of

the state networks were replaced with new chairmen close or sympathetic to the government while the privatisation of TF-1 was launched.

An Antenne-2 staff member said: "The reform can be seen as a quite transparent effort by the Government to neutralise the private networks and the privatised TF-1 channel by granting control to friends or major groups with a multi-national approach while tightening direct control of the other channels remaining in state hands."

Antenne-2, which is going on strike today because of alleged state interference in its programming, is together with the FR-3 regional network staying in state ownership.

With its advertising revenues declining after the privatisation of TF-1 and the increasing competition in the domestic television advertising market, the channels remaining in state hands are expected to become more dependent on state funding.

But the overtly political nature of the broadcasting reform finally appears to have undermined the efforts of Hachette, the country's leading publishing group, to secure control of TF-1. From the beginning, Hachette was regarded as the frontrunner for TF-1 and the company favoured by Mr. Chirac and the RPR. But the general public perception that the result of the TF-1 competition was settled even before the bidding started seems to have cost Hachette and its partners the network.

After facing widespread public criticism over its decisions in reallocating the

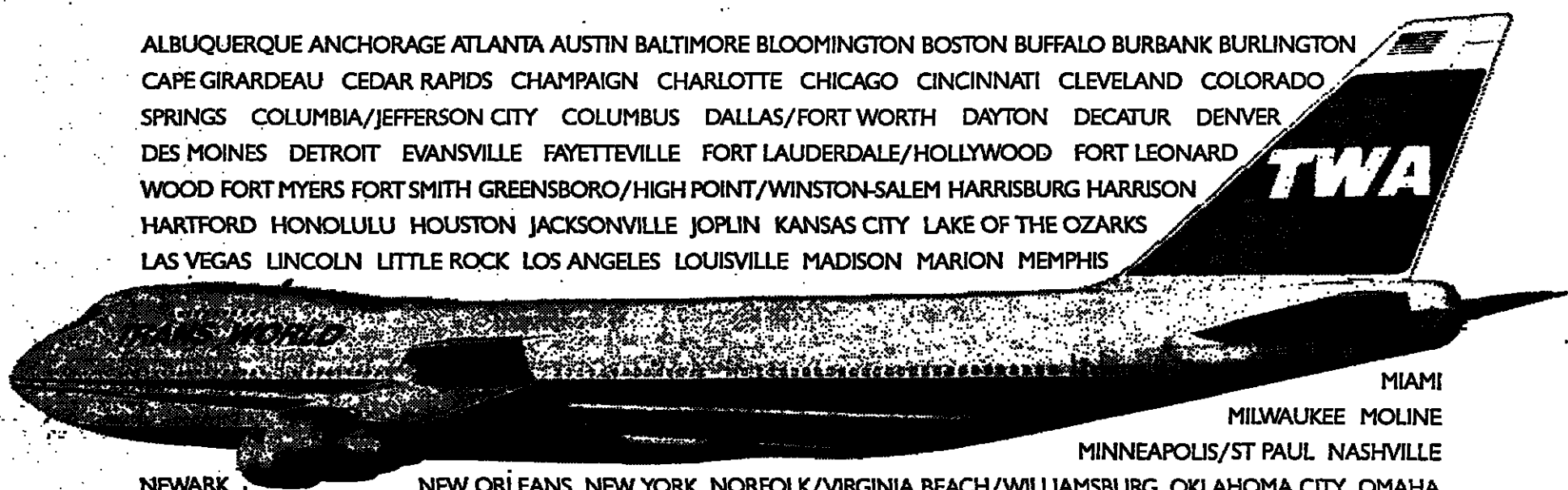
concessions for the Fifth and Sixth channels, the CNCL commission clearly felt the need to give a demonstration of independence.

Not that the French Cement King is unsympathetic to the government. Mr. Bouygues has long been a supporter of the right and of Mr. Chirac. Moreover, this forceful self-made man who has built up in barely 30 years the world's biggest construction group, from the beginning indicated he planned to fight hard to win TF-1. With an impressive lobbying campaign, matching the successful one mounted in France to ensure victory for the Euro-tunnel consortium in the Channel fixed link battle, Mr. Bouygues put the heat on the CNCL, threatening to take the issue to the Council of State if Hachette won.

It took less than 24 hours for the commission to announce its choice at the weekend. A jubilant Mr. Bouygues went to his new studios on Saturday claiming that the victory was one of the biggest satisfactions of his professional life. He will become on April 16 chairman of the network for which he and his partners will pay FRF 3bn (£300m) for a 50 per cent controlling stake, with the remaining 40 per cent being sold to the public and 10 per cent going to the network's staff.

But the dramatic and unexpected finale at the weekend of the battle for France's leading state television network is not expected to be the end of the French television saga. Like all good soap operas, the show will go on.

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WORLD TRADE NEWS

Hong Kong defends 'grey market' in Japanese chips

BY DAVID DODWELL IN HONG KONG

THE Hong Kong Government responded yesterday to US allegations that the territory was the main "grey market" for the sale of counterfeit Japanese semiconductor chips in effect telling the US Administration to mind its own business.

Mr Michael Sze, Hong Kong's Director of Trade, insisted that it was up to individual countries to decide whether importing cheap electronic components is detrimental to its local industry. He added that US efforts to monitor third-country markets amounted to interference in Hong Kong's bilateral trading relations.

Officials acknowledge that in a free-trade market like Hong Kong, local electronics manufacturers can and do buy microchips for less than the \$3 per chip that the US says is a fair price.

US officials have focused on Hong Kong in their efforts to demonstrate that Japanese manufacturers have been contravening the controversial US-Japan chip pact, agreed last July. This agreement was intended to answer the complaints of US electronics manufacturers that Japanese competitors were "dumping" their memory chips in the US market.

Washington is poised to impose sanctions against Japan for the alleged failure to curb the dumping of semi-conductors and to open its markets to foreign chip producers.

The spotlight turned on Hong Kong just over two weeks ago

when OKI, a leading Japanese electronics company, was apparently caught selling memory chips to a Hong Kong-based buyer for less than two-thirds of the \$3 "fair price."

Hong Kong electronics companies admit that they buy chips below \$3. Mr David So, who heads Elec and Elec of Hong Kong, commented: "Japanese manufacturers have been very aggressive once they have decided to win a particular market share. But there are no political factors behind who we buy from. Hong Kong is an open market, and we buy as cheaply as we can."

"US manufacturers have no right to try to influence what we are doing. The price we pay is linked to the size of the order, the length of time we have been buying from a supplier, and the quality of the product. Over the past two years, Japanese suppliers have been very flexible."

Hong Kong appears to be a leading buyer of counterfeit memory chips partly because it is a free market, and partly because it makes very few chips of its own. Imports of microchips amounted to \$967m (\$61m) last year, with about \$3 per cent coming from Japan.

Mr Sze said yesterday that the Hong Kong Government doubted the validity of the US chip pact, and was among those countries that had challenged it in the General Agreement on Tariffs and Trade (GATT).

Gatt talks backed by private sector

By Peter Montague, World Trade Editor

TOP US and European businessmen are to join forces in suggesting to their governments how the new Uruguay round of multilateral trade liberalisation talks should be handled.

The co-operation was announced yesterday by the US Business Roundtable, which groups some 200 chief executives of big companies, and its European equivalent, the Roundtable of European Industrialists.

The initiative is likely to be welcomed by the General Agreement on Tariffs and Trade (GATT), whose director-general, Mr Arthur Dunkel, has called for the active participation of private sector business in the Uruguay round.

According to Mr James Robinson, chairman of the American Express, who chairs the US Roundtable task force on international trade, business has a great interest in several aspects of the GATT round, ranging from the removal of barriers to trade, through the protection of intellectual property rights, to measures that could strengthen the workings of GATT itself.

Warning that growth in world trade has been inadequate, Mr Robinson, chairman of the Volvo motor concern, who heads up the European Roundtable, said the aim was to promote awareness among governments of the importance of the talks, which are expected to last for four years. "Trade only comes to the top of the agenda when there is a crisis," he said, and was one of several delegates to junior ministers.

The US yesterday called for GATT to be given stronger powers to enforce world trade rules.

US Deputy Trade Representative Michael Smith issued the call at a special committee meeting on the future of GATT, part of the Uruguay round of negotiations launched by ministers last September. The round covers 15 areas of trade in agriculture, manufactured goods and services.

Currency costs hit Nigerian motor industry

BY PETER BLACKBURN IN ABIDJAN

NIGERIA'S troubled motor industry is experiencing a huge shake out following the permanent closure last week of two commercial vehicle assembly plants.

Leyland Nigeria, 60 per cent owned by the Nigerian Government, has closed its Range Rover and truck assembly factory at Badagry, 90 miles north of Lagos. The Naira 78m (\$12.1m) factory, one of the most modern in black Africa, employed some 1,700 workers in 1984.

National Trucks Manufacturers, 40 per cent owned by Fiat's commercial vehicle subsidiary Irvco in a joint venture with the Government, has closed its assembly plant at Kano in the north.

Both plants have been periodically closed in the past due to shortages of imported assembly components.

The country's eight vehicle assembly plants for some time have been operating at a fraction of capacity due to a shortage of foreign exchange to purchase components. A depressed local market has also resulted in demand for commercial vehicles falling to about 7,000 a year against a production capacity of 70,000.

The collapse of the country's oil revenue meant that since 1983 the allocation of foreign exchange has been tightly rationed through import licences.

Following the introduction of a second tier foreign exchange

market and sharp depreciation of the naira last September, foreign exchange is now more freely available though much more expensive. This has resulted in a sharp increase in the cost of locally assembled vehicles and further depressed demand.

At the same time the Government's policy of trade liberalisation, part of a series of economic reforms, has reduced the cost of imported vehicles and made it extremely difficult for local assemblers to compete.

The Government attitude, recently expressed by Industries Minister Lt Gen Alhaji Akhigbe, is that the sector needs to be rationalised in terms of the number of assembly plants, models and

parts so as to achieve economies of scale and bring prices down to affordable levels.

The Government is critical of the failure of assembly plants to use more local components. Whereas a target of 75 per cent local sourcing was set for 1987, none of the companies manage more than 30 per cent.

The assemblyers complain of the high cost, low quality and irregular supplies of local components. They also say that the closure of the plants means the loss of a valuable capital base, jobs and industrial training and will delay potential new investment.

However, observers point out that both Leyland and National Truck Manufacturers were

heavily capitalised, high cost producers and more vulnerable to a prolonged period of low capacity utilisation than other assemblers.

Further closures are not inevitable, they add. Another, Sanyo local assemblers is reported to be concentrating on the assembly of military vehicles, while Daimler Benz is cutting costs at its Anambra Motor Manufacturing Company in Enugu by importing components from Brazil instead of from Germany. Despite the unfavourable market, the French trading company Saurin is to build a new Peugeot pickup truck assembly plant.

However, the two passenger car assembly plants both envisage a major reorganisation.

Daihatsu to begin exporting cars to US

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

JAPAN'S Ministry of International Trade and Industry (MITI) has cleared the way for Daihatsu to start a marketing programme in the US this year.

The Japanese company is the only one of the nine Japanese car producers not to sell its car in the US.

MITI has allocated Daihatsu 0.5 per cent of the 2.3m Japanese car export quota for the US for the year beginning April 1—a total of 11,498 vehicles.

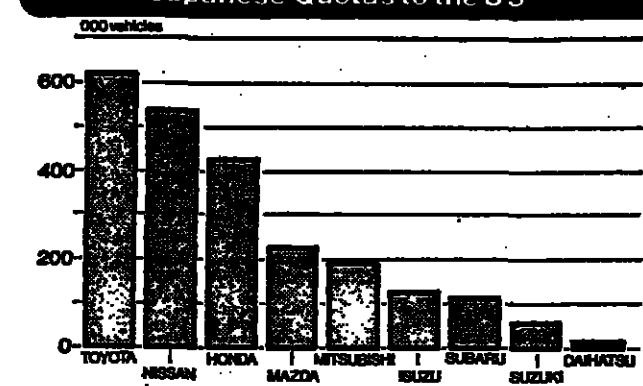
Each of the other eight Japanese car makers has given up 0.5 per cent of its allocation to make room for Daihatsu because MITI agreed to hold the quota at 2.3m for the third successive year.

The other allocations for the year according to unofficial Japanese reports are: Toyota 613,816; Nissan 541,778; Honda 424,985; Mazda 228,661; Mitsubishi 194,125; Subaru (Fujitsu) 107,022; Isuzu 113,795 and Suzuki 60,397.

Mr Toshio Yoshioka, managing director of Daihatsu, says the company will be ready to launch its 1.3-litre Charade car, introduced in Europe at the Geneva Motor Show this month—in the US in the autumn.

Daihatsu prepared the car for the US although there was no guarantee it would be allo-

Japanese Quotas to the US



ated part of the 1987-88 quota.

It pays to have a car ready for the States because it helps your cars meet emission requirements in other parts of the world, such as Switzerland, Austria and Australia, which follow the US regulations," Mr Yoshioka says.

Last July Daihatsu set up its own car import company in Los Angeles. Mr Yoshioka says the company will start by concentrating car sales in the US West coast.

Daihatsu is closely linked with Toyota, the largest Japanese automotive group. Toyota owns 14.8 per cent of Daihatsu

and the smaller company produces about 60,000 cars a year for Toyota.

Mr Yoshioka says Daihatsu's total vehicle output should rise from about 740,000 to 800,000 this year, with cars accounting for 60 per cent.

The company is caught in the protectionist web around Western car markets but it expects to do better in Japan. Last year Daihatsu, which ranks sixth in its domestic market, saw registrations in Japan fall from 97,434 to 87,600 and its share was down from 3.14 per cent to 2.78 per cent.

Daihatsu had plans to double

Thai move by Chrysler Canada

By Bernard Simon in Toronto

CHRYSLER'S Canadian subsidiary is to overcome cutting on car imports from Japan by buying Mitsubishi Colt sedans and hatchbacks from a plant in Thailand.

The cars, which are small sub-compact models, will be assembled by MIRA Sittipol, a joint venture between Mitsubishi and the Sittipol group of Thailand. Import volumes from Thailand will rise from 8,000 cars in the 1986 model year to 20,000 in 1990. Chrysler has a 24 per cent shareholding in Mitsubishi.

The cars to be bought from Thailand are identical to those now supplied from Mitsubishi plants in Japan. Chrysler Canada said yesterday that demand for sub-compacts has outstripped supply, and "we feel that we have to get more cars."

The Thai cars will not be re-exported to the US, where Mitsubishi has a separate dealer network.

Voluntary restraint agreements in force for the past six years limit Japanese carmakers to an 18 per cent share of the Canadian market. Chrysler imports 12,000 cars and trucks a year from Japan, but has a share of only about 8 per cent of the domestic sub-compact market. It is aiming for a 15 per cent share.

Costain in A\$1bn coal deal

BY MAURICE SAMUELSON

COSTAIN AUSTRALIA, a subsidiary of the UK Costain civil engineering and mining group, has won what it claims is Australia's most valuable open-pit coal mine contract.

The New South Wales Government has awarded it a 14-year contract to mine more than 50m tonnes of coal, worth more than A\$1bn (\$483m), in the Hunter Valley.

The cost of the Ravensworth mine, one of the largest in New South Wales, which supplies between 20 and 25 per

cent of the fuel used by the state's Electricity Commission, Costain Australia, 87 per cent owned by the Costain Group, won its first contract to develop the mine in 1967 and has supplied more than 53m tonnes of power station coal since starting production 15 years ago.

To implement the new contract, Costain will invest more than A\$100m in new plant and infrastructure and may raise its Ravensworth workforce from 380 to 450 in the early 1990s.

Contracts and Tenders

PLATEAU AGRICULTURAL DEVELOPMENT PROGRAMME

DOGON DUTSE ROAD, P.M.B. 2119, JOS, PLATEAU STATE, NIGERIA

INTERNATIONAL TENDER INVITATION FOR BID (IFB)

DATE OF ISSUE: APRIL 1, 1987 - LOAN No: 2733 UNI
IFB No: MSADP/PADP/IFB.1

1. THE FEDERAL GOVERNMENT OF THE REPUBLIC OF NIGERIA has received a loan from the International Bank for Reconstruction and Development (the World Bank) in various currencies equivalent to US\$162,000 towards the cost of MULTI-STATE AGRICULTURAL DEVELOPMENT PROJECT (MSADP) and intends to apply a portion of the proceeds of this loan to eligible payments under the contract for the purchase of LIGHT VEHICLES, required for the operation of Plateau Agricultural Development Programme (PADP), for which this invitation to bid is issued.
2. PADP now invites sealed bids from eligible bidders for the supply of:

Category	Item	Description	Qty	Delivery
1	1	1000 Motor Cycle	20	30 Days
2	1	1000-2000cc Saloon Car	20	30 Days
3	1	1000-2000cc Saloon Car	20	30 Days
4	1	1000-2000cc Station Wagon	11	30 Days
5	1	1000-2000cc 2WD Pick-up	24	30 Days
6	1	100-110 inch W/B	31	30 Days
7	1	100-110 inch W/B	31	30 Days
8	1	20 Seater Bus	3	30 Days
3. Bidders must quote for the supply of one or more complete categories. Bids for parts of a category will be rejected. Bids should be accompanied by proof of spare parts lists. (See Clause 8 of Section IV Special Conditions of Contract.) DELIVERY IS REQUIRED AT: PADP CENTRAL STORES, DOGON DUTSE ROAD, JOS, PLATEAU STATE, NIGERIA.
4. Interested eligible bidders may obtain further information from and inspect the Bidding Documents at the offices of:
 1. PLATEAU AGRICULTURAL DEVELOPMENT PROGRAMME
DOGON DUTSE ROAD, P.M.B. 2119, JOS, PLATEAU STATE, NIGERIA
TEL: 073 54581, 073 54530
TELEX: 81550/81551
NITEL JS 013
 2. FLEXITRON LIMITED
ROYAL OAK HOUSE
45A PORTCHESOR ROAD
LONDON W2 6NR
TEL: 01-221 1775
TELEX: 289178, 289138
5. A complete set of Bidding Documents may be purchased on submission of a written application from either of the above addresses together with payment of a non-refundable fee of \$100, or \$500.00 if purchased in Nigeria.
6. All bids must be accompanied by a bid security to cover 5% of the total bid price as prescribed in Clause 15 Section II Instructions to Bidders. Cash receipt for the purchase of Bidding Documents should also be attached to the bid.
7. Completed bids together with all enclosures, duly sealed must be delivered at the office of:
 1. Programme Manager/Permanent Secretary
Plateau Agricultural Development Programme
Dogon Dutse Road, Jos, Nigeria
ON OR BEFORE: 10.00 hrs (local time)
1st June, 1987 (Monday)

Note: Tender Documents will be available at addresses mentioned at Paragraph 3 above from 8th April, 1987 (Wednesday)

(Signed) J. N. KUM
Programme Manager/Permanent Secretary

PLATEAU AGRICULTURAL DEVELOPMENT PROGRAMME

DOGON DUTSE ROAD, P.M.B. 2119, JOS, PLATEAU STATE, NIGERIA

INTERNATIONAL TENDER INVITATION FOR BID (IFB)

DATE OF ISSUE: APRIL 1, 1987 - LOAN No: 2733 UNI
IFB No: MSADP/PADP/IFB.1

1. THE FEDERAL GOVERNMENT OF THE REPUBLIC OF NIGERIA has received a loan from the International Bank for Reconstruction and Development (the World Bank) in various currencies equivalent to US\$162,000 towards the cost of MULTI-STATE AGRICULTURAL DEVELOPMENT PROJECT (MSADP) and intends to apply a portion of the proceeds of this loan to eligible payments under the contract for the purchase of HEAVY VEHICLES AND PLANT required for the operation of Plateau Agricultural Development Programme (PADP), for which this invitation to bid is issued.
2. PADP now invites sealed bids from eligible bidders for the supply of:

Category	Item	Description	Qty	Delivery
1	1	10 Ton Capacity Lorry	20	30 Days
2	1	5 Ton Capacity Lorry	20	30 Days
3	1	5 Ton Capacity Lorry	20	30 Days
4	1	5 Ton Capacity Lorry	20	30 Days
5	1	5 Ton Capacity Lorry	20	30 Days
6	1	5 Ton Capacity Lorry	20	30 Days
7	1	5 Ton Capacity Lorry	20	30 Days
8	1	5 Ton Capacity Lorry	20	30 Days
9	1	5 Ton Capacity Lorry	20	30 Days
10	1	5 Ton Capacity Lorry	20	30 Days
11	1	5 Ton Capacity Lorry	20	30 Days
12	1	5 Ton Capacity Lorry	20	30 Days
13	1	5 Ton Capacity Lorry	20	30 Days
14	1	5 Ton Capacity Lorry	20	30 Days
15	1	5 Ton Capacity Lorry	20	30 Days
16	1	5 Ton Capacity Lorry	20	30 Days
17	1	5 Ton Capacity Lorry	20	30 Days
18	1	5 Ton Capacity Lorry	20	30 Days
19	1	5 Ton Capacity Lorry	20	30 Days
20	1	5 Ton Capacity Lorry	20	30 Days
3. Bidders must quote for the supply of one or more complete categories. Bids for parts of a category will be rejected. Bids should be accompanied by proof of spare parts lists. (See Clause 8 of Section IV Special Conditions of Contract.) DELIVERY IS REQUIRED AT: PADP CENTRAL STORES, DOGON DUTSE ROAD, JOS, PLATEAU STATE, NIGERIA.
4. Interested eligible bidders may obtain further information from and inspect the Bidding Documents at the offices of:
 1. PLATEAU AGRICULTURAL DEVELOPMENT PROGRAMME
DOGON DUTSE ROAD, P.M.B. 2119, JOS, PLATEAU STATE, NIGERIA
TEL: 073 54581, 073 54530
TELEX: 81550/81551
NITEL JS 013
 2. FLEXITRON LIMITED
ROYAL OAK HOUSE
45A PORTCHESOR ROAD
LONDON W2 6NR
TEL: 01-221 1775
TELEX: 289178, 289138
5. A complete set of Bidding Documents may be purchased on submission of a written application from either of the above addresses together with payment of a non-refundable fee of \$100, or \$500.00 if purchased in Nigeria.
6. All bids must be accompanied by a bid security to cover 5% of the total bid price as prescribed in Clause 15 Section II Instructions to Bidders. Cash receipt for the purchase of Bidding Documents should also be attached to the bid.
7. Completed bids together with all enclosures, duly sealed must be delivered at the office of:
 1. Programme Manager/Permanent Secretary
Plateau Agricultural Development Programme
Dogon Dutse Road, Jos, Nigeria
ON OR BEFORE: 10.00 hrs (local time)
1st June, 1987 (Monday)

Note: Tender Documents will be available at addresses mentioned at Paragraph 3 above from 8th April, 1987 (Wednesday)

(Signed) J. N. KUM
Programme Manager/Permanent Secretary

Company Notices

GENERAL MINING UNION CORPORATION LIMITED

(Incorporated in the Republic of South Africa)
Company Registration No. 01/01332/06
PAYMENT OF COUPON No. 127

Holders of Share Warrants to bearer will receive payment on or after 15 April 1987 at the office of the Company Secretary, 30 Elgin Road, Johannesburg, South Africa, of the amount of the coupon payable on the shares represented by the warrants. The coupon must be deposited for FOUR CLEAR DAYS for inspection before payment will be made.

In London: 30 Elgin Road, Johannesburg, South Africa, EC1N 8UA
In Paris: 30 Elgin Road, Johannesburg, South Africa, EC1N 8UA
In Switzerland: 30 Elgin Road, Johannesburg, South Africa, EC1N 8UA

Consent to the payment of the coupon is given by the Company Secretary, 30 Elgin Road, Johannesburg, South Africa, EC1N 8UA, on behalf of the Company.

Amount of dividend after deduction of South African non-resident shareholders tax of 15% on the coupon is as follows:
Total Coupon: 100,000
Less: 15% Tax: 15,000
Net Amount: 85,000

Listing terms can be obtained on application to the London Securities and Exchange Board, 15, Abchurch Lane, London EC4N 3DF.

30 Elgin Road, Johannesburg, South Africa, EC1N 8UA

1 April 1987

NOTE: Under the double tax agreement between the United Kingdom and the Republic of South Africa, dividend payments are not subject to withholding tax. However, the dividend is subject to the provisions of the Income Tax Act 1962 of the Republic of South Africa, which provides that a dividend paid to a non-resident shareholder shall be subject to a withholding tax of 12 per cent. The dividend is subject to the provisions of the Income Tax Act 1962 of the Republic of South Africa, which provides that a dividend paid to a non-resident shareholder shall be subject to a withholding tax of 12 per cent. The dividend is subject to the provisions of the Income Tax Act 1962 of the Republic of South Africa, which provides that a dividend paid to a non-resident shareholder shall be subject to a withholding tax of 12 per cent.

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JOBS

The skill most top managers fear to mention

BY MICHAEL DIXON

WHAT is it that nearly all top executives often do at work but mostly keep secret from even their closest colleagues?

The answer is, according to Management Professor Weston Agor of the University of Texas. A study he has made of 70 chiefs of large American concerns, in both private and public sectors, shows that all but one frequently use intuitive as distinct from intellectual processes when deciding something important.

He says that even though the chiefs clearly use intuition as only one decision-making tool among many others, the majority of them are anxious to prevent their colleagues from knowing that they use it at all. To cover it up, they often play "elaborate games" at considerable expense to their company. An example is the information-chase in which staff are sent around gathering facts and producing analyses of issues which have actually been decided long before. "Sometimes one must dress up a suit decision in 'data clothes' to make it acceptable," said the head of a big corpora-

*The logic of intuition. Organizational Dynamics, Winter 1986, \$12 from American Management Association, 135 West 50th Street, New York, NY 10020.

tion. "But this fine tuning is usually after the fact of the decision."

While the work thus created may be welcome to egg-head specialists, such costly charades are surely not in the interests of the company's shareholders and customers. So why don't the chiefs just acknowledge that they often rely on intuition, especially since even one of the more conservative of them believed it proved trustworthy 75 per cent of the time?

An apt summary of the reason was given by one of the 70 executives who happened to be a woman. "I work with men—men who tend to regard the use of intuition as suspect, female and unscientific," she said. "If I revealed my secret I'd have an even harder time persuading them to accept my suggestions. They wouldn't trust my ideas or decisions as being properly rational. Yet they can justify the worst kind of screw-ups with a chart and a computer printout."

The same fear that a reputation for being intuitive would destroy their in-company credibility was shared by many of the male chiefs. Professor Agor questioned the explanation, he thinks, is at least partly that "management training in recent years has heavily emphasized the use of analytical skills, logic and other techniques...

almost to the total exclusion of other potentially useful skills and methods."

That emphasis persists, he says, even though senior executives find that management techniques based on intellectual analysis and forecasting "are not always as useful as they once were for guiding decisions."

Successful company chiefs could of course lead a powerful hand in getting the emphasis shifted if they openly admitted the reliance they place on intuition. But the professor has little confidence that they will do so in sufficient numbers until intuitive approaches have been made theoretically respectable by research into how they work and the ways in which they can be improved.

Unfortunately, to the extent to which that development requires a change in the research habits of business schools, I have little confidence too. My doubts are rooted in the evident reaction of British management dons to the studies led by the psychologist Donald Broadbent, which were described in this column on February 25 and March 4.

The studies indicated that the academically approved process of planning ahead on the basis of established theories and facts plays only a relatively small role in jobs such as managing which require active responses

to complex and fast-changing events.

For the most part, people doing those jobs work in a distinctly different style. On being confronted by each new situation, they simply look for ways in which it is similar to situations they have dealt with successfully in the past and act accordingly. In other words, they rely on their perceptions and experience without bothering to spell out to themselves the principles on which they are acting.

From what I have heard, business school staff have characteristically reacted to the reports of Dr Broadbent's studies by arguing that although the experience-centred approach may have been adequate in the past, it will not enable managers to cope well with the greatly changed conditions of the future.

There is a weakness in that argument. It implies that the academically approved approach will be the superior one in future. But it fails to explain how, if conditions are radically different, managers can cope with them any better by intellectual planning based on theories which will then be no less products of the past than the executives' experience.

After all, while managers like everybody else could only gain by being more rigorous in their analytical thinking, most events

they have to deal with do not conform to timeless laws like those of physics. And despite academic efforts to refine theories of economics and the like, I see little evidence that they are a more trustworthy guide to effective action in particular circumstances than the intuition of a successful company chief.

Besides, when Weston Agor asked the American executives to say in which conditions their intuitive skills proved most valuable, their answers were typically as follows:

"When a high level of uncertainty exists."

"When facts don't clearly point the way forward."

"When time is limited and there is pressure to come up with the right decision."

So the Texas University professor seems justified in his claim that the main reason why senior managers find the theoretical approach less useful is precisely that they now have to make major decisions in a climate characterised by rapid change and at times also laden with crisis events. In addition, emerging new trends often make linear models based on past trends either inaccurate or misleading.

In which case top executives surely have little to gain from business schools' continuing to concentrate on the intellectual approach to management, at least though the intuitive approach

was unquestionably inferior if not bereft of any importance whatsoever.

Fresh ideas

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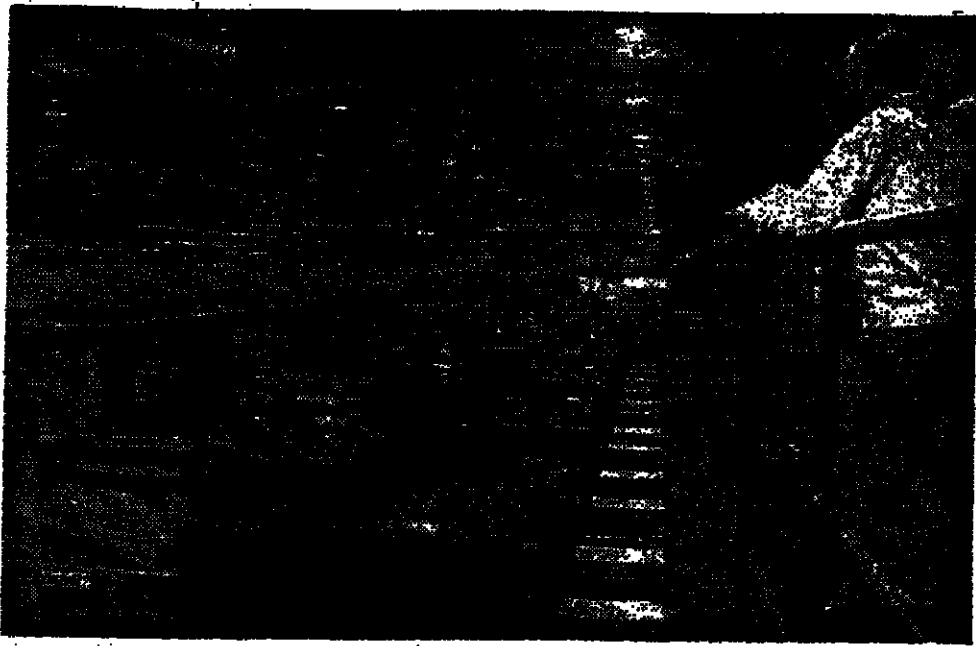
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TECHNOLOGY

9



Yamazaki's line of seven Mazak horizontal machining centres at its Worcester plant. The company plans to double its UK market share and increase sales in mainland Europe and Scandinavia.

Rock plays as Yamazaki rolls

"BORN in the USA, I'm a cool rocking daddy in the USA."

The booming voice of Bruce Springsteen is not the kind of noise usually heard in a factory producing machine tools, but you can tune in to the American rock star at Yamazaki's new plant in Worcester, England.

The Japanese group, one of the four largest machine tool makers in the world, mixes its solid engineering with the rather show-business style of the Yamazaki brothers, whose family name has been on the company's letterheads since Yamazaki's formation in 1919.

At the Worcester site, which has just come on stream producing computer numerically controlled lathes and machining centres, the automated guided vehicles (AGVs) which trundle around the 16,500 sq metre plant come fitted with tape machines blasting out rock music. Apart from entertaining workers this helps warn them when they are in the path of one of the vehicles.

The plant is largely organised around Yamazaki's own production technology which the company says makes Worcester the most advanced machine tool production plant in the world.

The £35m project, for which the British Government provided a £10m loan guarantee, was designed to replace the UK machine tool industry. It has not pleased producers elsewhere in Europe either.

Yamazaki has given notice that it intends to increase its market share in the UK and increasing sales in mainland Europe and Scandinavia by exporting 80 per cent of output from its Worcester plant.

Whatever the opinions about Yamazaki harboured by managers of other machine tool companies, those who have visited the factory have been very impressed by its computer integrated production equipment.

Worcester—the technology of which is based on updating that used by Yamazaki in its Minami plant, near Nagoya, and in the facility it built in Kentucky in 1982—will be able to produce 1,500 machines a year. The total workforce will be 250 including almost 50 sales staff.

The number of direct production workers is very small. This is partly because a large proportion of components is imported direct from Japan.

But it also reflects the advanced state of the plant's production equipment, which includes a machining area for cutting large and small prismatic (non cylindrical) and

Nick Garnett looks at the high level of automation in the Japanese machine tool manufacturer's new UK plant

Cylindrical parts precision grinding and finishing as well as sheet metal working.

Storage, assembly and general internal transportation operations include the use of five AGVs and 14 computer-controlled stacker cranes.

Other, more unusual features include temperature control in parts of the plant to plus or minus one degree centigrade, and control to plus or minus 2.5 degrees in the assembly area.

In addition the floor in the superfinishing section is isolated from the rest of the production area to minimise vibration.

Coolant supply for the production machines is moved around the manufacturing facilities by a fully automated underfloor pipe system, run by pneumatic cylinders.

Used coolant is transferred by pneumatic cylinders to a collection tank where up to 20 tonnes of swarf can be removed per day and automatically transported out of the building for bulk collection.

Computer hardware includes an IBM 386 in the production control area, linked to three DEC Microvax mini-computers. This system schedules automatic warehouse assembly requirements, the PMS (flexible manufacturing system) lines and the entire tool management operation.

An indication of how the production system works at Worcester can be seen by looking at the route taken through the plant by small prismatic parts.

Raw materials are moved by AGV from the main stores to a buffer store in the central aisle of the plant, and slid across into a holding area by stacker crane.

The Microvax matches a component with a fixture (workpiece holding device), and a stacker crane picks up a pallet with the component and moves it to a fixture station. At the same time another stacker crane locates the right fixture for that component and brings it to the fixture station.

Automatic matching of component with fixture is carried

out with the help of manually monitored colour screens. About 70 per cent of components are then attached by hand to their fixture; the remaining 30 per cent being handled by robots.

Once the component is attached to the fixture the whole unit is moved by stacker crane into a pallet stocker—in effect another buffer store.

Each pallet is identified by a programmable microchip, coded by the scheduling computer.

The next step is transferring these pallets with their fixtures to the bank of seven Mazak horizontal machining centres.

This is done by a Microvax which schedules the move of the pallet to a pallet station alongside the machining centre, prior to the machine completing work on the previous part.

After this machining, parts are moved through an automatic washing station, measuring equipment, and eventually back to the buffer store.

About 80 per cent of these prismatic parts are moved by AGV to a precision machining area, for operations like jigs boring. Then, following a further process of measuring by Zeiss three-axis co-ordinate measuring equipment (this information then being fed back to the control computer for checking), parts are transported by AGV either direct to assembly or to the paint booths for manual spraying.

Tool management is controlled by one of the Microvax computers and makes use of a kind of automatic tool distribution roadway to service the machining centres.

Tool conditions are monitored by the Microvax and any tool needing replacement or regrinding is automatically removed and returned on an overhead monorail to the tool preset room. Replacement tools are dispatched to the machines on the same monorail.

Each toolholder has a programmable microchip built into the tool end for identification. When the tool is loaded its number is automatically coded.

Yamazaki is producing 20 machines a month at the moment. The plan is to increase this to 45 by September and to full production of 100 machines a month by the spring of next year.

The company has promised the British Government that once the production build-up phase is completed the machines will have 60 per cent EEC content—based on the broad definition which includes salaries and plant operating costs.

WORTH WATCHING



Edited by Geoffrey Charlish

Taking command in the warehouse

The UK food, pharmaceutical and household products group Reckitt and Colman is using a radio-linked, computer-controlled warehouse operation system at its Harlow distribution depot. Called Commander, the equipment has been designed and installed by Process Computing of Harlesden.

Commander is based on software programs working on IBM personal computer (PC) which is linked to radio data terminals used by the fork lift truck drivers and other warehouse staff. The 45,000 sq ft depot moves about 600 tons of stock weekly.

After a driver has collected a pallet (tray) of goods from a lorry in the goods inward bay, he takes it to an appropriate location (according to the type of item), puts it in the racking and then keys the product code and location into the terminal. To retrieve goods, the driver simply keys in the product code and the system tells him exactly which rack to go to, working on a "first in first out" basis, or using "sell by" dates.

Apart from speeding up the warehouse operation, Commander also makes stock

checking quick and simple. The depression of a few keys on the PC produces a print-out of goods that should be on the racks at any specific location.

The fork lift drivers like the system because they can find stock more quickly and raise their bonuses. Previously they relied on their memories.

Part and parcel of chip development

A RESEARCH team at AT&T Bell Laboratories in the US believes that the days of mounting semiconductor chips on printed circuit boards may soon be over. The plastic or ceramic packages in which the chips are housed, simply to accommodate the relatively large chip "feet" for board mounting, are many times bigger than the silicon chip itself, so that far too much space is consumed. This limits the number of internal connections that can be made to the silicon chip itself, because some of these fine wires could become too long and the signal transmission time over them would slow the chip down.

Instead, the AT&T researchers are mounting the silicon chip on another silicon wafer on which the interconnections have been patterned. The chips are no longer in packages and the second piece of silicon takes the place of the conventional circuit board.

The technique is allowing chips to be designed with 200 input/output connections, because there is now no problem in accommodating them in a manageable space.

The effectiveness of the technique is demonstrated by the mounting by Bell Labs of three chips from its microprocessor series in a single package, using only one-third of the area required by the individually packaged chips mounted on a board.



On-site planks from baby handmill

THE PRODUCTION of planks at forest sites usually entails machine-hauling the lumber to the spot where a non-transportable sawing machine has been installed.

But now Forest and Sawmill Equipments of London has devised a 165 lb "baby" handmill that can be moved by two men from one felled tree to another. Costing less than £2,000, the machine uses a 10 ft long band blade which is only 0.022 in thick, reducing waste to a minimum. Sawing is carried out on a declining angle, so that gravity does most of the work. The operator just guides the machine down the log with forward pressure.

Driven by a 5 hp petrol engine, the handmill will work an eight-hour day on less than two gallons of fuel. The company maintains that an average mechanic can repair and maintain the handmill anywhere in the world. When they become blunt, the hand blades are discarded.

CONTACTS: Process Computing: London, SE1 6AG. Forest and Sawmill Equipments: London, E70 5AG. Sandia National Laboratories: US, (805) 644 8205. Fairway Marine: US, (202) 271-1111. AT&T Bell Laboratories: US, (201) 694 6257.

US gets drop on fluid measurement

A semiconductor sensor that can measure the viscosity of a single drop of fluid has been developed at Sandia National Laboratories, Albuquerque, New Mexico, in the US.

The device, only a fraction on an inch thick and measuring about 1.0 x 0.5 inch, is a special crystal along which a sound wave is propagated by electrically exciting the crystal. With a small amount of the fluid to be measured on the surface of the crystal, the strength of the wave is reduced as it travels from one end of the crystal to the other. The loss of power is proportional to the square root of the viscosity, and the technique

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can be used over a wide range of viscosity values. Usually, viscosity measurements are cumbersome and need a relatively large quantity of the fluid. Also, the results often cannot be remotely read. The Sandia work should mean that small sensors will be developed commercially that can be used within engines, pipes and vessels to measure "on-line" the viscosity of oil and other fluids.

Less wash as 'cat' takes to water

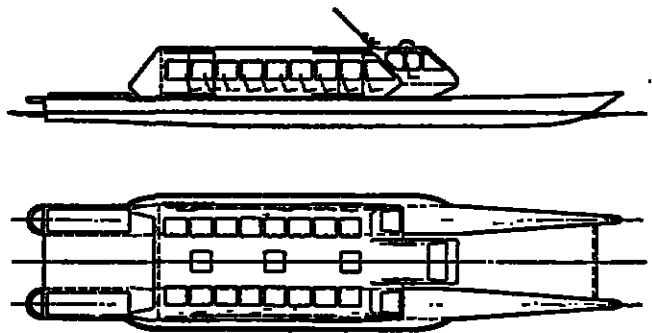
FAIRWAY MARINE of the Isle of Wight in the UK is offering a design of high-speed passenger ferry which it claims creates virtually no wash.

Known as the Hydrocat RYL, the craft is for use on wash-sensitive lakes, rivers and estuaries, especially in shallow water areas.

It is available in several sizes to carry from 20 to 120 passengers, and is built on

the catamaran principle using slender hulls that produce little wash and are easily propelled using a marine diesel engine in each hull. In view of the floating debris frequently found on lakes, the craft uses water jet propulsion rather than propellers.

Typically, a 24-metre RYL Hydrocat will produce a wash not exceeding 200 mm between trough and crest, which is small for a 17-tonne craft moving at 25 knots.



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8th April, 1987

DOING BUSINESS with the Soviet Union has never been easy for Western companies at the best of times, so it is not surprising that many are still very wary about the new and seemingly more liberal regulations on foreign trade and investment introduced as part of the Gorbachev regime's industrial modernisation policy.

Nowhere has this been more the case than in the area of joint ventures for which new legislation was enacted in the Soviet Union in January. To date very few Western companies have actually shown much concrete interest in joint ventures with the Soviet Union, and it has fallen to Finland, which has long enjoyed a close trading relationship with its next-door neighbour, to produce the first detailed agreement.

Its airline Finnair has teamed up with Intourist, the Soviet tourism organisation, in a venture to refurbish the Hotel Berlin in central Moscow and run it as a hotel of Western luxury class.

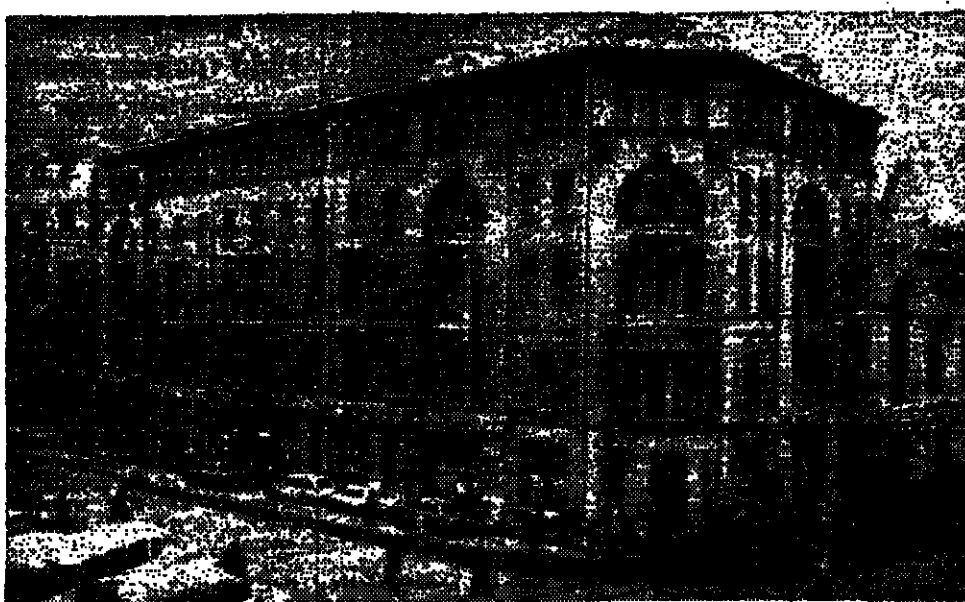
Now other Western companies are scrutinising the Finnair deal to see what lessons it holds for the joint venture business. Those lessons reveal that the project has its own particular justification for Finnair, which has long been keen to have management control of some hotel accommodation in Moscow where it is in notoriously short supply.

Yet, while this type of motivation may not apply to many companies considering joint ventures, Finnair's negotiating experience with the Soviets does at least show up a relatively high degree of flexibility on the part of the Soviet Union—which may hold out some encouragement for others too.

According to Veikko Varti, managing director of Finnair's Nordic Hotel unit, Finnair first submitted a proposal to the Soviet Union for a hotel venture last summer when the new joint venture legislation began to be removed. Nothing was heard until November, but then things started moving rather quickly. Basic negotiation was completed in December and a letter of intent was signed in January. Finnair is now reviewing this letter of intent and has until May 1 to back out if it wishes.

One reason for this review period is that the Soviet side has found it difficult to answer some of the precise questions that Finnair was asking, for example, about taxation and the price at which materials would be purchased, but the basic outline of the deal is now clear.

Finnair has had to accept three basic conditions on which the Soviet side was not prepared to negotiate at all. These are: that Intourist as the Soviet partner should have a majority stake of 51 per cent, that the



Moscow's Hotel Berlin: reno-gilt interiors and frescoed ceilings

Finns blaze a trail with Soviet venture

Peter Montagnon explains the provenance of a hotel management deal

majority of the board should be Soviet, and that the general manager should be Soviet. In fact Sergei Skobkin, an Intourist executive who has worked in London for nine years, has already been appointed to this position.

Intourist will have five seats on the board of the venture, Finnair four, but the Soviet side also agreed that some key decisions—the annual budget, borrowing policy, the sale of equity and the appointment of the general manager—must be reached by consensus rather than majority vote.

In all other fields, says Varti, they were willing to negotiate. Of particular importance to Finnair, which is concerned to maintain a high standard of service, is that it will itself be able to appoint line management, including the hotel manager, restaurant manager, kitchen chef, marketing manager and reservations manager.

Finnair will contribute between FM 40m and FM 45m (£6.3m) in hard currency funds to the venture, while Intourist will provide the building, labour, energy, building materials and housing for the workforce, as well as a small

amount of cash.

The advantage to the Soviet side is not only that it will receive hard currency foreign investment in a project that should generate a steady flow of foreign exchange, but also that it will gain valuable expertise in an important service industry. "The fastest way to do this is to work together with someone who already has it," says Varti.

For Finnair, which already owns one hotel, the Helsinki Intercontinental, the advantage is that it will have access to hotel accommodation in Moscow. This should increase its competitiveness on the Moscow route on which it flies around 75,000 passenger round-trips a year.

Varti says that Finnair expects to earn a return on its investment within eight to 10 years, though much depends on the cost of the renovation work which it is still studying. Under its agreement with the Soviet Union profits can be remitted abroad in hard currency after payment of a 20 per cent withholding to the Soviet authorities. There will be a profit tax of 30 per cent and in addition the venture may contribute up to 10 per cent of its profits to

a special fund for its employees. Although there is a tax holiday for the first two years which can be extended if the venture is not making a profit, this will not leave much left over by way of return. A particular worry to Finnair was whether it would have to use its allocation of profits to make repayments on the loan it is raising to finance its share of the project. That would have added substantially to the cost as the 20 per cent withholding would apply.

However, a scheme is now under discussion to get round this problem whereby Finnair would raise the loan directly from the Soviet Foreign Trade Bank, which would accept repayment before the 20 per cent withholding.

One of the unique aspects of the venture is that the revenue will be almost entirely in foreign currency. Russians are not expected to use the hotel itself and room rates will be set in US dollars. That means the question of conversion of rouble earnings into hard currency for remission abroad, which has been a worry for other companies considering joint ventures, will not arise. An indication of the Soviet

flexibility on this point, however, is that it has agreed that the venture can have free access to hard currency for imported materials without any direct relation to its hard currency revenue.

So far only one other Finnish company, EKA, the co-operative wholesaler, has signed up for a joint venture with the Soviet Union. Like their counterparts in the UK and West Germany, Finnish industrialists are generally wary. Risto Nummela, senior executive vice president of the state-owned Neste oil and petrochemical concern, says his company is offering to build a plant in the Soviet Union to produce additives for lead-free petrol, but this will not be done on a joint venture basis because the negotiations would take too long.

For most Western companies the potential appeal of joint ventures is that they could offer a means of opening up the domestic Soviet market to their own products. This, however, is not perceived as a priority for the Soviet Union itself which is more concerned with attracting foreign investment and increasing its export potential.

These worries make joint ventures a matter of considerable risk for most Western companies, but in Finland rather special case the risk is much smaller and the project dovetails in neatly with its own business objectives.

However, it may be a sign of truly changing times in the Soviet Union that Intourist agreed to an eventual change in the name of the hotel as part of the deal. Now it is called the Hotel Berlin in line with Soviet practice of naming hotels after the four capitals of Comecon states in Eastern Europe. But as soon as an opportunity arises for a new hotel to be built, the existing hotel will once again become the Hotel Savoy, the name with which it was christened when it was built in 1912.

It is a name more suited to the image that Finnair wishes to project for a hotel whose reno-gilt interiors and frescoed ceilings are redolent of bygone elegance. Once restored, the hotel should offer service in the world luxury class—at a commensurate average price equivalent to some \$85 a night for a single room.

Varti believes that the move to more openness in Soviet relations with the rest of the world should mean that the hotel business will flourish. Eventually, indeed, it is still just possible that the renovated Hotel Berlin will be full to the brim with Western executives negotiating their own joint ventures with Soviet industry.

Non-executives

Beware the facile panacea

BY LORD ERROLL OF HALE

WHEN misfortune strikes a public company the fashion nowadays is to look at the make-up of the board. If the chairman is also the chief executive or managing director, then heads wag sagely and the talk is of excessive concentration of authority in one person. Next they go on to the directors. The non-executive directors are then criticised for failing in their duties. And if there are none, or perhaps only one, then that is judged to be a very bad thing indeed.

So a kind of facile panacea is emerging. This states that a company board comprising a good proportion of non-executive directors, one of whom is the non-executive chairman, will avoid misfortune and delight shareholders with its performance.

It is further argued that an audit committee of non-executive directors will spot trouble in time and secure the action necessary to avoid it. In reality, the company ups and downs of the past two years show no consistent pattern of family boardroom composition. In some there was a chairman/chief executive. In others the offices were separated. Nearly all had some non-executive directors.

The crucial point is this: when trouble looms the chairman has to make do with the collection of colleagues he has around him. Much depends on how they all came to be sitting there.

A non-executive chairman, on appointment, should find the time to assess the value of each one of his colleagues, and

slowly but steadily reshape the board so that they all point in the same direction and are capable of grasping the opportunities as well as coping with the possible stresses of the future.

He must also assess the qualities of the chief executive. He has got to get on with him for a start. But is he good enough for the future, and will he be compatible with the chairman's concept of how the board should operate? Full executive authority should be delegated to him, with no possible alibi for failure to perform.

In addition to the bottom line, the other critical issue is how he leads his executives.

A chief executive who is additionally appointed chairman of the board has a different set of problems. Having come to the board by promotion through the executive route he may not have much use for boardroom deliberations which to him have seemed to slow down or even negate executive decisions.

He will, as chief executive, continue to be very busy and unlikely to have much time for considering the composition and future make-up of the board, particularly as regards non-executive directors. Easier, he may think, to promote to executive directorships one or two good men he can trust.

Almost inevitably he will create a board that will back him up and endorse without question his executive leadership. He may also appoint to the board one or two executives on their retirement: this gives the impression, but not the

reality, of a mixed, independent-minded board.

This is not necessarily a bad thing. Many large and successful companies have surged forward on the strength and determination of a single leader of great competence.

Also, it may not be at all easy to find a suitable non-executive chairman. The best are quickly booked up. Likewise, there is no shortage of people who want to become non-executive directors, but only a minority are suitable. A "Paddington Bear" as it were, sitting in a boardroom, eating his lunch and drawing his fee when all is going well. But when a stressful situation arises such an individual can be worse than useless. If a serious division of opinion develops, his is ignored, or he sides meekly with those who look like winning the argument.

The challenge for the good chairman is to seek out individuals who will make good non-executive directors, as well as being compatible with the existing directors.

These practical constraints serve to demonstrate that current proposals to insist on a minimum proportion of non-executive directors is a nonsense. Legislation on these lines, with penalties for non-compliance, would be a charter for Paddington Bear directors.

Lord Erroll, former chairman of the Bowdler Paper group and other diversified companies, is a member of the Institute of Directors, which runs Boardroom and Non-Executive Director Seminars.

Business courses

Writing that works, London, May 8. Fee: £120 plus VAT for members of IMA; £140 plus VAT for non-members. Details from Joanne Harrison, CIB, 103 New Oxford Street, London WC1A 1DU. Tel: 01-679 7400.

Transcripts for Europe, Amsterdam, June 11-12. Fee: £450. Details from Miss Evie Theodorou, Legal Studies and Services, Bath Road, 16 Highbury, Vauxhall, London EC1A 2EX. Tel: 01-635 4085. Telex: 685870. Teleprinter: 01-468 0843.

Design or decline: the conference, London, May 1. Fee: £81 members; £149.50 non-members; £168.75 details from Joanne Harrison, CIB, 103 New Oxford Street, London WC1A 1DU. Tel: 01-679 7400.

Transcripts for Europe, Amsterdam, June 11-12. Fee: £450. Details from Miss Evie Theodorou, Legal Studies and Services, Bath Road, 16 Highbury, Vauxhall, London EC1A 2EX. Tel: 01-635 4085. Telex: 685870. Teleprinter: 01-468 0843.

Winning the negotiation: skills and techniques, London, May 11-12. Fee: £445 plus VAT; fee for additional delegates from same company: £275 plus VAT. Details from Management International, 2 The Chapel, Royal Victoria Patriotic Building, Fitz Hugh Grove, London SW18 8SX. Tel: 01-878 6080. Telex: 917805. International trade finance, London, May 27-28. Fee: £460. Details from Miss J. K. Van Wyke, Seminar Division, Crown Eagle Communications, Vernon House, Sicilian Avenue, London WC1A 2QT. Tel: 01-943 4111. Telex: 896837. TACS G/Ref 1202.

Operational management programmes: manufacturing for success, Bromley, May 21-June 12. Fee: £1,750 plus VAT. Details from Marjorie Brown, Client Services, Sandridge Park Management Centre, Bromley, Kent BR1 3TP. Tel: 01-466 6866.

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UK NEWS

British managers lack education, says report

BY CHARLES LEADBEATER, LABOUR STAFF

BRITISH managers are seriously under-educated and under-trained compared with their foreign counterparts, according to a report on the state of management training in the UK.

The report shows that only 21 per cent of UK managers have degrees or professional qualifications. About 38 per cent of middle managers have had no management training since they started work.

In West Germany, 63 per cent of top managers have a degree, while one US survey found that 85 per cent of senior corporate managers had a first degree and 51 per cent had a second degree.

A fifth of large UK companies make no provision for management training, while 75 per cent of small companies do not train their managers, the report says.

The report, which was written by

Professor Charles Handy of the London Business School, and commissioned by the Manpower Services Commission (MSC) and the National Economic Development Council (NEDC), will be presented at the council's next meeting later this month.

It is certain to spark a debate between the Government, employers and unions, and will be seen by many as a damning indictment of companies' neglect of management training.

Details of the report were revealed yesterday by Mr Geoffrey Holland, the MSC's director, who said that Britain needed to develop a tradition of vocational education and training to overcome skill shortages.

On management training, Mr Holland said: "Because of gaps in earlier education, much of manage-

ment training in this country is in effect teaching middle-aged managers what in other countries a high proportion of young people learn in their last years of school."

Mr Holland said the level of management training in the UK compared very poorly with major competitors, because they had a much bigger pool of more broadly educated students from which to select future managers.

He gave a warning that reports of companies suffering skills shortages seriously under-estimated the true extent of the skills gap in the UK.

Senior MSC officials regard the report as a companion to earlier reports which were influential in the design of the Youth Training Scheme, and other training programmes run by the commission.

June election option is left open by manoeuvre on Bill

BY PETER RIDDELL, POLITICAL EDITOR

THE GOVERNMENT will make concessions on the bill to abolish Scottish domestic rates (local property taxes) to ensure its final parliamentary approval by the middle of next month, thus leaving open the option of a June general election.

This move came as Mrs Margaret Thatcher, the Prime Minister, sought to dampen the recent wave of election speculation. Replying at Prime Minister's questions in the House of Commons yesterday to a Tory MP who had attacked "media hype, pressure and speculation," Mrs Thatcher said she was "glad to give the assurance that the date of the next general election will not be decided in Fleet Street but in Downing Street."

Most Tory MPs, nevertheless, believe that the pressures for June may become irresistible, as in 1983, in view of the recent batch of opinion polls putting the party at around 40 per cent or more, and in a large lead. The final decision will depend on the outcome of the local elections on May 7.

Consequently, the Government is already taking precautionary

moves, initially in relation to the Scottish rates bill which party leaders believe must be enacted before an election.

The bill has already run into considerable opposition during its committee stage which is due to end tomorrow. Senior ministers believe they could face one or more defeats on the report stage after Easter unless concessions are made soon.

The problem is that major defects could lead to the bill being passed but then being thrown out of the House of Lords to the Commons, which would delay Royal Assent beyond the expected date of the week after the May local elections. This would be just before the dissolution of parliament in the event of a June election.

The concessions are likely to involve exemptions from the proposed community charge, the universal levy replacing domestic rates, for groups such as the mentally handicapped, the physically disabled and overseas students. Under the present bill the only exemptions are for prisoners and long-term hospital patients.

Dixons agrees to fund City Technology College venture

BY MICHAEL DIXON, EDUCATION CORRESPONDENT

DIXONS, the electrical retailing chain, is providing the capital to found the second of the Government's 20 proposed City Technology Colleges for 11- to 18-year-olds selected for their ability and interest in technology and science.

The college is to be set up in the Doncaster-Rotherham area of Yorkshire in the North of England, where Dixons has several of its main service plants. A suitable site has still to be found and the opening date is undecided.

The first college is due to open in

Solihull, West Midlands, in autumn 1988 in premises provided by the Solihull local authority.

Under Dixons' agreement with the Government, to be announced officially today, the group will initially contribute £1m for the college, which will be owned and run by a private trust. The Treasury will cover running costs equivalent to those of a comparably sized state-maintained school.

Mr Stanley Kalmus, Dixons' chairman and chief executive, said yesterday that his group would be pre-

pared to put in further funds as the project developed.

"Naturally we are hoping that other companies will join in by providing equipment if not money."

Mr Kalmus said a prime aim would be that "all students who leave the school will be highly employable. We shall, therefore, have to appoint a head and staff who are positive in their attitudes to working skills. I suspect that their salaries will be higher than the standard scales, too."

State school curriculum pledge

BY OUR EDUCATION CORRESPONDENT

THE GOVERNMENT yesterday pledged legislation early in the next Parliament, should it be re-elected, to establish a standard basic curriculum in all state-maintained schools in England and Wales.

Mr Kenneth Baker, Education Secretary, said the schools would be required to teach all children to approved levels of attainment in English, mathematics, science, foreign languages, history, geography and technology.

Although the attainment levels would vary according to pupils' academic ability, the targets would be "clear and challenging." Children would be tested against them at the ages of seven, 11 and 14.

"We can no longer leave individual teachers, schools or local education authorities to decide the curriculum children should follow," Mr Baker told a House of Commons education committee. "We want to en-

sure that pupils have a well balanced foundation curriculum suitable to their abilities and aptitudes."

"I emphasise that what is defined will be a core," Mr Baker said. "It should leave ample scope for teachers to build around it, to exploit individual pupils' abilities, and to determine their own methods of teaching for the whole ability range."

Share deal attacks resumed

By Ivor Owen

FURIOUS LABOUR MPs protested for more than 30 minutes in the House of Commons yesterday at the Government's failure to take the initiative in funding conservative member Mr Keith Best to resign, following his admission that he made multiple share applications in the British Telecom and Jaguar privatisations.

Their frustration led to a barrage of complaints to the Speaker, (chairman).

The Speaker insisted that the long established procedures requiring a substantive motion to be before the House before the personal conduct of any MP can be debated must be followed.

When he pointed out that the Director of Public Prosecutions was considering the matter, the MP, Mr Dale Campbell-Savours interjected: "He is delaying it until after the election."

Mr Brian Sedgemore (Labour) was vociferously supported by his colleagues when he emphasised that a substantive motion noting that Kleinwort Benson, the merchant bankers, warned "people like Mr Best that multiple share applications would result in prosecutions for fraud," had been tabled, but the Government had so far failed to provide time for it to be debated.

Southampton shipyard assets sold

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

MOST OF the assets of Vosper Shiprepairs, a south of England shipyard, which sought protection from creditors under the Insolvency Act, have been sold.

Price Waterhouse, the accountancy firm which has administered Vosper since mid-February, said yesterday that the major purchaser would be The Engineering, a diversified local company with ship-repairing interests.

The administrators have also reached agreement with two unidentified purchasers for the separate sales of two associated companies, J. Kircaldy & Son, and Solent Holdings.

The agreements are among the first such transactions under the Insolvency Act, which took effect late last year. The Act provides an alternative to receivership for small companies.

The Engineering has purchased the two major dry docks operated by Vosper on the River Test, in Southampton port, one of which is the UK's largest.

Mr Trevor Thorpe, chairman of The Engineering, said he hoped to take over the dry docks on May 1, and expected 300 jobs to be created.

Mr Thorpe said plant and equipment maintained on the site by Vosper would be sold, and much of the land returned to Associated British Ports, which operates Southampton port.

The company is planning a worldwide marketing drive to persuade large ships to return to Southampton for repairs.

Both Cunard's Queen Elizabeth 2, and Camber, operated by Peninsular and Oriental Steam Navigation (P and O), have used the larger of the Vosper dry docks.

Mr Thorpe said: "Our overall corporate plan really extends further than just this acquisition. We hope in the future to make other acquisitions, and our intention in the long run is to make the ship repair industry competitive again."

There has not pursued an interest in a separate dry-dock facility on the River Itchen at Southampton, included in the assets of Solent Holdings.

The company offered £500,000 for Vosper's assets when it was sold to its management by British Shipbuilders two years ago.

Neither Vosper nor the administrators would say how much Thorpe was paying for the dry docks.

Mr Thorpe refused to comment on a suggestion that the price was £500,000.

Vosper was placed in the hands of administrators after failing to persuade the Government to speed up naval contracts to fill a gap in its work schedule.

The company employed around 200 people.

Healey hits at 'miracle of Moscow'

By Tom Lynch

MRS MARGARET THATCHER, Prime Minister, got "nothing concrete whatever" for Britain out of her recent visit to the Soviet Union, Mr Denis Healey, Labour's foreign affairs spokesman, told the House of Commons yesterday.

In a speech described by Mr Francis Fynn, the former Conservative Foreign Secretary, as "unworthy," Mr Healey mocked the "miracle of Moscow" where, he said, Mrs Thatcher had been converted to a rational view of the Soviet Union.

He said Mr Gorbachev had "won hands down" in the meeting between the two leaders. Britain had got nothing concrete out of it and the world had seen it as pre-election propaganda.

Mr Healey attacked the Prime Minister's "machiavellian" - her obsessive belief that nuclear weapons are both necessary and good. "In this belief, she was out of line with President Reagan."

He repeated Labour's pledge to spend all the savings from the cancellation of Trident and the de-commissioning of Polaris on conventional weapons, and estimated the savings at about £100m. He accused the Government of "robbing" the armed forces of 30 per cent of the conventional equipment promised to them.

Mr Healey criticised the Prime Minister for insisting that the West should have the right to build up its short-range nuclear strength to equal the Soviet forces, rather than achieving equality by force reductions. In any case, he said, the US would not pay for the new weapons and West Germany would not welcome them.

Arguing that "the incredible act is not a credible deterrent," he compared the strategy of nuclear armaments with the UK's threat to "shoot itself in the foot" in the trade war with Japan by encouraging Japanese banks to set themselves up in a rival European financial centre.

Race against time, Page 13

Anglo American Corporation of South Africa Limited

(Incorporated in the Republic of South Africa)

Company Registration No: 01 05309 06

Circular to members and Notice of general meeting

CIRCULAR TO MEMBERS

One of the effects of the sanctions legislation adopted by the United States against South Africa towards the end of 1986 is that no US national may acquire capital in a South African company where such capital was issued after October 2 1986. There is a fair degree of interest in the Corporation's shares by US nationals, both in the form of direct investment and through American Depositary Receipts. It is necessary to assure such investors that their continued interest in the Corporation will not cause them to infringe the law of the United States in this respect. After careful consideration, it has been determined that the only satisfactory way of identifying capital issued subsequent to October 2 1986, and thereby make possible the avoidance of its inadvertent purchase by US nationals and ADR banks, would be to constitute such capital as a distinctive and separate class of share which at the same time carries essentially the same rights and privileges as the existing equity capital, of which it properly is part. Accordingly, members are to be asked to consider the creation of a new class of shares, to be known as "S ordinary" shares. This new class will carry the same rights as to voting, dividends and distribution on a winding-up as the existing ordinary shares, but in order to give it the element of difference required for it to qualify for registration as a separate class, the S ordinary shares will carry an additional right to a payment of 1 cent per share in the event of the Corporation being wound up.

The immediate effect of the special resolutions proposed in terms of the following notice would be to convert the 94 000 ordinary shares issued since October 2 1986 for purposes of the share incentive scheme, as well as a further 4 006 000 unissued ordinary shares, into 5 000 000 S ordinary shares and to incorporate into the Corporation's articles of association an additional article setting out their terms. At present, the only issues of shares contemplated are those in terms of the share incentive scheme, for which purpose a total of 1 550 100 shares presently is under the control of the directors (see special resolution No. 1 below). The number of 5 000 000 S ordinary shares has been selected to provide flexibility for possible future new business opportunities. The share certificates for the 94 000 ordinary shares referred to above will be called in and replaced with S ordinary share certificates. Application will be made to the Johannesburg and London stock exchanges for the listing of the S ordinary shares as a separate class.

It is envisaged that if at any time in the future it becomes apparent that the conditions which have given rise to the creation of the S ordinary shares no longer exist, or that for any other reason the continuance of the S ordinary shares as a separate class no longer is necessary, members will be asked to consider passing the necessary special resolutions to convert all of the S ordinary shares, both issued and unissued, back into ordinary shares, ranking *pari passu* in all respects with the other then existing ordinary shares.

A general meeting of members accordingly is being convened to consider the adoption of the necessary special resolutions to create the S ordinary shares and set out their terms, and ancillary ordinary resolutions placing such shares under the control of the directors both generally and for the purposes of the share incentive scheme.

As it has become necessary to hold a general meeting of members to give effect to the above proposals, the directors are taking the opportunity at the same time to propose an amendment to article 145 and to delete article 158 of the Corporation's articles of association. These amendments will bring the Corporation's articles in line with current requirements of The Johannesburg Stock Exchange which no longer require disclosure in a director's report of a holding company of details of various resolutions passed at general meetings of its subsidiary companies.

NOTICE OF GENERAL MEETING

Notice is hereby given that a general meeting of members of Anglo American Corporation of South Africa Limited will be held at 44 Main Street, Johannesburg, on Thursday, April 30 1987, at 09h15 for the purpose of considering and, if deemed fit, of passing, with or without modification, the following special and ordinary resolutions, namely:

Special resolution No. 1

That pursuant to the provisions of article 57(c) of the Corporation's articles of association, the 94 000 ordinary shares of 10 (ten) cents each allotted and issued on October 23 1986, the 24 000 ordinary shares of 10 (ten) cents each allotted and issued on January 29 1987 and the 36 000 ordinary shares of 10 (ten) cents each allotted and issued on March 30 1987, the written consent of all of the holders thereof having been obtained, together with 4 006 000 of the existing authorised but unissued ordinary shares of 10 (ten) cents each in the capital of the Corporation, which number includes the remaining balance of 1 550 100 unissued ordinary shares previously placed under the control of the directors by the shareholders for the purpose of the share incentive scheme, are hereby converted into S ordinary shares, and the remaining 5 000 000 S ordinary shares of 10 (ten) cents each shall be subject to the terms and conditions contained in the Corporation's articles of association.

Special resolution No. 2

That subject to the passing and registration of special resolution No. 1 proposed in terms of the notice convening this meeting that portion of article 3 bis (preceding article 3 bis (A) of the articles of association of the Corporation) shall be re-stated to read as follows:

"3 bis At the time of the adoption of article 3 ter on April 30 1987 the authorised capital of the Company was R20 000 000 (twenty million rand) divided into:

(a) 235 000 000 (two hundred and thirty-five million) ordinary shares of 10 (ten) cents each, and

(b) 5 000 000 (five million) S ordinary shares of 10 (ten) cents each, and

(c) 49 660 000 (forty-nine million six hundred and fifty thousand) redeemable cumulative preference shares of 2.5 (two point five) cents each, and

(d) R4 768 750 (four million seven hundred and fifty-eight thousand seven hundred and fifty rand) of preferred stock."

Civil servants step up strikes

BY OUR LABOUR STAFF

COMPUTER STAFF at three government computer centres have voted to strike from Monday in the next phase of disruptive action over civil servants' pay.

The planned strikes will build on the action which began this week in selected social security and employment department offices in north-west England and Wales, and in inland Customs and Excise depots.

More than 2,000 civil servants were on strike yesterday on the first day of the programme of regional action by members of the Civil and Public Services Association (CPSA) and Society of Civil and Public Servants (SCPS) in protest at a 4.5 per cent pay offer.

In addition to action which closed 64 key social security and employment department offices, Customs and Excise said about two-thirds of

its staff at inland depots in England were on strike.

Customs reported no delays from the action. But the unions expect problems to build up at ports and airports later in the week and plan to call out on strike an increasing number of Customs staff.

The aim of the action by middle management grades of the SCPS is to his preparations for social security reforms due next April. The union says it does not intend to affect payment of benefits.

Mr Tess Gill, the union's Department of Health and Social Security (DHSS) group secretary, said: "Pulling out our members in the computer centres is particularly crucial for the department because of the 1986 Social Security Act which has to be implemented by April 1987."

At a rally in London, Mr Leslie

Christie, SCPS general secretary, told members of both unions that they had to prove their determination to take action following ballot results in favour of doing so.

A delegation of SCPS members also lobbied MPs yesterday to press for more staff at DHSS offices in north-west England, where they say work pressures are "intolerable" because of the rising claims caseload. The union says an extra 1,800 staff are needed in the region to keep abreast of current work demands.

Talks aimed at producing an early settlement for the 900,000 civil manual workers take place today and tomorrow in Scarborough, North Yorkshire. Negotiating teams from both the employers' and unions' sides have adjourned to the seaside resort.

Jimmy Burns writes: Union leaders representing 19,000 workers at the Royal Naval dockyards in Devonport in the West of England and Rosyth Scotland, may have partly misled their members during their recent unsuccessful campaign to stop the introduction of commercial management, according to a High Court judge.

This emerged from the detailed judgment released yesterday after last Friday's High Court ruling rejecting the unions' case that they had not been adequately consulted on the handover.

Mr Justice Millett, said that Mr George Younger, the Defence Secretary had "indulged the unions' requests for discussions on the reasons for the transfer far longer than it was reasonable."

Caterpillar closure under fire

BY JAMES BUXTON, SCOTTISH CORRESPONDENT

THE ACTION of the US company Caterpillar in abruptly closing its tractor plant at Uddingston, near Glasgow, was strongly criticised yesterday by Mr Alastair Graham, the new director of the Industrial Society, an independent group which promotes the interests of people at work.

He said that managers of multinational companies such as Caterpillar had to remember that what seemed to them like an accounting adjustment in their own country could be a body-blow to workers in another country.

But he also questioned whether the sit-in by 1,500 workers which has been going on since the closure was announced in mid-January, had been helpful.

"We must always be looking to

put over an image of Scottish industry at its best - the silicon Glen image - and not give the world's media the chance to dwell upon scenes which are reminiscent of the very worst of Clydeside in the 1970s," he told an audience in Edinburgh.

Mr Graham said the closure of the plant was not only "tragic" for its workforce but "particularly galling for the UK management of Caterpillar who were not only running a profitable business but had also recently negotiated and were putting into practice a forward-looking flexibility agreement."

The Caterpillar closure, he said, had sent a clear message to those in charge of multinationals to remember their duties to the communities that depend on them for employment.

"If an enterprise is profitable it is just not acceptable to throw its workers out of jobs in order to improve a corporate balance sheet in Illinois, or indeed in any other headquarters in any other country."

But he admitted that there was still some way to go towards finding a satisfactory way of dealing with the problem of foreign owners closing or reducing their UK operations on the basis of needs and performance worldwide rather than local circumstances.

About 800 workers out of the 1,500 who began the sit-in, are still occupying the Caterpillar plant, in spite of a high court order to leave the factory and the strong advice of the main union involved, the Amalgamated Engineering Union (AEU), to call off the action.

Jimmy Burns writes: Union leaders representing 19,000 workers at the Royal Naval dockyards in Devonport in the West of England and Rosyth Scotland, may have partly misled their members during their recent unsuccessful campaign to stop the introduction of commercial management, according to a High Court judge.

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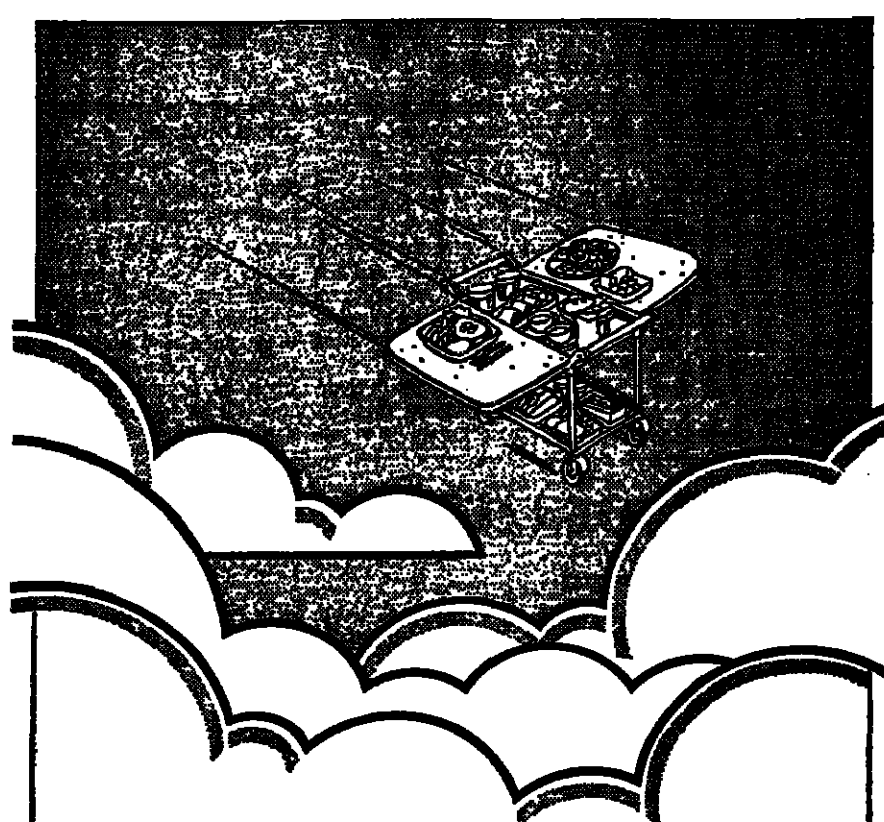
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A BREATH OF FRESH AIR

AIR CANADA

Tories may break monopoly in telecoms

BY TERRY DODSWORTH AND DAVID THOMAS

THE British Government is considering moves to break the monopoly held by British Telecom and Mercury Communications, the two UK telecommunications network operators, over the transmission of specialised business services by satellite.

This could lead to one of the most fundamental changes to the framework governing UK telecommunications since the privatisation of BT in 1984.

The move would affect a variety of services such as companies wishing to distribute data - rapidly changing financial information, for example - from a central point to branch offices.

At present, British Telecom and Mercury are the monopoly suppliers of information via satellites in the UK.

The Government said four years ago it would "keep under consideration" ways of introducing new specialised services by satellite, and about a dozen companies have since told the Department of Trade and Industry they would like to offer information services by satellite. They believe they could be more efficient than BT and Mercury and claim to have more innovative ideas for new services.

As a result, the DTI has started talking to BT and Mercury about a change in the rules, which both are

resisting vigorously. The Office of Telecommunications, the industry's regulatory body, is also being consulted.

The DTI appears inclined to relax the regulations, but is also concerned that it should not fundamentally undermine BT's and Mercury's monopoly of UK telecommunications before 1990 when the Government is committed to reviewing the entire framework.

Among the issues the department is considering is whether to liberalise the satellite transmission of voice as well as data, and whether to restrict the liberalisation to services transmitting information from a central point to a closed user group.

The department expects to finish its review in a few months, but any new services as a result of its decisions probably could not start operating until next year.

The Government would not need to legislate but the timing of any decisions could be affected by a general election.

One potential beneficiary of a change could be the London Stock Exchange, which is evaluating a number of proposals for improving its price information services using satellite technology. Liberalisation of this area could open up new options for the stock exchange to consider.

BT signs deal with Nippon Telegraph

BY TERRY DODSWORTH, INDUSTRIAL EDITOR

BRITISH TELECOM (BT) of the UK and Nippon Telegraph and Telephone (NTT) of Japan, have signed a three-year collaboration deal aimed at increasing the amount of telecommunications business between the two countries.

The agreement follows the liberalisation of the telecommunications networks in both the UK and Japan, measures which have created competition for both operators within the past few years. BT says that they will compare notes on the experiences under the new liberalised regimes.

Final details of the collaboration arrangements have still to be worked out, but it will principally involve the exchange of personnel and information between the two groups.

The announcement of the arrangements, signed by Mr Ian Vallance, BT's chief executive, on a visit to Japan, coincide with the row between the Japanese telecommunications authorities and Cable and Wireless, the UK-based international telephone operating group, and the licensed competitor to BT in the UK. BT said, however, that this timing was purely coincidental.

NTT and BT have collaborated on research since 1973, and worked together closely when establishing the first digital communications link between Japan and the UK in early 1986. BT has also been successful in capturing the communications business of the large Japanese multi-nationals operating in Europe, most of whom route their international traffic through London.

Late-night subscription television 'feasible'

BY RAYMOND SNOODY

SUBSCRIPTION TELEVISION could be introduced into the UK in the form of a late-night feature film and entertainment service on BBC and IBA (Independent) channels, a Home Office-commissioned report on subscription suggests.

The report by CSP International says there is an opportunity to use the largely unused hours after midnight for a new subscription service. Files would be transmitted in a

scrambled form, whereby the picture is broken up electronically and only those who paid for a decoder can see them. Subscribers could watch immediately or record for later viewing.

The study concludes, however, that it would not be feasible to fund BBC 1 or BBC 2 by subscription and that the licence fee is the best method of financing the BBC for the foreseeable future.

Record volume on Liffe

BY ALEXANDER NICOLL

VOLUME ON the London International Financial Futures Exchange (Liffe) topped 1m futures and options contracts in March for the first time since the exchange was established in 1982.

The monthly total was 1,148,312 contracts, well above the previous

record of 881,778 set in January and February's volume of 822,378.

The strength of sterling-based financial markets, with a strong pound and rising securities prices amid budget and pre-election euphoria, contributed to the surge in Liffe business.

UK NEWS

Retailers clash with Barclays over cashless shopping future

WHEN BRITAIN'S shopkeepers start comparing the UK's second largest bank with a secondhand car-dealer, tempers are obviously running high.

But the row which broke out last week between the Retail Consortium, the shopkeepers' trade association, and Barclays Bank over the launch of the bank's new debit card is not just about lost tempers. It is about who will pay and who will gain, from cashless shopping - the most important development in money transmission since the invention of the credit card.

Barclays, whose Barclaycard has about 40 per cent of the bank credit card market, is keen to perpetuate its lead into the new era of cashless shopping. The plan's main element is Connect, a debit card which will be sent out to its current account customers from this summer.

Connect will look like any credit card, but it will function more like a cheque, with purchases being debited direct to the card-holder's current account rather than there being a grace period of several weeks before which items have to be paid. Initially, it will be used with paper vouchers, as are credit cards. But the idea is that eventually it will be used directly in electronic terminals when cashless shopping goes nationwide at the end of the decade.

The clearing banks are currently co-operating on the development of such a nationwide cashless shopping scheme through a joint company called Effort: Electronic funds transfer at point of sale.

Barclays' decision to launch its own debit card in advance indicates its determination to be the market leader. If it can get its customers used to a paper-based debit card, it will have a head start over its rivals when Effort starts.

Barclays' brilliant tactical play is

Hugo Dixon reports on the growing controversy surrounding the launch of a new debit card

its plan to issue Connect under the Visa brand name. This, it hopes, will by-pass the need to go around the country persuading retailers to accept the card, since most have already signed agreements to take any Visa card. It should also mean that Barclays will automatically collect the same commission it receives on Barclaycard transactions - on average 2 per cent.

It is this play that has infuriated retailers. They argue that they are having a new product - a debit card - foisted on them under the guise of a credit card. They are prepared to negotiate the terms of its introduction, but not to have them dictated.

The bank's response is that retailers that have signed up to take Visa cards have no choice. If they refuse, they will have the Visa sign removed from their shops. The retailers say Barclays would lose its share of the credit-card market overnight if it used that tactic.

The retailers have made such a fuss because they fear that all the banks will follow if they lose this battle to Barclays. They will then be in danger of losing the war over the changing structure that will apply when cashless shopping goes nationwide.

As the debit card is designed to replace the cheque, they argue it should carry charges similar to a cheque, not a credit card. Retailers pay a fixed amount - at the moment about 10p - to banks for processing each cheque irrespective of the size.

Since the average cheque is about £25, a commission of 2 per cent would mean them paying 50p.

Barclays claim this is not a fair comparison since the debit card will be much more convenient than the cheque. Retailers will no longer have to worry about cheques bouncing, and, when electronic terminals are installed, funds will be transferred the same day to their accounts instead of the three days it takes to clear a cheque. Check-out times at retailers' cash desks will also be shorter.

The retailers' response is that those advantages do not add up to the difference between 10p and 50p. They say the cash-flow benefit of being paid £25 three days' early is about 4p.

With so much at stake neither side is going to give in without a fight. The Retail Consortium has formally brought the Office of Fair Trading (OFT) into the dispute, arguing that Barclays is a monopolistic force in the credit card market and is using its hold on the market to threaten retailers with charges on debit cards.

Barclays, on the other hand, has invested substantial sums in linking its computers at Barclaycard with its branch computers. This will mean that Connect's paper vouchers can be processed by Barclaycard, and the amount debited automatically to customers' current account.

The other banks have been watching this dispute with mixed feelings. If Barclays manages to force the retailers to pay a 2 per cent commission on Connect, they will be in a good position to get the same deal. That will be good for their profits. But they have no desire to see Barclays building up an unassailable lead in cashless shopping.

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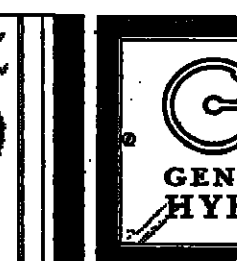
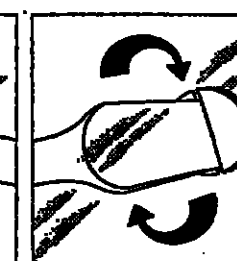
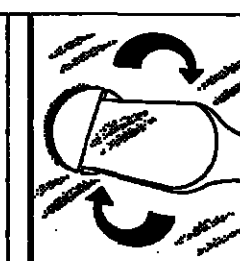
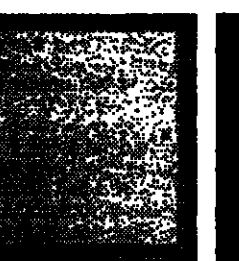
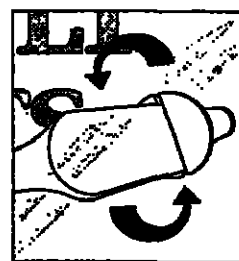
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LEADERS IN ELECTRONIC PACKAGING

UK NEWS

Westland's future is safe, Demoralised Labour in race against time

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE CONTINUATION of Westland as a UK helicopter manufacturer will be ensured, Mr George Young, Defence Secretary, said yesterday.

Speaking at the roll-out of the first Anglo-Italian EH-101 multi-role helicopter at Westland's factory at Yeovil Somerset, in south-west England, Mr Young said the helicopter procurement decision he would announce "before Easter" would ensure Westland's future "for a long time to come."

"We have very much in mind the need for Westland to stay up among

the leaders of the world's helicopter manufacturers," Mr Young said.

Commenting on recent reports that the UK was about to withdraw from the plans for a five-nation Nato helicopter for the 1990s - the NH-90 - Mr Young said that all the partners in that study, including the UK, were now considering the next phase. The UK's attitude towards the future of that programme would be among the decisions to be included in the forthcoming government helicopter package, he said.

It is believed that the package will include an order for 30 of the

utility transport versions of the EH-101 aircraft, together with additional orders for Lynx multi-role aircraft for the army and navy.

Asked if these impending deals would be enough to save redundancies at Westland, Sir John Treacher, the company's managing director, said: "We could not expect the Government to save all the jobs in Westland," but he added that the figure of 2,000 redundancies mentioned in the press recently might be "rather high."

"Whatever orders we get from the Government will help Westland to reduce any job losses," he said.

IN ONE of the less well reported speeches to emanate recently from Labour's demoralised front-bench team, Mr Bryan Gould, the party's campaign co-ordinator, succinctly summed up the philosophy that will underlie his party's strategy for the next general election campaign.

The man whose job has come to look more like a thankless task than a stepping stone to high office claimed that, if the unthinkable happened and Mrs Margaret Thatcher retained the tenancy of No 10 Downing Street into the 1990s, her success would "silence the conscience of the nation."

He claimed that the way would be clear for the ruthless and the unscrupulous to grab what they could, with no regard for those left behind. In a full-frontal assault on the values and interests of millions of British people, public services would be under siege while the pensioners, the unemployed and the poor would sink further into dissolution and despair.

The party believes there is enough evidence to suggest that Mr Gould's concerns strike a deep and disconcerting note among large numbers of the electorate, and merely among those who might claim that the Thatcher years have done them harm but, equally importantly, among those who have prospered.

There are, indeed, indications of a sense of unease about what Mr Roy Hattersley, Labour's deputy leader, told the House of Commons earlier this week was the inevitable outcome of the new Conservatism,

The left's big pre-election hope is that it can win the fight for the moral high ground. Michael Cassell looks at the risks for a Labour leadership trying to tap the national conscience.

in which the regions become "distant countries" ignored by ministers, and the gap between privilege and deprivation grows steadily wider.

In spite of the statistics showing that the Government is spending more on health, education and the social services, Labour claims confidently that the public is unimpressed by what it actually sees, as opposed to what it is told.

The party says that the Chancellor of the Exchequer's "hat-trick" of cutting income tax, lowering interest rates and raising public spending, serves only to provoke fresh debate about the fairest way in which to distribute any additional resources that become available to the Exchequer.

Labour reaches for more statistics to show that the number of people living on, or near, the poverty line has risen by 5m since 1979, that the overall tax burden for millions of people has risen, and not fallen, under Mrs Thatcher - although its response would be to reverse the latest tax cuts - and that the rate of homelessness has doubled in the same period.

On Monday, the same themes were at the forefront of Labour's debate in the Commons on the divisions besetting British society. The passion of its case was badly let

down by rows of empty Labour benches, although the message was clear.

Britain, according to the opposition, is a divided nation, run by an uncaring government which has cynically survived on double standards. By neglecting those whose votes had already been lost, the Tories are happy to preside over a society in which the gap between the "haves and the have-nots" is growing daily.

Labour claims the leadership, remains the only alternative party of government, given that the Social Democratic Party/Liberal Alliance could win more than 30 per cent of the vote but end up with only 40 seats. The electorate, it emphasises, can vote Labour, or it can watch a society, which is fraying at the edges, disintegrate further under another five years of Thatcherism.

And yet, in spite of the alarms, the highly volatile opinion polls appear to be writing the party's epitaph. The "unthinkable" seems not only possible, but increasingly likely, and Mr Gould and his colleagues appear to have little time left to tap a national conscience which they believe offers them their best chance of an election victory.

In the past few days, however, it has become clear that, in spite of Labour's failure to ignite the fuse of

popular support for its policies, the renewed battle for the hearts and minds of the British people will not embrace a string of new initiatives or any change in direction.

To begin with, the party has little choice but to accept that it must live with the damaging impact of left-wing extremism in local councils and of a defence policy which most believe is flawed.

Having so far failed to convince people of an impending economic catastrophe (even if it did, would Labour be the nation's first choice to deal with it?) the party will press on with those predictions. In the same way, it must ask a sceptical electorate to accept that the trades unions will play a more reasonable game with the next Labour government.

Mr Neil Kinnock, the Labour leader, is being criticised because the party appears to have few ideas to catch the electorate's eye. His resentment at the suggestion is well justified, given the wave of policy initiatives unveiled since last year's party conference.

In the past three months alone Labour has announced a string of targeted, costed proposals, covering the creation of jobs, the provision of training skills, the revitalisation of manufacturing industry, a blueprint for regulation in the City of

London, plans for a fresh era of co-operation with employers and unions and, only yesterday, a new charter for women's rights.

But their impact appears to have been minimal. Mr Kinnock blames the press for not giving his policies a better airing, but all too often an outburst of horrendously-timed internal wrangling has conspired to detract from the central issues.

At the weekend, he said the key to transforming Labour's electoral chances lay in focusing on practical, constructive policies for jobs, health care, pensions, education and training. He added: "Our policies may not have the gloss of novelty but they certainly have the thrust of practicality. No miracles are promised at all. There is no question of our changing course."

Even so, there are those within the leadership who believe the party's approach is too reminiscent of the 1970s and that there is a real need for added symbolism in the shape of selected, radical gestures which can give Labour a forward-looking image. An electorate recently fed on radicalism may well come to expect, even demand more of the same, and Mr Gould is now asking party spokesmen to identify suitable, new initiatives.

Labour's big hope is that in the time left it can storm the moral high ground. The big risk is that, in a society where the majority has prospered at the expense of the minority, the party's leaders will turn round to find, as Mr Gould puts it, that the electorate has "retreated into selfishness."

Road to go over historic site

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

A ROAD is to be built across an English Civil War site, the Government announced yesterday.

The road will follow the route recommended by a contentious 143-day public inquiry. The inquiry, led by Mr R. M. Merrill, rejected four alternative proposals put forward by objectors which would have taken it away from the village of Naseby, Northamptonshire, in the East Midlands.

This was where King Charles II

and Prince Rupert suffered a historically significant reverse in June 1645 at the hands of Sir Thomas Fairfax and Oliver Cromwell.

Mr John Moore, transport secretary, said both he and Mr Nicholas Ridley, the Environment Secretary, had "thoroughly examined" the Naseby issue before the decision to go ahead with the £120m road was taken.

An alternative route to the south of the village would have avoided the battle area, but would have had

a more serious effect on nearby villages and been more damaging to the countryside, he said.

Mr Robert Preston, secretary of the Northamptonshire branch of the Campaign for the Protection of Rural England, said he was disappointed at the decision but not surprised.

The British Road Federation, which campaigns for road construction and improvements, said the announcement was "marvellous news."

Falklands surplus sale attracts world interest

BY IAN HAMILTON FAZEY, NORTHERN CORRESPONDENT

REDUNDANT EQUIPMENT from the Falklands war was sold yesterday in Liverpool's Freeport, attracting buyers from around the world.

Most of the 1,585 lots were used in the construction of the Falkland's new airport. They included earth movers, Land Rovers, and a ship - the 22-year-old, German-built, 9,622-tonne Provide. This fetched yesterday's highest price more than £200,000. The buyer, a Greek Master mariner, intends to sail the vessel to India for sale as scrap.

Other lots, sold by the Canadian auctioneering firm of Ritchie's, included a flexi-float barge system, (£104,000) and a large eight-year old Caterpillar 982C wheel loader, which fetched £107,000, compared

with a new list price of \$750,000 (£489,000).

Lowest prices paid were for tools, such as wrenches and bench vices.

Land Rover prices ranged from £1,700 to £5,800, with an average of £3,600. Two "Pushycat" tugboats were also sold, for £32,000 and £17,000.

All the items were the property of Truck and Machinery, a Dublin company headed by Mr Jim Mansfield. He bought them in Atlanta, Georgia, USA last year to sell in Liverpool Freeport as chosen for the auction because of its size. It also has the advantage that foreign buyers can re-export purchases duty-free. The sale continues today.

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CONTENTS



PARIS 2

Stock Market

Sizing up the London threat

MR XAVIER DUPONT, chairman of the French Stock Exchange, is much too polite to say: "We told you so."

He does not succeed, however, in concealing a certain satisfaction at the turn of events in London, where the first casualties of the Big Bang are withdrawing, with losses, from market-making in equities. The retreat provides a comforting reassurance that France's own stock market reform, announced last month, will not be too little and too late to keep Paris competitive against the ambitions in continental Europe of the London-based securities houses.

If a house like Midland Montagu, with the name and the capital of a clearing bank behind it, has to pull out of making a market in UK stocks, Mr Dupont reasons, then the Paris brokers need not be so afraid about the inroads London market makers are achieving in French equities.

In the last six months, firms have begun to realise that they cannot do everything out of London, and that is a good thing," Mr Dupont comments.

The French brokers do not feel in a position to underestimate the threat of London. According to some estimates, over 15 per cent of the daily turnover in the main French shares bypasses the Paris bourse and is handled by market makers in London.

Turnover in Paris has rocketed in recent years. From FFf 94.2bn in 1984, equity trading volume on the Paris Bourse climbed to FFf 166bn in 1985 and more than doubled to FFf 411.2bn last year.

The surge of interest created by the Government's privatisation programme among small investors will almost certainly spark a further rise in turnover this year.

St Gobain, the first company to be privatised and quoted for the first time on Christmas Eve, was the most actively-traded stock in December, and the third most active in January.

Paribas, privatised at the end of January, was the third most widely traded in February, despite being listed only on the second-tier cash market.

But if the French market has made enormous strides in its trading techniques and its office capacity to cope with this surge of activity, many major institutional investors remain critical of the liquidity of the Paris market. The result is that deals in major lines of stock are often passed through London.

"The cost of transactions on the French bourse is not high in terms of brokerage—perhaps 2 per cent for a round trip—but there is a liquidity cost. The

market is not liquid so when you want to buy the price can move against you by 2 or 3 per cent," says the head of fund management at one major bank.

The changes already undertaken to meet this criticism are considerable. Last year saw the creation of a new market, jointly undertaken by the Bourse and the banks, in financial futures, the start of a morning session for the 30 most actively traded stocks to supplement the single afternoon fixing session and the development of an interbank market in French bonds in wary but so far peaceful coexistence with the official bourse bond trading.

In addition, last year saw the beginning of a continuous computerised market which now covers more than 50 stocks and is expected to extend to 100 stocks by the end of 1987. The CAC computerised continuous market, based on the Cots trading system developed by the Toronto stock exchange, started tentatively by listing some of the less-vigorously traded shares.

Dealers say turnover has increased in some of these stocks as a result of their listing on the continuous market, and some more heavily-traded stocks, such as Total, have now been added.

In June, the Bourse plans to add a traded options pit dealing initially in options on six leading equities and extending later, it is hoped, to further shares and to an option on the stock exchange index. A new continuous CAC index, similar in concept to the FT-SE 100, is currently being developed to serve as a base for this contract.

The need to quote the equities underlying these options continuously will lead to the creation of a special trading pit adjoining the new options pit.

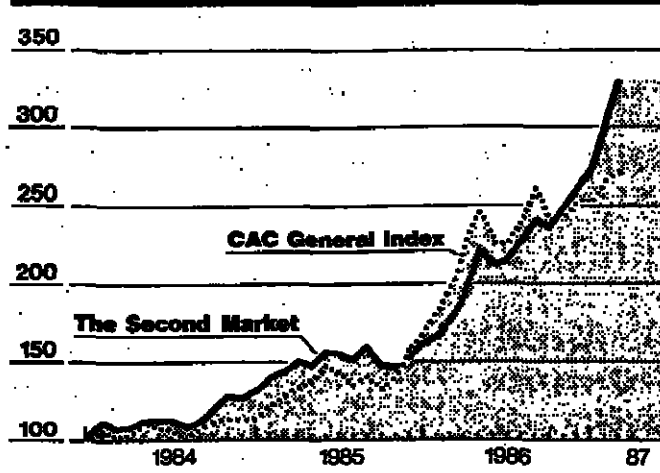
Mr Dupont recognises that the proliferation of different trading techniques runs the risk of complicating and compartmentalising the market and hopes that the Stock Exchange will be able to make progress towards simplifying some of these techniques.

The major reform of the Stock Exchange's status and structure, however, is to be spread over the next five years. It will see the death of the stockbrokers' monopoly over dealing in trading techniques and the office capacity to cope with this surge of activity, many major institutional investors remain critical of the liquidity of the Paris market. The result is that deals in major lines of stock are often passed through London.

"The cost of transactions on the French bourse is not high in terms of brokerage—perhaps 2 per cent for a round trip—but there is a liquidity cost. The

planned reform has two main aims, the end of the stockbrokers' closed shop, which has

The Paris Stockmarket



Xavier Dupont: Paris brokers need not be afraid.

all share dealers will have to belong to the new stock exchange authority, which will replace the existing Compagnie des Agents de Change (CAC).

While Finance Ministry officials say the new authority will be expected to be open to new applicants, and not simply to create a new monopoly in place of the old one, they also expect to use the authorisation procedure as a weapon to secure market openings in other countries such as Japan.

"I think we will be very demanding on the point of reciprocity," says a senior official.

The reform leaves a number of possible strategies open to the stockbrokers, who have enjoyed a peculiar, and in recent years exceedingly lucrative position as, technically speaking, public appointees who swear on oath to serve the state.

They can continue as independent agency brokers—without or without recourse to additional outside funding—or try to develop into full scale securities houses, or sell out to a bank or foreign broker which wants to make sure of a foothold in the market.

Even before the announcement of the planned structural reform, several brokers were already forming alliances to increase their access to capital and enable them to play the role of *contreparties*, taking active positions in stocks, which is crucial to the development of the market's liquidity.

Among the 13 groups recently named by the French treasury to act as primary dealers in the government debt market, for instance, were two consortia involving stockbrokers.

One, Finance Contreparties, teamed the broker Le Guay Masson with the expanding financial dealer Dumail Leblé. The other, Groupement Finance Plus, added the financial muscle of Mr Edmond de Rothschild's Compagnie Financière and Lloyds Merchant Bank of the UK to a partnership of three brokerage houses—Aubouyeau-Labouret Ollivier, Ferri-Ferri-Germe and Tuffier-Ravier.

The French authorities are sticking, however, to the concept of a single, centralised market for equity dealing, and

George Graham

Money/Bond markets

Reforms cut the barriers

FRENCH GOVERNMENT financing techniques have often appeared Byzantine, parochial and downright inefficient.

The last two years, however, have seen a spring-clean of the Government's debt management methods that has not simply cut the cost of raising funds for the state but has also laid the foundations for a complete modernisation of Paris' capital markets.

The reforms have broken down many of the barriers that separated the different compartments of the financial market, and made the principal borrower, the state, into a true benchmark for other issuers and for investors alike.

They have also greatly simplified the peculiarities of the French market and made them recognisable to international investors.

At the same time, the Government has undertaken a thorough transformation of its monetary policy, which is no longer carried out through quantitative credit controls, the so-called *Encadrement du crédit*, but through the Bank of France's pressure on interest rates in the money markets.

This move away from a static system founded on the sharing out of quotas among the different banks opened the way for the advance into a free market culture.

The changes in the capital markets have been led by the French Treasury, which has thoroughly updated its techniques for issuing Bills and bonds.

Treasury Bills are now issued in only two types: fixed rate bills issued at a discount, or BTF, with maturities of 13, 26 or 52 weeks; and bills with an annual coupon (BTAN) issued for maturities of two or five years.

The Bills are now issued at regular weekly auctions organised by the Bank of France. Over FFf 240bn of these negotiable Bills are now outstanding, including more than FFf 50bn held by non-bank investors.

Treasury officials say that the size of the outstandings, in conjunction with the simplification of the types of Bill issued and the regularity of the auctions, have allowed a real secondary market to take off—helped by the fact that non-bank investors such as insurance companies and pension funds have been progressively excluded from the interbank money market, to which they used to have access.

In parallel to the development of the Treasury Bill market, however, has come the creation of flourishing markets in banks' certificates of deposit and in commercial paper—known in France as *billets de trésorerie* to distinguish it from short-term trade finance paper—issued by companies.

The commercial paper market took off so rapidly after its opening at the end of 1985 that the volume of commercial paper in issue has climbed quickly from about FFf 25bn in the second half of 1986 to over FFf 34bn.

Outstanding certificates of deposit have also risen steadily in volume over the past year, from FFf 29bn at the start of 1986 to FFf 60bn at the end, growing further this year to more than FFf 90bn.

Regulations governing these parallel markets have gradually evolved until the three types of

paper—government, bank or corporate—now share the same characteristics and maturities.

Over the years, the state had tended to issue increasing numbers of bonds with a bewildering variety of fiscal advantages. Each year, one or sometimes two of these *grands emprunts* would be placed with a syndicate of the leading French banks.

Since June 1985, however, the Treasury has begun to issue tranches of a limited number of reservoir stocks known as OATS, or *obligations assimilables du trésor*, through a process of regular monthly Dutch auctions.

Mr Daniel Lebegue, the director of the Treasury who is credited by many with the responsibility for much of the reforms, now has the satisfaction of pointing out to his counterparts in London that France is now more advanced than the UK when it comes to debt-issuing techniques. The Bank of England is still only dipping a toe into the auction pond.

In 1987, with the auction technique now tried and tested, the Treasury plans to borrow FFf 120bn to FFf 140bn using only five lines of OAT, and has published the calendar of auctions for the whole year in advance. The OATs now include a new variable-rate bond indexed on the yield of the weekly Treasury Bill auction.

A syndicate, led by BNP, was used in January for the issue of the first tranche of the new variable rate bond, which the government feared might otherwise prove difficult for the market to price. Subsequent tranches of this bond have reverted to the auction system.

Besides dusting off traditional instruments, however, the Treasury has also played a lead-

ing role in promoting the development of new instruments in the Paris marketplace.

Its efforts have reaped an early reward with the success of the Matif, or *Marché à Terme d'Instruments Financiers*, Paris' financial futures exchange.

Offering an on-money marriage between the stockbrokers and the banks, the Matif opened for trading in February last year in a corner of the elegant Palais de la Bourse. Within weeks it was clear that larger premises would be needed.

The Matif's first futures contract, based on a national government bond with a coupon of 10 per cent and a life of seven to ten years, instantly fulfilled a need among treasurers and investors. By the end of the year, 160m contracts had been traded, 980,000 of them in the last three months of the year, and turnover now regularly matches that in the older-established long gilt contract at London's Life exchange.

Turnover in the government stocks underlying the contract now accounts for more than half the activity on the secondary bond market.

The second Matif contract, on Treasury Bills, has not been a success, but market officials still hope it will take off this year as the underlying cash market comes of age.

The Government has taken an increasingly dominant place in the French capital markets over recent years.

Overall, the state accounted for FFf 141bn or 40 per cent of all new issues on the domestic French bond market last year. Trading in state bonds on the official secondary market more than tripled to FFf 965bn, 58 per cent of total volume.

George Graham

Takeovers

Waking up to risk of hostile bids

HOSTILE TAKEOVERS have until recently not been the done thing in France. The country's sheltered world of French finance has always preferred to arrange takeovers and acquisitions on a friendly negotiated basis.

One, Finance Contreparties, teamed the broker Le Guay Masson with the expanding financial dealer Dumail Leblé. The other, Groupement Finance Plus, added the financial muscle of Mr Edmond de Rothschild's Compagnie Financière and Lloyds Merchant Bank of the UK to a partnership of three brokerage houses—Aubouyeau-Labouret Ollivier, Ferri-Ferri-Germe and Tuffier-Ravier.

The French authorities are sticking, however, to the concept of a single, centralised market for equity dealing, and

the planned reform has two main aims, the end of the stockbrokers' closed shop, which has

the impact of Big Bang in the UK and of the rise (and sometimes fall) of a new breed of international takeover artists and raiders has not left Paris untouched. Indeed with a booming bourse, a government committed to financial deregulation and privatisation and the development of popular capitalism, French companies have had to wake up to the uncomfortable fact that they can now become targets of hostile bids from French and international raiders.

Takeover activity has centered on a varied selection of sectors ranging from the French food business, the luxury goods and drinks sector, car components and publishing, among other industries.

Moët Hennessy, the leading French champagne, cognac and perfume group, recently launched a FFf 800m Eurofranc bond issue with equity warrants designed to raise up to FFf 4bn in fresh equity over the next three years.

The money, the company acknowledges, will help Moët defend itself from an eventual attack at the same time as giving the group additional financial resources to launch an acquisition of its own.

BSN, which itself launched a controversial hostile raid against Generale Biscuit, the country's leading biscuit maker, has also now taken steps to protect itself from a possible bid. As the country's leading foods group, BSN has long been seen as a takeover target for an international food or consumer goods consortium.

Mr Carlo de Benedetti, the Italian financier and entrepreneur and chairman of Olivetti, has undoubtedly played a leading role in helping France to adapt to the new takeover climate. He has been particularly active in developing his presence on the French market by first forming a French holding company called Oerus and subsequently launching a number of acquisitions.

In the food sector, Mr de Benedetti's BSN food group acquired a leading French frozen foods concern while the Italian entrepreneur also gained management control of Valeo, the country's largest car components group.

Another investment involved the acquisition of a stake in Yves Saint-Laurent, the leading French fashion house, and then teaming up with the French

company to mount a successful bid for Charles of the Ritz, the perfume and cosmetics group controlled by the US Squibb Group.

Not content with the coups, Mr de Benedetti also launched a bid for Presses de la Cité, a leading French publishing group. However, he was thwarted by another takeover specialist, Sir James Goldsmith, whose Generale Occidentale group finally won control.

But Mr de Benedetti has been only one of a series of Italian investors to have cast their sights on France. First, more discreetly, has been building up its presence in France by, among other moves, a series of acquisitions and joint ventures.

These have included the recent creation of a joint venture with Matra, the French state-controlled defence and electronics group, for a new car components group controlled by the Italian car concern.

At the same time the Italian Ferruzzi group has also increased its stake to 50 per cent in Beghin-Sey, the French sugar concern, while Mr Silvio Berlusconi, the Italian television magnate, has invested in the newly-deregulated French television broadcasting industry by acquiring a stake in the French network "La Cinq" or Fifth Channel. All this Italian activity has led the French administration to talk at times of "an Italian invasion."

However, although the administration acknowledges that it was worried at the beginning by the sudden surge of takeover activity and the growing number of acquisitions involving foreign groups, it has also made it clear that it now regards these operations as part of the natural course of a liberal open market economy.

"You clearly can't let anything happen and there are strategic implications involved. But you must also accept that with global markets and an increasingly deregulated market, takeovers become a growing fact of life in the French business," a senior official remarks.

He also pointed out that if takeover activity has been increasing in France, French companies have also for their part been highly active in acquiring new assets abroad, especially in the US.

The French shopping spree in the US has included the acquisition of Big Three Industries by L'Air Liquide for US\$1.06bn, one of the largest ever acquisitions in the US by a French company. Rhone-Poulenc, the nationalised chemicals group, also acquired for US\$575m the agricultural chemicals business of Union Carbide, while the Total oil group has been buying oil assets in the US.

Paul Betts

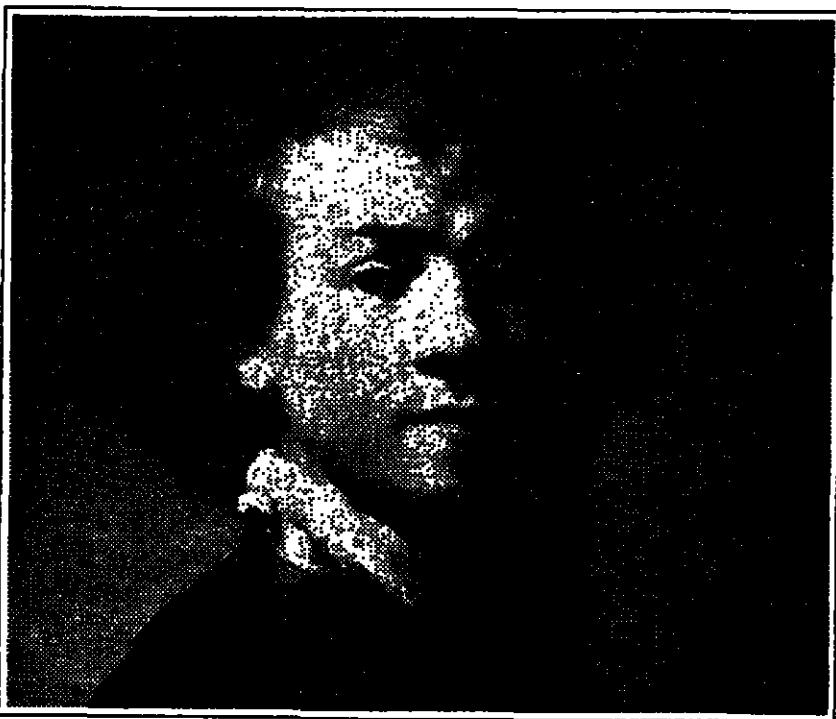
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PARIS 3

Domestic banks

Strong demand for shares

FRANCE'S BANKS have long been accustomed to dressing up their balance sheets in order to make themselves look bigger. Now they are dressing up for another dance, the privatisation pole.

It is an exercise which appears to have found favour with the sharebuying public. Paribas, the first bank to be floated earlier this year, was almost carried away on a flood of 3.5m subscribers.

The smaller banks which are to follow Paribas into the private sector this spring—Société Générale, Banque du Rhône et des Travaux Publics, Banque Industrielle et Commerciale de France—now face the task not so much of whipping up investors' interest for their own privatisations as calming the tempo and smoothing demand for their shares down to a manageable level.

The entire French banking sector is embarking on the privatisation adventure from a very secure base.

The five years of nationalisation may have damaged the self-esteem of the bankers who thought of themselves as the spirits of free enterprise. For most banks, however, they provided an opportunity for a substantial effort to improve their balance sheets.

For some, such as Banque Worms or Européenne de Banque, the former Rothschild bank now in the CCF group, nationalisation was even more beneficial, providing the lifeline that hauled them out of heavy losses.

If the more profitable banks grumble that the state never provided them with any fresh capital, the other side of their lack of bargain with the French Treasury was that they were not required to pass on enormous profits to their single shareholder.

Instead, they were encouraged to make a substantial effort to reinforce the level of their provisions for bad debts. The effort began as early as 1979, before the arrival of the Socialist government, with the state playing the twin role of supervisor, urging higher provisions, and tax inspector, allowing these provisions to be set off against tax.

From 1983 onwards, the state added the third role of complainant shareholder.

"The principal pre-occupation of a French banker in 1983 to 1986 was not to publish any profits," comments Mr Michel Vigier of the Paris stockbroker firm Cholet-Dupont.

The provisioning effort is not yet over. Indeed, the Treasury recently broadened its definition of high-risk debtors, thereby almost doubling the number of countries on whose sovereign debt provisions can be made free of tax.

The list now includes—besides countries with admitted payments difficulties and those which have reached rescheduling agreements with the commercial banks or with the Paris Club of sovereign creditors—a third category of countries whose export earnings appear insufficient to enable them to meet their debt-servicing obligations.

The definition is not precise, but in general countries whose

debt service amounts to 25 to 40 per cent of their total exports of goods and services would be covered. The average for all oil-importing developing countries in 1985 was 18.4 per cent, according to the World Bank, while for oil exporters, other than the high-income countries, the average was 31.6 per cent.

While the new list will be much longer, it will not greatly increase the volume of loans regarded by the authorities as high risk. The largest debtor countries were already covered by the earlier list.

Indeed, the concern of the French authorities is now not so much to increase the level of provisions across the board as to harmonise provisioning practices.

While there are many banks—especially the subsidiaries of foreign-owned banks, according to French banking officials—who have not kept up with the provisioning effort undertaken over recent years by the major nationalised banks, there are some, too, which are now viewed by the state as having over-provisioned.

The three old ladies of French banking—Banque Nationale de Paris, Crédit Lyonnais and Société Générale, nationalised by General de Gaulle immediately after the Second World War—are now felt to be very heavily insulated against defaults, and are expected to have made provisions on about 40 per cent of their sovereign debt by the end of this year.

"It is difficult to provision much more than 50 per cent of your sovereign risk," the big three now have a problem finding risks to provide for," comments Cholet-Dupont's Mr Vigier.

Even without the prospect of privatisation, provisions policy would have been likely to change. With their move into the competitive sector now imminent, they have to pay more attention to their published profits.

Société Générale, headed by Mr Marc Vianot, is due to be floated by the autumn, possibly as early as June. Mr Jean-Marie Leveque, president of Crédit Lyonnais, is aiming to follow soon afterwards, even if Mr René Thomas of BNP is less enthusiastic about the joys of denationalisation.

"The big three have been rather over-generous in establishing provisions on the debt of under-developed countries. They have realised that at this stage in their development it is necessary for them to show something approaching European standards for post-tax return on assets," comments Mr Ian Furnival of the London brokers Savory Milin.

Recalculating the figures shows that there is plenty of earnings capacity lying in wait. Apart from the stable potential for accelerating the realisation of capital gains—which featured prominently in the accounts of Paribas, the first bank to be privatised—a second look at the conventional ratios makes France's banks appear in a better light.

BNP, for example, has forecast net earnings of FF 3bn for 1986, which works out at a little over 0.3 per cent of its total assets—compared with some-



Jean-Marie Leveque: head on flotation

thing over 0.6 per cent for the main UK clearing banks. Its gross earnings capacity, before corporation tax and provisions but after amortisation and general expenses, amounted to about FF 10bn, however. The ratio is over 2.4 per cent.

If this figure is related to outstanding lending rather than to total assets (which are inflated by the traditionally high level of interbank activity in France), the ratio is over 2.5 per cent, comparable to that of the major UK and US commercial banks.

However, France's banks do face problems over their future profitability. Traditionally more dependent than their overseas competitors on their interest rate margins, French banks have been trying in recent years to improve the percentage of their earnings derived from fees and commissions on their services rather than from lending margins.

Société Générale and BNP both increased the share of commission earnings in their total banking revenue to 23 per cent last year.

The process of disintermediation—notably the rise of a FF 34bn commercial paper market which eats directly into the banks' corporate lending business—has hurt many French banks, and contributed last year to a drive into personal lending and financial services.

Personal lending rose 17 per cent last year at BNP, and 27 per cent at Société Générale, which was particularly aggressive in its marketing of personal loans. But the banks have run into a united front of popular and political opposition in their attempt to improve profit margins in the personal banking sector.

The issue of bank charges for cheque book services was viewed by the banks as crucial to the future quality of their earnings, but it is an issue which has now had to be buried, at least for the medium term.

French consumers outstrip the rest of the world in their use of cheques as a means of payment, and the sums of money involved in introducing charges for cheque book use are considerable.

Last year, the French wrote an estimated 5.5bn cheques, including 1bn cheques for FF 100 or less. Each cheque costs about FF 3 to handle.

If the banks did not hope to

earn all that much directly from cheque charges, they did hope to dissuade their customers from making such heavy use of their chequebooks, with the heavy processing costs associated and instead to turn to cash and payment cards.

Plans for introducing the charges were already well advanced when Mr Jean Arthuis, the newly-appointed Minister for Consumer Affairs, voiced his opposition to the scheme.

Mr Edouard Balladur, the Finance Minister, anxious not to let his junior minister steal the popular glory, and worried that the additional charges would be one more upward pressure in a price index already showing alarming signs of taking off again, promptly weighed in and asked the banks to think again.

Most banks promptly withdrew their plans to charge for chequebook use.

George Graham

Institutional investment

Privatisation plan a success

FRENCH SAVERS are showing a new thirst for equity investment that is confounding even the most optimistic assumptions about the development of Paris's financial markets.

With a programme that envisaged floating 65 companies worth perhaps FF 300bn on the stock exchange over the next five years, the Right-wing government of Mr Jacques Chirac had grounds for concern over whether the French market had the absorptive capacity to make these privatisations a success.

Even without the privatisation programme the French market has already responded to a sharp increase in demand for equity funding. A decade ago, new issues of equities averaged FF 10bn to 15bn a year. By 1986 the figure had risen to FF 77.6bn, and last year it nearly doubled to FF 143.7bn.

After the enormous success of the first two privatisations, however, the Finance Ministry has been encouraged to accelerate the programme to a rate that would have been unthinkable two years ago, when the theoretical limit of the Right was still in opposition and mapping out the strategy of privatisation.

Where the prophets of denationalisation were trying to persuade the markets that they could without fear absorb FF 15bn to 20bn a year in privatisations, the programme now seems set to reach FF 60bn in 1987, double the amount originally planned in the budget for the year.

For St Gobain, the glass and packaging group which was the first to be floated in December last year, more than 1.5m individual investors applied for shares. Institutions received only 1.5 per cent of the shares they had asked for.

Paribas, the investment bank second on the privatisation list, created even bigger headaches.

With more than 3.8m individual applications, all orders were reduced to a maximum of 4 shares of FF 405 each. Institutions, other than those which had paid a premium to acquire a significant long-term stake outside the public offer, got nothing at all.

The Paribas offer doubled overnight the number of direct personal shareholders in France, a country whose equity market capitalisation has traditionally lagged behind that of comparable developed economies.

This mobilisation of direct personal investment is particularly important because of the under-development of retirement investment in France. Pension funds account for less than 2 per cent of equity investment, according to the Commission des Opérations de la Bourse, the stock exchange regulatory authority, with a further 10 per cent made up by the insurance companies and 1.5 per cent by the Caisse des Dépôts, the huge financial institution which acts as a sort of savings bank to the state.

The mutual fund industry, in contrast, has developed rapidly and now weighs heavily in the Paris market.

The Sicav-Sociétés d'investissement à Capital Variable—or unit trusts have grown in number from 130 in 1980 to 504 at the end of last year. Their progress in size has been even more remarkable, from FF 22.6bn in 1980 to FF 702bn at the end of 1986.

Sicavs are obliged to hold at least 30 per cent of their assets in bonds, but for FF 104bn is invested in French equities, while FF 365bn is invested in short-term debt instruments.

The FCPS, or Fonds Commun de Placement, which are limited in size but have a freer investment framework, add another FF 250bn to the mutual fund pool.

But in the wider macro-economic framework, the level of savings in France causes concern to the authorities. Household savings as a proportion of income have been in continuous decline since 1981 and are now at 12.8 per cent, their lowest level since the 1960s. The financial savings ratio has also been in decline and now stands at only 4 per cent.

Official forecasts for 1987 show an increase in consumer purchasing power of 1.8 per

cent, with consumption rising by 2 per cent. The government is therefore expecting the savings ratio to drop further to 12 per cent and the financial savings ratio to 3.7 per cent.

It is little surprise, then, that this government, like most of its predecessors, has turned to the tax system in a bid to encourage household savings and investment.

Mr René Monory, Minister of the Economy in the government of Mr Raymond Barre and today Minister of Education under Mr Chirac, gave a model to the world with his Loi Monory, a set of tax incentives designed to encourage direct investment in equities introduced in the system of Compte d'Épargne en Actions, share savings accounts, which took up the baton from the Monory measures, is due to come to an end at the end of 1987. The Government does not plan to renew it, saying that its current version appears too complicated and actually discourages investors, although it does plan instead to raise the tax-free allowance on income from bonds and shares.

But Mr Edouard Balladur, who now occupies the seat of Minister for the Economy, has returned to the trough with another measure designed to encourage saving for retirement.

The plan d'Épargne en Vue de la Retraite (PER) is modelled on the US system of individual retirement accounts (IRAs) and will allow tax-deductible savings of up to FF 6,000 a year. The hope is to encourage long savings and also to offer an eventual, if partial solution to France's growing problem of how to finance pensions for its retired population—a problem which has thrown the social security system into crisis.

George Graham

Financial Investments by French Households

	Total FF bn	FF bn net	Shares FF bn	Savings ratio
1980	205	45.4	9.6	14.9
1981	245	40.0	21.0	15.8
1982	274	72.8	16.0	15.7
1983	331	43.8	41.3	14.4
1984	294	34.5	48.1	13.5
1985	266	42.9	50.8	12.3

Source: Insee

George Graham

Regulation

Careful watch on foreign scandals

GUINNESS? Not in France. Boesky? He could never have done it here. But Volkswagen? With the Volkswagen Affair, and the sudden disappearance of a large proportion of the West German car producer's profits into the maw of the foreign exchange markets, French financiers have started to look with a different eye on the wave of scandals that has afflicted their brethren in London and New York.

"I am persuaded that this affair is the first alarm bell, the first in a series of discoveries," says Mr René Ricot, chairman of the French Association of Auditors, who fears that the increasing complexity of the financial world may provoke "almost monstrous events".

The French authorities have not been complacent. No major bank, insurance company or stockbroker has defaulted in France since the war. The Treasury, the Bank of France and the bourse authorities are anxious not to see this reputation disappear in the changes that are sweeping the institutions in their charge.

"We have to do everything possible to maintain the safety of savings invested in financial assets. Without this safety, no economic or financial development would be possible or permanent," says Mr Edouard Balladur, Minister for Finance and the Economy.

And French officials point to the upheavals around Guinness in the UK as proof that they were right to move slower than London on the reform of the financial markets.

On the banking side, the authorities have tightened up their reserve and solvency requirements, partly as a result of their move away from quantitative credit controls and towards a monetary policy put in effect through interest rates.

Mr Michel Camdessus, who has now swapped his position as governor of the Bank of France with Mr Jacques de la Rosière, now back in Paris after nine

years as managing director of the International Monetary Fund, announced the introduction of the new controls last November at the same time as the ending of the Encadrement du Crédit, the old system of quantitative credit limits.

Banks now have to maintain obligatory reserves amounting to 5 per cent of their sight deposits and 1 per cent of term deposits. In addition, Mr Camdessus introduced a prudential ratio requiring long-term assets—including capital, provisions and borrowings of over five years—to amount to more than 60 per cent of long-term lending.

The Bank of France has also introduced restrictions on banks spreading themselves into non-banking activities, limiting these to 10 per cent of their operations.

At the same time, the Commission Bancaire, the regulatory authority established under the new banking law in 1984, has been discreetly encouraging banks to increase their bad debt provisions.

On the securities side, the Commission des Opérations de la Bourse, or COB, the stock exchange regulatory commission headed by Mr Yves le Portz, has been pressing for improvements in the information and accounts published by quoted companies, and for greater disclosure of stakes acquired in other companies.

New rules, to be added to the legislation on savings planned for the spring session of parliament, will require a predator to disclose his stake in a company when it reaches 5 per cent—not 10 per cent as at present. Further disclosure thresholds are to be set at 10 per cent, 20 per cent, 33.5 per cent and 50 per cent.

The COB is also leading efforts to establish a code of conduct for participants in the financial markets, in a bid to grapple with the problems posed by multiple capacity when intermediaries acting in several roles at once face conflicts of interest.

For insider trading, the COB feels that the regulations introduced in 1983 to complete the

1987 legislation are sufficiently comprehensive, but it recognises that it has often proved difficult to bring enough proof to satisfy the courts. Prosecutions do take place, but convictions are extremely rare.

A working paper on stock market ethics has, however, been drawn up by the COB, and a committee set up under the chairmanship of Mr Gilles Brac de la Perrière, chairman of Banque Privée de Gestion Financière.

In addition, although the structural reform of the Paris bourse was announced by Mr Balladur as bringing the end of the stock exchange monopoly in 1992, even after that date stock market participants will still have to be authorised by the new council which will replace the current stock exchange corporation.

Although self-regulation may be the order of the day, no one in Paris expects the Treasury to lower its own keen interest in the ethics of the financial markets which come under its suzerainty.

George Graham

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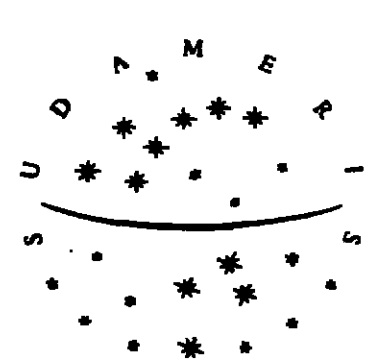
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SOUTH AFRICAN INDUSTRY

Jim Jones explains why growers are untroubled by import sanctions

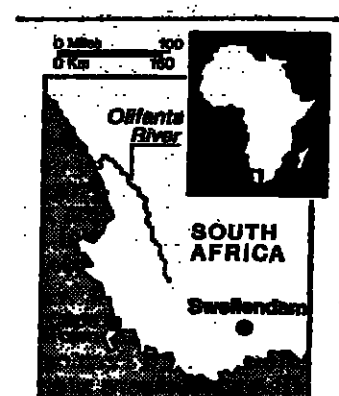
Cape wine cartel tightens its grip

WHEN CANADA and the US last year moved to prohibit imports of South African wine, a succession of dismal prognoses emerged of the harm sanctions might do to an already depressed Western Cape. Ironically, there were few gloomy faces among the country's 4,300 wine growers. They were well aware that exports form a comparatively unimportant part of their industry's annual sales—which have a farm gate value of about R275m. (\$185.2m)—and that they themselves are safely protected inside what is probably the world's best regulated wine and spirits industry.

Long-established production quotas will ensure that any export difficulties do not lead to wine lakes of European proportions. Nearly 90 per cent of South Africa's wine comes from estates clustered in an arc stretching from Swellendam, about 200 km east of Cape Town, to the Olifants River, more or less the same distance to the north of the City. The country as a whole has 93,500 hectares of vineyards planted with 288m vines (1 per cent of the world total) and the 8,25m hectolitres of wine produced in 1986 represented 2.8 per cent of the world's total.

Wine growing, located in areas of staunch support for the ruling National Party, generates about 50 per cent of the horticultural revenue of the

farm and in January each year determines floor prices, which are legally fixed by the government in consultation with the KWV. No-one is allowed to undercut the fixed price. The KWV also controls the distillation of brandy and other spirits and alcohol from that part of each year's wine harvest which is not sold as natural wine



Nearly 90 per cent of South Africa's wine comes from estates situated in an arc stretching from Swellendam, about 200 km east of Cape Town, to the Olifants River north of the City. The country as a whole has 93,500 hectares of vineyards planted with 288m vines which amounts to 1 per cent of the world total. The 8,25m hectolitres of wine produced in 1986 represented 2.8 per cent of the world total.

or stocked to balance production in future bad years.

This year's total wine crop is estimated by the KWV at 8,44m hectolitres, of which 4,94m hectolitres are classified as "good" wine and will be sold as a natural product or stocked; 2,72m hectolitres will be distilled into brandy or white spirits to make gin and vodka; and the remaining 1,38m hectolitres will be distilled into industrial alcohol for local use or export.

South Africa is no exception to the general rule that about four-fifths of the world's wine is drunk within 100 miles of the vineyard. In the Cape, most wine is drunk by those classified "coloured" (mixed-race), particularly on the farms where free low-grade wine—known as dog—traditionally forms part of labourers' pay.

Absolute control of industry

Western Cape, employs 42,000 labourers and provides a livelihood for about 300,000 people, if the farmers' and labourers' families are taken into account. The key to the wine industry's confidence lies in the fact that virtually all growers are members of the politically influential KWV (Koöperatiewe Wynbouers Vereniging), which was established as a co-op in 1918 and which now controls the wine and spirits industry. The growers have little choice but to join the KWV, nor would many want an alternative.

The KWV's control of the wine and spirits industry is absolute. It prevents overproduction through a system of quotas for each individual grape

vineyard. The Cape market remains important but, though this is changing, it does not mean that greater proportions of any particular vintage are destined for export. Rather, the industry's marketing emphasis is on increasing sales in what Mr Ritzema de la Bat, the KWV's chief executive, refers to as "the southern market."

Wine drinking has caught on in the economically dominant Transvaal only during the past 15 years or so, but has failed to make great headway against beer brewed by the South African Breweries (SAB)

60 per cent more than the 8,60m hectolitres sold in 1980. Wine drinking has risen more slowly, from 2,64m hectolitres of natural, fortified and sparkling wines in 1980 to 3,32m hectolitres in 1986. While South Africans of all races drink an average of 120 litres of beer a year, they drink only about 11 litres of wine.

The wine growers' apparent lack of concern over export sanctions derives from the KWV's payment system. In any one year the grower is paid only for the wine consumed in South Africa; the remainder is effectively delivered free to the KWV and the grower receives a later payment for any that is exported.

Exports generally absorb between 5 per cent and 18 per cent of the annual crop and generate a small portion of each wine grower's income. The grower is, furthermore, protected by the KWV's distilling activities. Distilled alcohol not used locally is exported as an industrial commodity which does not appear as a distinctly South African product on foreign retail shelves.

In contrast to the EEC, where subsidised prices discourage overproduction, the KWV's tight control of the production end of the market in South Africa effectively prevents new vineyards being planted to vines—the wine grower would have no local outlet for his product.

That control is reinforced through effective control over retail and wholesale marketing of wine.

In 1979, the government agreed to a liquor industry rationalisation proposed by SAB and Rembrandt, the tobacco and liquor conglomerate. The rationalisation left SAB with a monopoly of the beer market and Cape Wine & Distillers (CWD) with about 90 per cent of the wholesale wine and spirits sector. A limit of five outlets per CWD was placed on the number of retail outlets any individual or company could own, which forced SAB to sell most of its outlets. CWD was excluded from the limits and was allowed to own 300 licensed retail outlets out of a countrywide total of about 3,200.

One of the stated intentions of the 1979 rationalisation was that no single company would control CWD. Rembrandt, the KWV and SAB each received 30 per cent of CWD's shares, with the remainder 10 per cent being sold to the public.

Shortly afterwards, Rembrandt and KWV put their CWD shares together in a jointly-owned holding company, which gives them effective control of the country's wine industry. CWD does not disclose its annual sales but it posted a pre-tax profit of R141m in its 1985-86 year before inflation accounting adjustments.

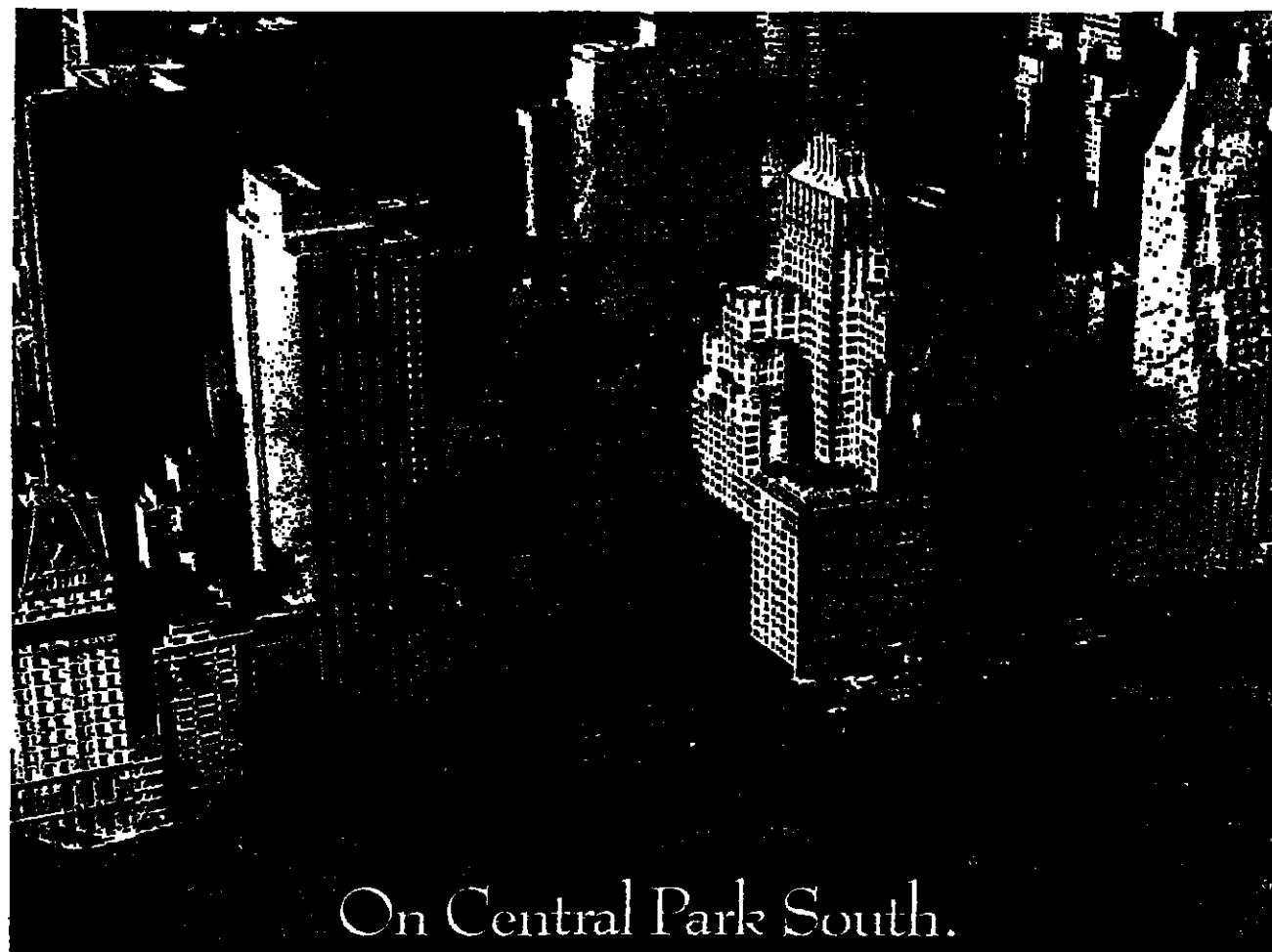
The wine producers argued in 1979 that SAB's earlier

Distilled alcohol exported

entry into the wine industry had given it conditional selling leverage at the retail level: retailers could have been pressured into buying SAB's wine in preference to others or face beer supply restrictions. That was the suggestion, though there was never any public evidence that it happened.

Now the boot is on the other foot: retailers are well aware that they could be deprived of CWD's products if they were to stock large quantities of wine produced by estates which are not members of the KWV.

The effect is that South Africa's liquor industry is tightly controlled from the production stage to the retail level by the almost equally powerful, multi-beer monopoly and wine cartel.



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Here, the magnificent Parc is literally at your doorstep. To your right and left the sophisticated ambience of Central Park South. And within, period-quality high-ceilinged and meticulously crafted residences of note. From serene *pent-a-terres*,

amazingly priced from under \$200,000, to spectacular penthouses. Even the unusual staffing of Trump Parc—Hallmen, Maid and Valet service, an on-premise garage as well as twenty-four hour Concierge and Doormen—recall civilities seldom encountered today.

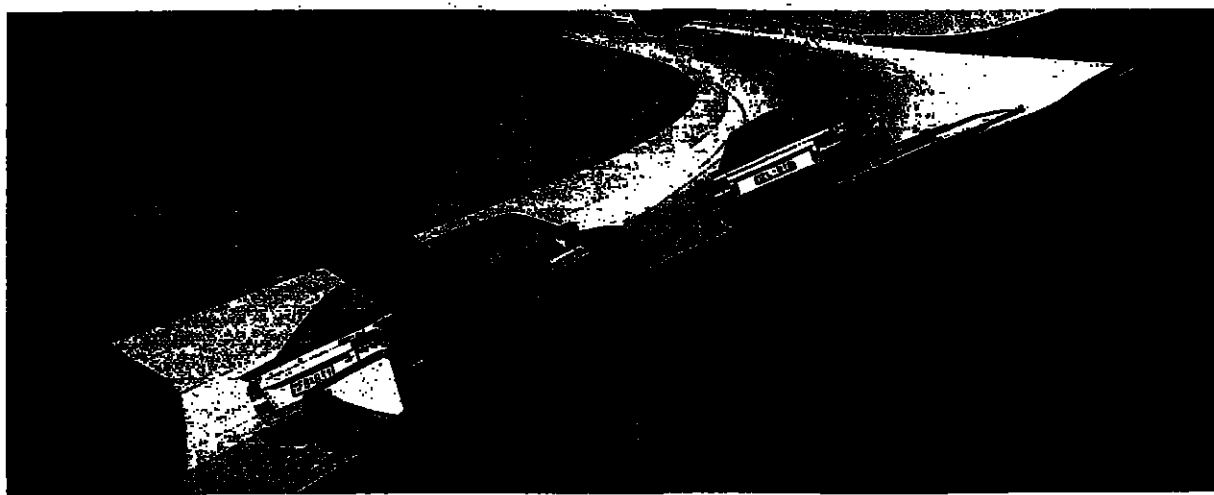
A rare—perhaps unique—opportunity to participate in residential ownership on Central Park South. Perhaps the last such opportunity on the Park. If you would like additional information about the extraordinary Trump Parc Condominium residences, please call 212-247-7000.

Sales Office: 1435 Avenue of the Americas, New York, N.Y. 10019. Telex: 9102406308.

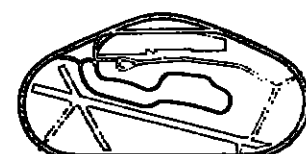
Trump Parc
106 Central Park South

Maid and Valet Service and on-premise garage are available at an additional cost. The complete offering terms are in an offering plan available from sponsor.

100,000 km at 213 km/h



Through torrential rain and blistering sun, the three production-series Saab Turbos pressed on regardless. After 20 days and nights of sustained high-speed driving, each of the cars flew past the 100,000 km milestone averaging speeds of 213.299 km/h, 210.082 km/h and 208.084 km/h respectively. The times include pauses for refuelling and oil changes (courtesy of Shell), changing the Pirelli P600 tyres and servicing. Saab's high-speed test was sanctioned by FISA and run according to its international rules.

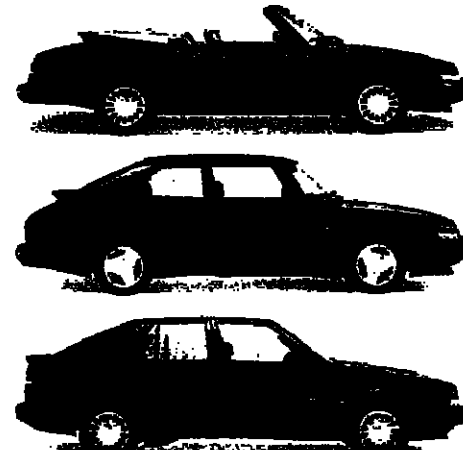


Alabama International Motor Speedway, Talladega, U.S.A.
October 7 - 21, 1986

We took three of our standard Turbos out for a spin around the track. 23,566 laps later, at average speeds of around 210 km/h, all three Saabs had put 100,000 km behind them. The following records were set:

10 km	202.798 km/h	126.064 mph	international speed record
10 miles	207.191 km/h	128.770 mph	international speed record
100 km	218.681 km/h	135.911 mph	international speed record
100 miles	219.612 km/h	136.490 mph	international speed record
1 hour	220.449 km/h	137.010 mph	international speed record
500 km	217.284 km/h	135.043 mph	international speed record
500 miles	217.050 km/h	134.898 mph	international speed record
1,000 km	217.651 km/h	135.271 mph	international speed record
1,000 miles	216.519 km/h	134.651 mph	international speed record
6 hours	216.968 km/h	134.846 mph	international speed record
12 hours	215.057 km/h	133.550 mph	international speed record
24 hours	214.920 km/h	133.465 mph	international speed record
5,000 km	214.936 km/h	133.475 mph	international speed record
5,000 miles	214.486 km/h	133.279 mph	international speed record
10,000 km	213.473 km/h	132.650 mph	international speed record
10,000 miles	212.564 km/h	132.085 mph	international speed record
25,000 km	212.687 km/h	132.161 mph	international speed record
25,000 miles	213.816 km/h	132.863 mph	international speed record
50,000 km	214.297 km/h	133.162 mph	international speed record
50,000 miles	213.686 km/h	132.782 mph	WORLD RECORD
100,000 km	213.299 km/h	132.542 mph	WORLD RECORD

Pretty good going for standard five-seaters.



SAAB

Approved for advanced driving

CORPORATE FINANCE

Our client, one of the largest independent UK investment management groups, offers a challenging opportunity in their growing Corporate Finance activity.

They wish to appoint an individual at a senior level who will be involved in producing enhanced returns for their clients' investment portfolios.

The work will involve in depth analysis of companies' financial performance, strategies and management in conjunction with the Group's Research Analysts. This will lead to the development, recommendation and implementation of specific investment decisions, and will require sound business judgement as well as frequent contact with company management, stockbrokers, merchant

bankers and other investment professionals.

Ideally, applicants should be able to demonstrate a record of personal achievement within a merchant bank, management consultancy or the Corporate Strategy Centre of a major organisation, and have an awareness of the current issues within the City.

The remuneration package will be substantial and should not be a barrier to attracting the calibre of individual our client seeks.

Please write enclosing a full CV to Steve Gardner, Stafford Long & Partners, Jellicoe House, 374 Euston Road, London NW1 3BL, quoting ref. 5034. Please state in a covering letter any companies to whom your application should not be sent.



International Finance and Banking

We have a high quality practice in this field and we wish to recruit lawyers, especially solicitors admitted to practise English Law, to augment our staffing in this department.

We seek recruits of proven academic ability who are willing to work hard and are able to maintain high standards under sustained pressures. Diligent attention to detail and a practical commercial approach are essential attributes.

Excellent salary and benefits are offered.

If you are interested please let us know by sending a full Curriculum Vitae to

Mrs Alizoun Dickinson,
Linklaters & Paines,
Barrington House,
59-67 Gresham Street,
London EC2V 7JA.

LINKLATERS & PAINES

CHIEF DEALER FOREX

This is a key appointment with a major French bank with a strong international network which is seeking a Chief Dealer — Forex for its Tokyo Branch. Aged between 30-35 with a fluent command of English (a knowledge of Japanese would be an advantage) you will have 5-10 years experience in the spot and forward market and also a good understanding of the newer instruments (FRAs, Swaps, Futures, Options).

The remuneration and benefit package will reflect the successful candidate's experience.

If you are interested in developing an international career, please send your CV, indicating your current remuneration, together with a hand-written covering letter to:

Box A0478, Financial Times
10 Cannon Street
London EC4P 4BY

Hoggett Bowers

Executive Search and Selection Consultants

Actuary

With Marketing Involvement

Isle of Man*

c. £30,000 (Income Tax 20%), Car, Benefits

Royal Life International is an autonomous subsidiary of the successful, world-renowned Royal Insurance Group. Employing around 75 staff, the company is dynamic, highly commercial and responsive to market demands. The main products are unit-linked, savings-related policies for British expatriates. Reporting is to the General Manager and, with a supporting team of five, responsibility is for all actuarial work and product pricing. Achievement of a significant, personal contribution to the general management of the company is the emphasis of this key role. Probably in your early 30's and an FIA, you will be attracted by the freedom to implement ideas and to be a key member of the senior management team. Essential qualities are energy, drive, commercial acumen and vision. Progression within the company or Group will follow success in this role. The excellent benefits are commensurate with a substantial, caring employer and include generous relocation expenses.

* Return to the mainland after 2-3 years is an option.

D.A. Teale. Ref: M14005/FT. Male or female candidates should telephone in confidence for a Personal History Form, 061-832 3500, Hoggett Bowers plc, St. James's Court, 30 Brown Street, MANCHESTER, M2 2JR.

UNIVERSITY COLLEGE, OXFORD

GENERAL ELECTRIC COMPANY VISITING FELLOWSHIPS

The College invites nominations from companies and individual applications for GEC Visiting Fellowships in the College during the academic year 1987/88. The Fellowships are for periods of at least three months and are intended to be held by persons on leave from their regular employment in industry, commerce or public services. The Fellows will be expected to engage in a definite programme of study or research. It is hoped that Fellows will also engage in activities in the College which will help to foster relationships and understanding between Fellows and undergraduates of the College and the world of industry and commerce. The College will provide rent free accommodation and free lunch and dinner. It is expected that the Fellow will continue to receive his/her normal salary from his/her employer.

Further details may be obtained from:
THE SENIOR TUTOR, UNIVERSITY COLLEGE
OXFORD OX1 4BH

Enquiries and applications are welcome at any time, but the College will begin to review applications for the Michaelmas Term (starting in October) on May 1st.

MBA

with undergraduates in Finance and Computer Science. Age 27, currently working in USA wishes to relocate for new opportunity. Present position Treasurer of \$150,000,000 revenue based Amex sporting goods corporation. Extensive knowledge of the

TENNIS INDUSTRY

Write Box A0465
Financial Times, 10 Cannon St
London EC4P 4BY

Corporate Banker Account Manager — Property

One of the major International Banks is seeking an additional Account Manager to complement an energetic team within the commercial lending operation, with particular emphasis on property transactions.

The ideal candidate will be a qualified banker in his/her late 20's early 30's with an extensive knowledge of account handling, and preferably some knowledge of the property sector. Personal qualities should include flexibility, self motivation, the ability to work well within a team and good communication skills at all levels.

For further details please contact Julia Cartwright on 01-404 5751 or write to her in strictest confidence at 39-41 Parker Street, London WC2B 5LH.



Michael Page City

International Recruitment Consultants — London Brussels New York Paris Sydney
A member of Addison Consultancy Group PLC

Hoggett Bowers plc

Executive Search and Selection Consultants

CITY DIVISION

Assistant Manager — Audit c.£30,000 + Car

A prestigious U.S. Investment Bank is seeking to recruit an assistant manager for its audit function, which is responsible for auditing all areas of its business in the U.K. and Europe. The appointee will ideally be aged late twenties to mid thirties and will have had previous experience in a similar role within the securities industry. Strong interpersonal skills and the ability to quickly establish credibility with both peers and senior management are essential qualities for this demanding position.

Marketing Officer — UK \$ Neg

Our client is a major European Banking institution in the City. Due to an increase in business they are looking to recruit an additional marketing officer to concentrate on developing business with U.K. corporates and U.K. subsidiaries of overseas multinational companies. The role will involve marketing a full range of banking products and previous experience of a similar nature is required. Excellent career prospects.

Marketing Officer — Trade Finance c.£25,000

A leading European Bank wishes to recruit a marketing officer to specialise in the development of trade finance business with U.K. corporate clients. Candidates must have in depth knowledge of trade finance products and have previously performed a similar marketing role within a banking environment. This is a challenging role for a highly motivated individual.

Manager, Investment Administration + £20k

Ideally aged late twenties-thirties, you will be responsible for staff dealing with the administration and settlement of client funds, as well as being personally involved with client meetings and liaison with fund managers. This is a demanding role within a top U.K. Merchant bank which requires sound management skills and some knowledge of U.K. and overseas equities work.

Private Clients Assistant c.£19,000

A top stockbroking institution seeks an experienced private clients assistant to be involved with the provision of investment advice to a prestigious base of high net worth individuals. Applicants must be registered representatives of the stock exchange and have had at least one year's relevant experience.

Junior Eurobond Sales £18,000

The investment banking subsidiary of a major international bank is looking to supplement its Eurobond sales team with a graduate who has already had at least one year's experience in this capacity. You will be marketing to international institutional clients and this is an excellent opportunity to develop your knowledge in this field within a good team.

Senior Credit Analyst To £18,000

The corporate finance department of this major European Bank wishes to recruit an additional credit analyst to work at a senior level. The successful candidate will have had substantial analysis experience within a bank and will be involved in all stages of deals, including the submission of proposals to credit committees. Good prospects to move into a marketing role.

Supervisor £16,000

This is an opportunity with a major U.S. bank for a section head to be responsible for the processing and administration of foreign exchange and money markets instruments. Sound back up experience and good man-management skills are essential in order to run this hectic area of business.

01-588 4305/6 Moorgate Hall, 153/157 Moorgate, LONDON EC2M 6XB.

Expand Corporate Loan Marketing Department

Progressive International Bank

This influential bank has been active in the London market since 1975. Through its worldwide network, the bank plays a prominent role in international financial markets. Due to increasing activity in its loans portfolio, the need has arisen to appoint a Loans Manager to develop existing and future client relationships.

Co-heading the department, you will be responsible for identifying marketing opportunities, establishing requirements and designing proposals for client's corporate finance needs. Although most of your duties will be client-oriented your contribution to policy planning and decisions will be highly valued. In addition you will be involved in managing

junior staff and hiring and training new recruits.

Aged between 30 and 45, you have already proved to be a forceful UK corporate loans marketer and are experienced in risk analysis. Your communication skills are excellent, you have a flair for man-management and you are an enthusiastic team player.

This position carries an attractive salary and opportunities for further progression in a developing environment. Please write in confidence, or telephone, Frances McNulty of Cripps, Sears & Associates Limited, Personnel Management Consultants, International Buildings, 71 Kingsway, London WC2B 6ST. Tel: 01-4045701.

Cripps, Sears

Mining Analyst

Negotiable salary

Central London

A leading firm of UK Stockbrokers with international operations now seeks a mining analyst for its London office.

The job will entail the research and compilation of reports and investment recommendations on the leading Australian and Canadian mining companies' shares and their presentation to clients (mainly London investment institutions).

Your main experience should lie in the area of Australian Mining Stocks. The combinations of a degree in Mining Engineering and practical experience both in the Australian mining industry and in stockbroking is an invaluable qualification for the job offered.

The salary package is negotiable (including profit-sharing). Please send a full cv to Victoria Fielding at PER, Rex House, 4-12 Regent Street, London SW1Y 4PP.

PER

Britain's Largest Executive Recruitment Consultancy

DAI-ICHI EUROPE LIMITED

Applications are invited for the following positions:

BOND SALES

The holder of this position will specialise in dealing in Japanese government bonds. They will also assist in the company's primary market activities and will be required to develop the company's Japanese and general customer base.

Previous dealing experience in Japan with Japanese government bonds is essential. Some training will be given, but fluency in Japanese and a good understanding of Japanese protocol are essential.

Applicants must be able to commence duties shortly. Salary negotiable up to £20,000. Attractive fringe benefits will be available.

Please apply in writing, with a detailed curriculum vitae, to:

Miss C. Urwin
DAI-ICHI EUROPE LIMITED
8/13 Chiswell Street, London EC1Y 4TQ

Gerrard & National Ltd.

MONEY-MARKET SALES

Gerrard and National Limited is seeking an experienced dealer to join the sales desk.

Responsibilities will include the maintenance and development of customer relationships in day-to-day money market asset trading, and close liaison with the gilt-edged, international bond and foreign exchange departments with a view to expanding both customers and products.

Salary negotiable. Applicants should write enclosing full CV to:

Adrian Taylor, Corporate Director
Gerrard and National Limited
33 Lombard Street, London EC3V 9BQ

Appointments Wanted

TOP FLIGHT FINANCIAL JOURNALIST

Has been working full time on editorial/marketing for small, very fast growing publishing company, but wants more time to start own publication. Very strong on company analysis, institutional strategy, financial products. Good track record for turning round dry publications. Not casual. Enquiries please to: Box A0466, Financial Times, 10 Cannon St, London EC4P 4BY

BARRISTER

20-year-old practising criminal barrister leaving the profession. Wants commercial/business experience.

For cv and further details apply: Box A0466, Financial Times, 10 Cannon St, London EC4P 4BY

Appointments Wanted

Highly Experienced
Capital Markets
Swaps
Broking Team

currently based in the
FAR EAST
is looking for
new opportunity

Write Box A0488
Financial Times
10 Cannon Street
London EC4A 3DF

IMPORT-EXPORT TRADE
EXPERT

Creative deal maker specialising in
import-export trade. With
proven international trade/banking
experience seeks opportunity to
join forces with group seeking
expansion in this activity.

Write Box A0489, Financial Times
10 Cannon St, London EC4A 3DF

BACK TO BACK
L/C SAGACITY

Trade finance and back-to-back L/C
Bespoke in business specialist with
proven experience in international
banking/trade finance. Skilled in
creative dealmaking in counter-
trade/marketing seeks joint venture
partner or employer with similar
interests.

Write Box A0490, Financial Times
10 Cannon St, London EC4A 3DF

PARTNERSHIP APPOINTMENT

CONTENTIOUS
PROPERTY LAWYER

The Commercial Property Department of Lawrence Graham has already established
a reputation for reliable and creative advice.

This has contributed to the continuing expansion of the department and a growing
client list including leading institutions, Pension Funds and Property Developers as well as
Overseas Corporations.

We now wish to strengthen the Contentious Property side of our business by the
appointment of an outstandingly able Solicitor at Partnership Level. The ideal applicant is
likely to be in the 35-45 year age range and may well have a client following—although this
is not essential.

He or she will be responsible for further developing a specialist team to deal with all
aspects of Property Litigation, Planning matters and Arbitrations for major clients.

This is a rare opportunity to join an ambitious fast-growing practice based in a
completely re-furnished Headquarters building in the Strand. As would be expected, the
remuneration package will reflect the importance of this appointment.

Please reply in complete confidence to Paul Kinsella marking your envelope Private &
Confidential.



LAWRENCE GRAHAM 290 STRAND LONDON WC2R 1JN 01-379 0000

HEAD OF SALES
Japanese Equities

Our client is the equities division of a leading international securities
house which is committed to a global presence in the equities markets.
With offices strategically placed to serve institutional clients in the Asia
and Pacific regions and an established office in Tokyo, from which
research material is drawn, the appointment of a Head of Sales is now
planned in order to develop further Japanese Equities business from
London.

This role represents a challenging opportunity to build and lead a
sales team covering institutional demands within Europe, as well as
helping to coordinate sales activities in the Far Eastern offices. The
incumbent will enjoy the appropriate support to achieve this at all levels
and will travel overseas as necessary.

The remuneration package will reflect the seniority and importance of
this appointment and will not be a limiting factor.

Applications, either in writing or by telephone, should be made in
complete confidence to Robert Usher who is advising in this matter, to:

Jonathan Wren International Ltd.,
170 Bishopsgate, LONDON EC2M 4LX,
tel: 01 623 1266, fax: 01 626 5258.

**Jonathan Wren
International Ltd**
Banking Consultants

SENIOR LEGAL COUNSEL
International Brief

A major industrial company wishes to appoint a commercial lawyer as its European Counsel.
The right person will be a self-motivated problem solver providing solutions to issues as an
integrated member of a number of business teams. He/she will have a knowledge of the law
pertaining to a number of EEC countries as well as the United States and Britain. Skills in
contract drafting and negotiation will be required and a knowledge of French or German would
be an added advantage. For a person of sufficient seniority, salary will be excellent including a
company car, relocation expenses and other benefits. The post may be located in the UK or in
Brussels and considerable international travel is likely.

If you have eight or more years' post-qualified experience of commercial law
in a high exposure environment and are ambitious for more responsibility,
please contact Anita Doswell, Reuter Simkin, 1 Gracechurch Street, London
EC3V 0DD or telephone 01-626-2041 quoting reference C236.

REUTER SIMKIN

LONDON • LEEDS • WINCHESTER • BIRMINGHAM

RECRUITMENT AND MANAGEMENT CONSULTANTS

Institutional
Oil Equity Service
Vice President—Sales and Marketing

John S. Herold is world renowned for their oil and gas appraisal
publications. In July 1986 Herold announced a new service for
institutional investors to make stock recommendations. McKinley
Allsopp Ltd, an investment banking and NASD brokerage subsidiary
of the Merchantsbank of Boston group, has recently teamed up
with Herold to market the new equity product on an exclusive
basis in Europe.

We wish to appoint a dynamic individual, preferably under 35,
with a knowledge of UK and perhaps continental European
institutions to whom this service can be sold in return for commission
business. The appointment will be City based.

Candidates will have genuine expertise in international oil
equities and at least a working knowledge of US and Canadian equities,
which are featured in the service. Additionally you must feel confident
in your ability to convert the "oil research" of the product into
effective and productive relationships with clients. McKinley Allsopp
Ltd has a good UK institutional clientele, but is looking to expand its
base in the UK and on the Continent. Salary performance incentives
and benefits are all negotiable.

Interested candidates should first write succinctly explaining
why they are suitable for the position and enclosing curriculum vitae,
to David S. Allsopp, Chairman, McKinley Allsopp Ltd, 64 Queen Street,
London EC4R 1AR.



HEROLD INSTITUTIONAL RESEARCH

in association with
McKINLEY ALLSOPP LTD.



McKinley Allsopp Ltd

PRIVATE CLIENTS

The independent stockbroking subsidiary of an
International Banking Group is looking to expand
within the financial services area. They are currently
recruiting high calibre applicants to the following
positions:

EUROBOND
PORTFOLIO MANAGER

To £30,000 + package

The main focus of responsibility will centre around the
provision of advice to clients on all aspects of
Eurobonds and the management of Eurobond
portfolios and all dealings therein.
Experience in the Eurobond market and in portfolio
management is essential, together with the relevant
Stock Exchange qualifications. Age mid-late 20s.

ECONOMICS/CURRENCY ADVISER

To £20,000 + package

Candidates must be an economics graduate and
familiar with the international currency markets in
order to provide written advice to both clients and
internal divisions.

There will be early responsibility for the executive who
is able to advise on currency investments with
increasing involvement in the management of currency
portfolios. Age early-mid 20s.

For further information please call Sara Bonsey,
18, Eldon Street, Moorgate, London EC2M 7LA. Tel: 01-588 4224

CAPITAL FUTURES
RECRUITMENT CONSULTANTS

Investor Relations
(Salaries negotiable)

A leading, independent, City-based financial and corporate communications consultancy
with an expanding, international business, is looking for ambitious consultants
to join its well established investor relations department.
The consultancy has a broad range of quoted clients and a successful record in
handling takeover bids and major flotations.

Senior consultant

This individual will immediately be required to manage a broadly-based portfolio of clients.
In addition there should be evidence of a strong entrepreneurial instinct to help develop the
business base of the consultancy. Direct experience of investor relations, takeovers and
flotations is essential.

It is likely that the person will be an account director within a consultancy or a senior member
of a leading or merchant banking corporate finance department.
A previous track-record of managing people will be of interest but, essentially, there must be
clear ambition to succeed in a demanding, intellectual and creative environment.

Executives

There are two executive opportunities. The ideal candidates will be bright, numerate and
enthusiastic.
They will have a sound understanding of the financial community and a belief in the value of
effective communications.
Approaches from young brokers, bankers and analysts would be appropriate as this role offers
rapid career progression in an expanding industry.

Apply to Airdre Taylor or Annita Bennett, Taylor Bennett,
Hilton House, 20-23 Holborn, London, EC1N 2JD. Tel: 242 0253.

TAYLOR BENNETT

SENIOR
FUND MANAGER
INTERNATIONAL EQUITIES

An experienced and ambitious person is required to take charge of
the International Equity Fund Management operation of Julius Baer Investment
Management Inc, a rapidly expanding force in the US Pension Fund
market, and part of the Julius Baer Group which has several billion US\$
under discretionary management worldwide.

The individual will be based in London but will be expected to travel
when necessary for the purpose of client acquisition and to liaise with JBIM's
marketing organisation in New York and the Group Head Office in Zurich.

Salary and conditions will be in line with the importance of the post.
Enquiries should be addressed to Simon Hard, Bank Julius Baer & Co Ltd,
Bevis Marks House, Bevis Marks, London EC3A 7NE.

JB
BANK JULIUS BAER
ZURICH • LONDON • NEW YORK

SENIOR
EQUITY DEALER
c £65,000 package

Our client is the Fund Management arm of a major
international investment Bank. Having substantial and
diverse funds invested internationally, they seek a
Senior Dealer to head up a highly successful dealing
team.

Interested individuals should be aged between 30 and 45
with several years equity dealing experience within
stockbroking or fund management — probably in the
UK, but possibly in the European or US markets.

For an initial talk about the standing, scope and
prospects within this major name, please contact Sarah
Davies, who will treat all enquiries in confidence, 20
Cousin Lane, London, EC4R 3TE or telephone 236 7307.

KENNEDY STEPHENS

SEARCH & SELECTION SPECIALISTS IN THE FINANCIAL MARKETS

BOND SALES
Japanese Speaking

Our client, a major European based stockbroker seeks an
experienced salesman with excellent Japanese language skills to
build up and service a client list amongst the Japanese investing
institutions in London.

Excellent salary, bonus and other benefits are available for the
person with sufficient experience and skills.

Please write in confidence enclosing your cv and quoting
reference 4484 to A. Whitbread, Maxon Dolphin & Kirby Ltd,
178-202 Great Portland Street, London W1N 6JJ.

PRIVATE CLIENT
STOCKBROKER
Tired of the City slog?

Manage your Clients' portfolios with the same technical back-up
(TOPIC, mainframe link) but in a pleasantly aggressive country
atmosphere. The prospects are enormous FOR THE RIGHT
PERSON — there's only one position available in this Surrey/
Hants location.

To commute or to live?

Write with full C.V., current commission earnings, etc., to
Box A0493, Financial Times, 10 Cannon Street, London, EC4A 3DF

PERFORMANCE ANALYST
First Investment Career Move
£ negotiable

Financial
Sector
Human
Resources

This position, with a client of international standing, offers an excellent
opportunity for an individual with two or more years basic grounding in
financial markets. Candidates may be experienced analysts or numerate
graduates/MBAs with investment knowledge. Membership of the Society
of Investment Analysts would be advantageous.

If you have a qualification that has provided you with a sound knowledge
of investment analysis techniques and have the added ability of
presenting results in a clear narrative form, then this position will offer
you scope to apply and develop these skills to the full.

The successful applicant can look forward to making a real contribution
to strategy decisions through analysing and commenting on the
performance of managed investment funds. There is scope for
development into a fund management or a senior analytical position in
two to three years time.

If you meet the above specification and wish to arrange an informal
meeting, in strictest confidence, to discuss this position then please send
a brief C.V. to Derek Burn.

(Tel: 01-405 8000/1) (Ref: 4/837)

MCP
MANAGEMENT
CONSULTANTS

Lawrence House 51 Gray's Inn Road London WC1X 8PP

Institutional Equity Sales Professionals

County Securities is firmly established in the forefront of international equities trading. We have the backing of National Westminster Bank plus research, advisory and trading facilities of the highest quality. To expand the business with UK and overseas institutions, we're now seeking experienced Equity Sales people for senior positions.

Aged late 20's or early 30's, with an institutional stockbroking background and at least three years of proven equity sales experience, you'll be joining an outstanding team.

A top salary, plus excellent banking benefits, will be offered.

Please phone Mike Anderson on 01-382 1502 (weekdays), 01-878 0834 (evenings 7.30 p.m. onwards) or 03005 375 (weekends).

Alternatively write, enclosing your cv to: Kathryn M. Riley, NatWest Investment Bank, Drapers Gardens, 12 Throgmorton Avenue, London EC2P 2ES.

COUNTY SECURITIES
A The NatWest Investment Bank Group

PRIVATE CLIENT EXECUTIVE

The opportunity to advise prestigious international clients in a fund management company with an exceptional performance record.

This is a position which will appeal to a Private Client Executive at the peak of his/her profession. It offers the opportunity to advise major high worth investors and thereby make a significant contribution to the company's continued dynamic development.

The company specialises in Discretionary Private Client fund management and its growth rate since its inception a few years ago has been dramatic. This can be attributed to its high quality management team, its global investment capability and its outstanding performance record. Its structure is unbureaucratic, its range of funds extensive and its terms of business attractive.

This position has arisen as a direct result of the escalation in demand for the Company's services. The person appointed will report to the Chief Executive and will support him in the international client advisory function. The work will principally involve advising clients on the structuring of their portfolios, participation in asset allocation

strategy, the implementation and administration of investment decisions and communication with clients on the performance of their investments.

The successful candidate must have a good knowledge of the international economic scene and experience in dealing with investment clients. This is likely to have been gained either in a Stockbroking or Investment Management firm. Candidates are likely to be Business/Economics graduates in the age range 35-50 and must possess sophisticated interpersonal and communications skills. Fluency in foreign languages would be an advantage, but is not essential.

The compensation package offered is designed to attract candidates of the highest calibre. If you would like to be considered, please write in complete confidence, to John Sears and Associates, Executive Recruitment Consultants, Cavendish Court, 11/13 Wignmore Street, London W1B 9LB or telephone 01-629 3332.

John Sears and Associates

A MEMBER OF THE SMCI GROUP

Broker Services Limited

{ London and Glasgow }

Since its formation in May 1986 and admission to the Stock Exchange in June 1986, the growth in demand for the services provided by the Company has been higher than was originally anticipated. Accordingly, it has been decided to bring forward Phases III and IV of the Corporate Plan in order to maintain the unrivalled excellence of the service it provides. As a result, a limited number of vacancies have arisen for ambitious and competent personnel to join the existing management team where the emphasis is on ability rather than qualifications, a willingness to work long and hard, and an understanding of the principles of accountability to clients and the Company. Applications are invited for the following posts:

Implementation Executive

(London) Ref MCS/21

Accountable to the General Manager-Customer Support for the effective implementation of Broker Services products and facilities to new clients, and the introduction of new products to existing clients.

Desirable experience includes technical familiarity with computer based applications and/or expertise encompassing broker settlements and back office procedures. A mature and well balanced proactive approach to business problems, an ability to develop professional relationships with clients, and a capability of managing and motivating subordinates are also required.

Formal qualifications are of less importance than a proven track record of success but it is unlikely that anyone under 30 will have achieved the required depth and level of experience.

CAD Manager

(London) Ref MCS/22

Accountable to the London Settlement Manager for the initiation and maintenance of controls and procedures which guarantee an efficient settlement service to clients. Mandatory requirements are five years experience in a stockbroking firm with a good record in institutional settlements and new issues, together with a thorough understanding of the workings of the Stock Exchange, its rules and regulations. Applicants should be at least 25, ambitious and possess an ability to learn quickly.

Accounts Executive

(London and Glasgow) Ref MCS/23

Accountable to the General Manager - Customer Support for the provision and maintenance of an effective inter-face with nominated clients, ensuring the provision of an optimum service, prompt resolution

The salary levels will reflect the importance of these new roles and will attract applicants who are seeking a challenge along with long term career and salary prospects.

Applicants should send a full CV, with salary history and quoting the relevant reference number to David Gibb, Executive Selection Division, Price Waterhouse, Management Consultants, 1 Blythswood Square, Glasgow G2 4AD.

Price Waterhouse



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This position represents a solid career opportunity and to reflect the seniority of this appointment will carry an attractive salary, performance related bonus and full banking benefits. Contact Jill Backhouse or Peter Haynes.

All applications will be treated in strict confidence.

LONDON BRUSSELS HONG KONG SYDNEY

Jonathan Wren

Recruitment Consultants
No.1 New Street, (off Bishopgate), London EC2M 4TP.
Telephone: 01-623 1266 Fax: 01-626 5258.

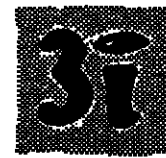
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3i Portfolio Management manages quoted investments worth over £700 million on behalf of our parent company, investors in industry, and external clients, such as pension funds and investment trusts. The success of our money-market dealing and equity trading activities has made it clear that there is considerable scope for us to move into the fixed-interest securities market.

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Interested applicants should apply in confidence to:

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c/o Euro Brokers Limited
Adelaide House

London Bridge, London EC4R 9EQ
or telephone:

Christine Holland on 01-626 2691/2/3

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Send resume in confidence to:
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Career Opportunities

As a result of continued growth and expansion, our client, a AAA rated bank, is seeking high calibre individuals to complement specialist teams in the following areas:

Credit Analysis

Position: Credit Analyst

Role: Working within a small team involved in the reporting and analysis of U.K. corporate businesses and strategic planning.

Experience: A minimum of 4-5 years' credit analysis within a high quality banking environment. Formal credit training preferred.

Project Finance

Position: Project Finance Officer

Role: Marketing the bank's products within the international project finance market and further expanding the bank's presence in the field.

Experience: A minimum of 3 years' experience of working on large projects, preferably related to the oil industry.

Aircraft Finance

Position: Aircraft Finance Officer

Role: Marketing the whole range of the bank's products to European Airlines and expanding the bank's activities in this area. Some involvement in syndicated transactions.

Experience: A minimum of 3 years' experience of aircraft financing. Good credit skills essential.

Scandinavian Marketing

Position: Scandinavian Marketing Officer

Role: Marketing a range of the bank's products including eurobonds, swaps and commercial paper to Scandinavian corporate and sovereign clients.

Experience: 5 years' experience in Scandinavian Marketing. Fluency in a Nordic language is essential.

Candidates should preferably be graduates in their late 20's/early 30's and will be rewarded with an attractive salary and the usual banking benefits.

Interested candidates should send a copy of their curriculum vitae to Julia Cartwright at Michael Page City, 39-41 Parker Street, London WC2B 5LH, or telephone her on 01-404 5751.



Michael Page City

International Recruitment Consultants - London Brussels New York Paris Sydney
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SWISS BANK CORPORATION INTERNATIONAL (SBCI) is one of the world's leading investment banks and a major presence in the global capital markets, with operations in Tokyo, New York and other financial centres. The bank enjoys a leading reputation as an international underwriter, and within the last six months has established a commanding presence in the Far Eastern equities market. Our strength in European equities will be substantially reinforced by our forthcoming acquisition of Savory Millin.

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Those who wish to apply should write, enclosing a curriculum vitae, to:
Alexander Campbell, Personnel Manager,
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Three Keys House, 130 Wood Street,
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Swiss Bank Corporation International Limited

Japanese speakers - investment banking

YOUNG SPOT DEALER Age: 21-25 Salary: £15,000-£18,000

The London Branch of a major European Bank wishes to further increase its already substantial dealing activity by the engagement of an ambitious young Dealer who has acquired a minimum of 12 months experience on 'Cable' or a major European currency. After a successful induction period, it is envisaged that the successful Appointee will run his own 'book' and make a considerable contribution to the profitability of the 'Spot' dealing team. An excellent fringe benefits package is offered along with an outstanding opportunity for career progression.

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A prime International Bank seeks to recruit a talented young Trader with 12 years experience in the bullion market. The successful Candidate will be able to reflect a good standard of formal education, a steady job record and a good 'all round' knowledge of other traded financial instruments. A competitive benefits package is offered along with the outstanding opportunity to join one of the foremost 'names' in the London market.

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25 Liverpool Street, London EC2M 7PD

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£40,000 - £60,000 package

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On their behalf we invite approaches from candidates who have a Masters degree in economics with a sound practical knowledge of international economics. A good working knowledge of the equity or bond markets would be a distinct advantage and excellent written and verbal skills are essential.

This new position is being created to analyse macro economic, socio-political and market factors for the assessment of long term investment policies. It offers an excellent opportunity to develop an important role in a challenging and varied field.

For an initial talk in confidence please contact Clare Kearns who will treat all enquiries in confidence.
20 Cousin Lane, London EC4R 3TE. Telephone 236 7307.



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Applications in writing enclosing an up to date C.V. should be made to:

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The Director responsible for Touche Remnant's international business requires a Number Two to work with him in developing the company's overseas client base.

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Suitable candidates send CV in strictest confidence to:

David H Carter, Managing Director,
Touche Remnant International Limited,
Mermaid House, 2 Puddle Dock,
London EC4A 3AT.
Tel No: 01-236 6565



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£35,000/£40,000

Newly opened office of well-established Securities Company requires Investment Manager with a background in Securities/bond trading and fixed interest investments. Reporting to the Managing Director, this person will be used to a high degree of autonomy.

Please telephone Shelagh Arneil on 01-583 1661 or send c.v. in confidence to her at:
ASB RECRUITMENT
50 Fleet Street, London EC4Y 1RE

Group Economics Department

We have two vacancies within our Group Economics Department, which is situated in our Head Office at Poultry:

Senior U.K. Economist c£22,000

This is a senior vacancy in the UK section of the department which provides briefings, analysis and forecasts of the UK financial and economic environment for various functions throughout the Group. It is anticipated that the successful candidate will be Manager elect of the section later this year.

Applicants should have a strong academic background, together with a number of years relevant experience in the private and/or public sector.

Industrial Economist/Econometrician c£13,000

This vacancy is for an economist to work, principally, on the influence of economic factors on Industrial and Corporate performance, and the implications for the Bank's lending portfolio.

The successful candidate should have at least a good first degree with a specialisation in statistics/econometrics, together with two or more years relevant experience preferably involving familiarity with company data and basic accounting concepts and the use of PCs.

Applications, to include a full C.V., should be forwarded to: Mr J. G. Dorrington, Principal, Midland Bank plc, Group Economics Department, Poultry, London EC2P 2BX.



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Applications, either in writing or by telephone, should be made in complete confidence to Robert Usher who is advising in this matter to:

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tel: 01 623 1266, fax: 01 626 5258.

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Please send a detailed c.v. to Ursula Ader, Ader & Associates Ltd., DSB House, 30 High Street, Beckenham BR3 1AY or phone 01-658 5874 for a Personal History form. Interviews will be held in our Central London Offices.

International Appointments



THE COMMISSION OF THE EUROPEAN COMMUNITIES

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For its Statistical Office (EUROSTAT), a Directorate-General of the Commission, in Luxembourg.

The Statistical Office is responsible for providing the Commission with statistics relating to Community policies, developing the European statistical system at international level, and disseminating information to national administrations, both sides of industry and the general public.

The person appointed will be of the highest calibre - an economist and/or statistician with experience of modern management and a feeling for international contacts and negotiations at the highest political level.

Candidates must:

- ☐ be a national of one of the Member States of the Community;
- ☐ have a university degree;
- ☐ have a thorough knowledge of statistics and economics;
- ☐ have experience of directing a large administrative unit;
- ☐ have some knowledge of data processing;
- ☐ have a thorough knowledge of one Community language and a satisfactory knowledge of a second Community language.

The conditions of employment and salary commensurate with the nature of the post will be notified directly to candidates selected for the recruitment procedure.

Applications should be sent to:

Mr. Claude LANDES, Structures and Modernisation Division, Commission of the European Communities, rue de la Loi 200, B-1049 Brussels. The closing date for applications will be 24 April 1987.

It is Commission policy to ensure equal opportunities for women and men in all posts.

CJA

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Reply in confidence to:

Ref: Confidential/GM PO Box 5595, Manama, Bahrain

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Interested parties please send résumé in confidence to:

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BARING SECURITIES LIMITED

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- Knowledge of accounting practices in at least one European market.
- Fluency/language skills are not critical but would be an added bonus.
- Ability to work in a team environment.

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Candidates with a high degree of self motivation and team spirit possessing the requirements outlined above should apply in writing, enclosing an up to date C.V., to:

Jeremy Campbell-Lamerton,
European Equities Department, Baring Securities Limited,
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Merchant Banking in Cambridge

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The successful candidate will work closely with the London-based Banking Division in developing business in the Eastern Counties, with particular reference to current asset finance and property lending. They will deputise for the Assistant Director in charge of the office.

The ideal candidate will be in their late-twenties with three to four years relevant experience. They should live in an area which allows easy travel to London or Cambridge, and will be familiar with the culture and economy of the Eastern Counties.

The position is full-time and carries with it the usual bank benefits of mortgage subsidy, health insurance and contributory pension scheme. Written applications with full cv. should be sent to:

Dr K. Harhoff, Assistant Director
Singer & Friedlander, 9 Portugal Place
Cambridge CB5 8AF

Singer & Friedlander.

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The position will be functionally responsible to the Group Finance Director, but the appointee will maintain day-to-day contact with the Chairman, Group Directors and Directors of subsidiary companies.

Candidates will probably be graduates or have equivalent professional qualifications, be within an age bracket of 27 - 35, and have worked in a dynamic international organisation. If you think you have the necessary experience and qualifications and would like to be considered, please phone for an application form.

Miss Frances Penn
Amstrad plc.

Brentwood House, 169 King's Road, Brentwood, Essex. CM14 4EF
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Please send full curriculum vitae in first instance to:

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The ideal candidate is conversant in crude oil supply and refining and has extensive experience in refined products, marketing and contract negotiations. In addition, at least 15 years' experience in administrative, financial and technical management of multi-national oil company refineries is required.

If you feel you can comply with the above requirements, please send your résumé in confidence to cipher L 18-118532, PUBLICITAS, CH-1211 Geneva 3.

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We are seeking people with several years investment experience who are now ready to move to a more challenging role. This experience will include investment analysis and/or portfolio management in either North American or European Equity Markets.

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Applications with career details to the:
Staff Manager, Scottish Widows' Fund and
Life Assurance Society, 15 Dalkeith Road,
Edinburgh EH16 5BU

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Financial Times
10 Cannon Street
London EC4P 4DY

THE ARTS

Television/Christopher Dunkley

The Isaacs formula at work at Channel Four

When Jeremy Isaacs laid out the plans for his version of Britain's fourth television channel many years ago, one of his unusual decisions was that nobody should be allowed to remain on the staff for more than 10 years. In his own words "People were not going to be welding those vast amounts of public patronage for life." Isaacs was recruited as chief executive of Channel 4 in 1980 and, by his own ruling, would be due to leave by the end of 1989. Sure enough he has arranged to go before then to become director of the Royal Opera House, Covent Garden.

His successor is not yet known, though I expect a major effort to appoint a woman to the job. Paul Bonner, C4's first controller of programmes, has already left to join the Independent Television Companies Association, and in July the chairman, Edmund Dell, will leave and be succeeded by Richard Attenborough. Richard, who is already chairman of Capital Radio, and of RADA, and of the British Film Institute, has been deputy chairman of Channel 4 since 1980. It will be interesting to see whether the Isaacs rule applies equally to him.

Ever the bullish commentator on British entertainment media, understandably enough, perhaps, for the man who produced *Gandhi* which won eight Oscars, Sir Richard has gone on record saying that there is not a television channel in the world to rival C4 except perhaps Channel 13 in the US. Come November, C4 will have been on the air five years, and with the first major changes in its staff beginning to occur, it seems a good time to ask whether Sir Richard's view, which is fairly widely shared within the British television industry, is a reasonable one.

My own feeling is that Channel 4's record is very mixed. Government's original injunction to be different from the existing channels and to pay



Scene from Nicholas Roeg's film 'Insignificance' on Channel Four tomorrow

special attention to minorities, these have clearly been successful. In the broadest terms C4 has certainly been different; anybody watching two or three hours of the channel will surely detect that difference in a number of factors ranging from the scheduling to the flippant and patronising attitude of the continuity announcers.

From the beginning Isaacs turned the usual rules of scheduling upside down and instead of trying to hang on to viewers went for what he called a "dip in, dip out" policy. Tomorrow night at 8.00 on ITV the serious current affairs programme *This Week* will be "hijacked" between *Corry On Laughing* and the popular sitcom *Fresh Fields*. As a result *This Week* will pick up a rating in the millions. But at 8.00 on C4 the popular game show *Treasure Hunt* will be replaced by the jolly strapping girl Anna Rice—will be sandwiched between the serious Channel 4

News plus *Comment* on one side and Nicholas Roeg's art house movie *Insignificance* on the other.

However, since the channel was deliberately designed not to be watched continuously, these factors are perhaps less significant than the individual programmes. Among the minorities addressed have been trade unionists, West Indians, Asians, homosexuals, the elderly, business people, and feminists. Not all of this was new; the BBC has run *The Money Programme* for many years, the BBC started programmes for immigrant communities before C4, and there have been many series for the elderly. Furthermore *Union World* is being suspended and the "black" programmes have had the same destructive separatist tendencies as the proposed "black sections" in the Labour party, though the recent series have been better than the original. The fact remains that minorities have been served.

It has often been said that C4 also caters for teenagers better than any other channel, and consequently attracts a higher proportion of them. The figures suggest that the difference between C4 and the other channels is minute, yet it is true that with series such as *The Tube*, *The Last Resort*, *Saturday Live* (greatly improved), and *The Max Headroom Show* (an awful disappointment) C4 has made more effort than anybody else, even if *The Tube* is now coming to an end.

The other idea which is almost invariably nominated as a great triumph—Sir Richard certainly seems to see it in that way—is "Film On Four." Undoubtedly it has been associated with some very well known titles, including *Company of Wolves*, *My Beautiful Laundrette*, *Room With a View* and now *Personal Services*, inspired by the Cynthia Payne story and the funniest English film since the Ealing comedies.

Yet however good some of the individual works, and not all have achieved the standard of these titles, they amount to very little as television occasions. Indeed, the better they are, the more fuss will have been made of them before they reach the small screen, and the less television impact they have. Ironically BBC's "Screen Two" tends to be more exciting than "Film On Four" precisely because the BBC's union agreement prevents their films being shown in cinemas.

For me C4's most significant achievements have been Channel 4 News which has brought the seriousness and depth of *Newsnight* to the early evening; the policy on archive television which has provided such old but valued series as *Armchair Theatre*, *The Twilight Zone* and *The Power Game*; and above all the current affairs programmes such as *Comment* and *Diverse Reports* which have proved once and for all that television can, of course, complement its traditional commitment and more passionate sort.

In terms of audience share Jeremy Isaacs' ambition was to achieve 10 per cent. There have been weeks when that target was reached: five in the history of the channel, and three of those depended upon the cross-scheduling of moorland championships with ITV. The average weekly share in 1986 was 7.7 per cent and during the first quarter of this year 8.3 per cent.

But that figure was not achieved by the minority programmes, the archive series, or the committed current affairs. It was achieved by the soap opera *Brookside*, game shows such as *Trivial Pursuit* and *Countdown* (which is screened five times a week and packs the Channel 4 "Top 10") and by an extraordinarily high proportion of American programmes. According to the survey "Television Programming in Europe," published by Horizons Media International, the aver-

age American content across all European channels is 14 per cent. On BBC2 it is 5 per cent, on ITV 9 per cent, on BBC1 12 per cent and on Channel 4 a staggering 33 per cent.

What Isaacs has done is to mix some of the most advanced and demanding television programmes which attract only tiny audiences with other series that are known ratings winners (soap opera and game shows) filling in the spaces with some of the most cheap and tacky series imaginable: *Beastie Boys*, *Mother and Son*, *Ask Dr Ruth*.

The point to be made is not that this is a bad thing, only that those who claim that C4 has proved you can win a 10 per cent audience share with serious programmes are wrong; it has done no such thing. For television in the nineties, however, when the influence of the new technologies begins to be felt, this Isaacs formula may prove to be a crucial method of sustaining serious and demanding programmes.

The most admirable aspect of Channel 4's brief history has been the example offered by Isaacs himself. With Mrs Thatcher, the great believer in consumer choice and individual responsibility, now supporting the campaign to another broadcast under a blanket of Victorian values and with the broadcasters themselves opting increasingly often for self-censorship, Isaacs has reminded one more and more of the Low cartoon of June 1940 showing a British Tommy on the radio amid a sea of threats, raising a defiant fist and crying "Very well, alone!"

It must have been a dreadful disappointment to Isaacs not to be made Director-General of the BBC, an appointment he deserved. But for television to be losing its now, of all time, to the opera house is a tragedy.

Christopher Dunkley was named Critic of the Year for the second time in the 1986 British Press Awards last week. He won the same honour in 1976.

The Resistible Rise of Arturo Ui

Michael Coveney

Brecht's gangster play must sink or swim not just on its leading performance but also on its own innate vitality. The parallels between the Al Capone-style mobster Ui and his takeover of the Chicago Cauliflower franchise with the rise of Hitler to the Chancellorship and the annexation of Austria are obvious. The point of the satire, if there is any point at all today, is that fascism is a dangerously renewable commodity.

Griff Rhys Jones has a good stab at relating Ui to the manic post-war *Falsetto* brand of double-glazed doublets and windmill spells of careless rupture. If he is not exactly the murderous spellbinder of the Third Reich, he is certainly the unhinged first cousin of Basil Fawlty or—so much of modern British comedy stems from John Cleese—the aggressive pet-shop owner who was an expert on the deadness of ex-parrots. Having made that leap, David Gilmore's ponderous and ill-fated production at the Queen's Theatre breaks up the action with history book chronology not used by Brecht. So the early rise through the Chicago underworld is ponderously related on flow-in placards to the battle of Hitler in gaining Hindenburg's support for the Chancellorship; the arson at the Warehouse is immediately referred to the burning of the Reichstag; and the murder of Dollfus is flashed up as an epilogue to the final cornering of the cauliflower market. The energy and entertainment value of the play on its own terms is completely mistrusted in this production, with the fatal result of a deadening approximation of Capone's Chicago becoming instrumental to a history lesson.

The central performance nearly darts to kick against the reading by inserting unexpected readings into George Tabori's translation and envisaging a hostile world "replete with Jews and bicyclists." Mr Rhys Jones has a pudding-basin haircut (as provided by the well-known Austrian barber Herr Kutt), a scrawny little moustache that is insistently evocative of sordid British murderers like Crippen or Christie, and a Little Man, Chaplinesque aura of futility and treachery that propels him spinning through his own Walter Mitty fantasy.

He sneaks into the limelight after a rousing prologue from a baton-wielding cop, a leering insect in a brown trenchcoat

piroetting on his bottom on a packing case. (The warehouse setting of *Arturo Ui* is a steel-structured market area of the sort you find occasionally restored throughout central Europe.) He slithers off and attacks a brilliant hedge of black hair with his left hand, still encased in its glove. This little tic recurs until he is taught what to do with his hands.

That lesson, from the old actor, is the scene you always remember in the great productions, from the legendary marionette explosion of Ekkehard Schall to the brillianty funny line-running-out-of-control display by Leonard Rossiter at the Saville in 1969 and, in a hoodlum-infested dead-of-night charades at the Half Moon, the brilliant Simon Callow savouring the sweet smell of riot-inducing rhetoric for the first time.

At the Queens, we have a mildly diverting encounter between two ages of revue rather than the basic education of a fanatic. The old actor is played by Hugh Paddick as a red-nosed tipically sedate thespian in a Cecil Deane fedora and midwived suit, blithely dispensing declamatory hints redolent of Robert Atkins while furtively slipping from a hip flask.

Tabori's translation, by no means new but no way inferior to Ralph Manheim's "approved" version, gives full rhythmic swing to the verse parades of Shakespeare, Schiller and Goethe. Mr Rhys Jones adding in his own little grace notes such as "Is this a luger that I see before me?"

Such tremendous scenes as the Valentine's Massacre replica and the Richard III style seduction by Ui of a rival's widow (Fiona Mollison) are undercut by drab staging. And among the Chicago accessories, who include Brian Glover as Roma (Rohm), Ken Bones as the limping, carnation-smelling Givola (Goebbels) and Linal Haft as Girt (Goering), only the latter makes a rounded impression.

Nazism became something much worse than a protection racket, but Brecht's parable remains a vital, theatrical study in petty ambition and thuggery leading to mass takeover of land business and local identity. These are themes as pertinent in the world of today as they were in the Europe and America for which Brecht envisaged his play before the invention of a Final Solution.



Fiona Mollison and Griff Rhys Jones

Saleroom/Antony Thorncroft

Tew mystery dispelled

Christie's will be holding perhaps the most intriguing house sale of the year on May 27, 28, 29, when it disposes of most of the contents of Great Tew Park, the mysterious house in Oxfordshire which was the home of the descendants of Matthew Boulton, who moved to Tew, 584, now carries a £10,000 estimate.

As well as the furniture there are some fine family portraits of Matthew Boulton, and his heirs, which the National Portrait Gallery would love to own. Great Tew would be an expensive property for the nation to take into ownership but it is still a pity that its splendour should be dispersed.

The most remarkable lot at Sotheby's yesterday was a rare set of twelve white marble figures of the Caesars, made around 1680. They were sold as one lot for £132,000, rather below their collective individual estimates. Also in the works of art sale was a rare English painted lead portrait of a dog, attributed to John Cheere. It was made around 1760 for Sir Francis Dashwood of West Wycombe Park, but it is believed to be a portrait of Hogarth's famous dog "Trump". Hogarth attended the rituals of the Hellfire Club at Wycombe. It sold, within forecast, for £55,000.

The remaining contents are conservatively estimated at £1m, but since they contain a marvellous collection of Regency furniture supplied by George Bullock, with the original

invoices still in the family archive, they should make much more. A bookcase made for the library which cost Matthew Robinson Boulton, who moved to Tew, 584, now carries a £10,000 estimate.

Great Tew has become famous in recent years because its owner, Major Robt, sealed it, and the surrounding village that he owned, in 1965, making his mansion, James Johnston, his heir rather than surviving members of the family. Mr Johnston is holding on to the house, although living elsewhere, but selling the furnishings to meet taxes.

To deflect criticisms of destroying a part of the national heritage, comparable to Calke Abbey, Christie's has arranged to hand over the most valuable item in the house, the silver clock made by Boulton, with the Catherine the Great of Russia as the prospective buyer. It has been sold by private treaty and will be displayed in Birmingham. It was valued at around £750,000.

The remaining contents are conservatively estimated at £1m, but since they contain a marvellous collection of Regency furniture supplied by George Bullock, with the original

A Great night out for the Toronto S O

Mstislav Rostropovich, probably the world's greatest cellist, took off his jacket and put it over the head of Seiji Ozawa, music director of the Boston Symphony. It marked the end of the Great Gathering, a concert in the Roy Thomson Hall in Toronto which raised \$250,000 Canadian dollars (about £12m) to help the Toronto Symphony Orchestra.

It was a naming occasion—not in its length, not in the reputations of the participants, although a bill which also included Isaac Stern, Pinchas Zukerman, Jean-Pierre Rampal, Murray Perahia, Yo Yo Ma, Maureen Forrester and more must rank as one of the most star-studded of recent times, but in the ambition of it all.

While British orchestras scratch and scramble to raise an extra £20,000 here from one sponsor, £15,000 there, from another, the Toronto Symphony has taken a significant step towards financial security. It had a good excuse for the celebration: the retirement after 25 years of the orchestra's managing director, Walter Homburger. His prestige in the business can be measured by the prestige of the soloists who donated their names to the orchestra. Unlike its rivals in the US, the

Toronto Symphony has a relatively small endowment fund—under \$2m (vast, of course, by British standards). Now, it has been almost doubled, and the target of over \$10m does not seem unreasonable.

It will still be a fraction of the \$50m which funds the orchestra in Pittsburgh, or the \$30m which underpins Boston, but it will be enough to ensure that Homburger's successor, Wray Armstrong, can pursue his plans to increase the size of the orchestra by 10 to around 110, and to form a chamber group.

If the orchestra's cash drive is ambitious by British standards, its motivation is depressingly similar. It sees no scope for more public subsidy; quite the reverse. The contribution to the finances from old at city, regional and provincial level has fallen from more than a third to less than a quarter. With the box office contributing 50 per cent towards an annual turnover approaching \$6m (larger than any of the four big London orchestras), a dangerous gap must be met by active self-help.

Companies play their part—Aix Canada Bank in Montreal, Gulf Oil and World's among the Benefactors of the Great Gathering who contributed \$250,000. Unlike British orchestras, though, the Toronto has been able to tap the good-

will of the local community. It has 43,000 subscribers to its concerts, the greatest number for any orchestra in the world, and according to accounts, the almost 90 per cent of its box office revenue. Single ticket sales are negligible. In addition, the local rich, also jelled around as Benefactors of the charity concert.

Their loyalty was founded on a sound financial base. The government might be cutting back its subsidy for the major artistic companies in Canada but it is very generous—at least by British standards—in its tax concessions for individuals and business, who support the arts. Someone buying a C\$1,000 ticket for the Great Gathering could set C\$670 of this sum against "charity" on their C\$1,000 level, the tax saving approached C\$24,000. In addition, the holders of the 50-odd parties that made the concert the most socially glittering in Toronto's year could even claim their catering costs against their tax bills.

The British Government is slowly feeling its way towards tax incentives for charitable giving. It will not, in itself, solve the financial problems of the arts because the needs of a local hospital will always seem stronger to most potential supporters than those of the local orchestra. But no one need worry too much that rais-

ing the social factor in funding the arts will let in the fire-coated philistines. There were many new concert hall faces at the Great Gathering but they seemed to have no stage events as on the intervals.

And what of the concert? There was an inevitable feeling of gluttony, but with chocolates before breakfast, but certainly a great musical creativity shown through, in particular, Stern, Zukerman, Rostropovich and Rampal enjoying a rare excursion into chamber music with the Mozart D major quartet, K. 285; two Mahler songs by Maureen Forrester; Perahia playing Mozart and Louis Lortie Chopin and Liszt; and, the predictable standing ovation for Seiji Ozawa, Japanese prodigy now aged 16 but as fragile in her body as she is frenzied in her violin playing, who will doubtless go down in our history as her May debut in London.

It was a great night for the Toronto Symphony under Andrew Davis, who leaves at the end of this season after 13 years in which its musical stock has risen steadily. The hunt is on for his successor. The orchestra is rich enough to afford a big name. It wanted Simon Rattle. It will get a personality who can build on foundations that are musically sound and financially secure.

Antony Thorncroft

South Pacific/N. York City Opera

Frank Lipsius

Continuing its tradition of introducing its summer season with a Broadway musical, the New York City Opera has made *South Pacific* look like the missing link between musical and opera. The play has so many good songs, from the overture's opening with "Ball Ha!" to "Some Enchanted Evening," that it is opera compared with the dearth of good music in most contemporary musicals. It is also profoundly dated, with old-fashioned values that put the worry over mixed marriages at the heart of the conflict between lovers.

Gerald Freedman's direction contributes to the dated operatic feel. The cast tries to deliver the parody, but hardly profound dialogue with verve but little conviction. Deanna D'Amico's set looks like a giant piece of garishly designed chintz, with palm trees blowing in the wind and a scene providing a backdrop to the phony but stilted dances and musicals but unathletic sailors.

The only cloud in this perfectly blue sky, apart of course from the audience, is being chased by Japanese fighters, the pair of adorable oriental children that makes poor Nellie Forbush resist the temptation to abandon local plantation owner, Emile de Becque. While Stanley Wexler sidesteps comparison with *Exo Pinza* by limiting the original of the de Becque role,

Marcia Mitzman takes a bolder course in re-interpreting Nellie with a sassy, modern, who attacks her siller lyrics with the same aggression she uses on her numerous pursuers, including the plantation owner.

Among company director Beverly Sills' innovations that keep the New York City Opera firmly planted in the popular tradition is having actor Tony Roberts play the part of Larch Billis, the rough, on-the-make sailor, blustering tunes the way he does deals as a Phil Silvers-type fast-talking entrepreneur.

The New York City Opera is no less entitled to dip into American recent past as Broadway to find its revivals. It has a distinct advantage with subsidies to re-create America's labour-intensive Broadway heyday, along with robust voices to present the music to best effect. But if the opera replaces Broadway altogether, the acting that once went with musicals will be all but forgotten.

Since, however, American musicals are unlikely to get to Broadway again (except as vehicles for ageing actors providing themselves an annuity in re-creating their original roles), one could not quibble with another chance to see how far American ideas have come since 1949, on the positive side in values, on the negative in what passes for musicals nowadays.

Arts Guide

Musical/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

April 3–April 9

Theatre

NEW YORK

Cats (Winter Garden): Still a potent, Trevor Nunn's production of T.S. Eliot's children's poetry set to trendy music is visually startling and choreographically felicitous, but classic only in the sense of a rather dated and overblown film of the past.

22nd Street (Majestic): An immediate celebration of the heyday of Broadway in the 1930s incorporates songs from the era like *Little Old New York* and *Swing Out Sinner* with the appropriately brash and leery hooding by a large chorus line. (977 8020).

A Chorus Line (Summer): The longest-running musical ever in America has not only surprised Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as emotions rather than emotions. (239 8300).

La Cage aux Folles (Palace): With some unusual Jerry Herman songs, Harvey Fierstein's adaptation of the French film manages, barely, to capture the feel of the sweet and hilarious original between high-living and gaudy chorus numbers. (977 8020).

The Not Rappaport (Booth): The Tony's best play of 1985 won on the strength of its word-of-mouth popularity for the two elderly on Central Park benches who bicker uproariously about life, past, present and future, with a funny plot to match. (239 8300).

Big River (Off-Broadway): Miller's audio version of this sedate version of Mark Twain's adventures down the

Mississippi, which walked off with many 1985 Tony awards almost by default. (245 0220).

The Mystery of Edwin Drood (Imperial): Rupert Holmes's Tony-winning musical mystery is an ingenious musical with music-hall times where the audience picks an ending. (239 8300).

Les Misérables (Broadway): Led by Colin Wilkison repeating his West End role as Jean Valjean, the magnificent spectacle of Victor Hugo's majestic sweep of history and passions brings to Broadway lessons in paganism and drama, if not strict adherence to its original source. (239 8300).

The Minkids (Virginia): The highly praised and well received Stratford Ontario production brings Gilbert & Sullivan back for an encore at Broadway. Ends April 12. (977 8370).

CHICAGO

Pony Boys and Dudes (Apollo Center): Factions look at country music and down-home country life with a good heart and some memorable songs, especially one played on kitchen sink in a scene to be a desirable Chicago hit. (835 6100).

WASHINGTON

Citizen Tom Paine (Eisenhower): Richard Thomas stars in popular history Howard Fast's look at the Bedford-born American radical's rise and fall to obscurity, in between the time brought by Common Sense. Ends April 12. Kennedy Center. (254 9070).

Overtones (Arena): American premiere of Anne Devlin's drama of three women trying to balance per-

sonal and political conflicts in Northern Ireland stars John Leonard, Heather Ehlers, Randy Denson and Christine Moore, directed by Les Waters. Ends May 10. (488 5500).

Kismet (Broadway): A celebration 1987, a nearly month-long pageant of mime, music and dance centres round a production of A Child is Waiting, about disabled children, along with two presentations of the myths of North American Indians. Ends April 20. (254 9000).

LONDON

Les Liaisons Dangereuses (Ambassadors): Christopher Hampton's masterly version of Laclos' epistolary novel is sexy, witty and wise, like a collaboration between Marivaux and de Sade. Howard Davies's self-out pre-revolutionary production for the RSC has moved from the Pit with Alan Rickman and Lindsay Duncan still battling and bickering over lovers and other riffraff. (836 6111, CC 888 1171).

Misalliance (Barbican): Rarely seen Shaw, and a much understated play, gives the full RSC works by John Galsworthy a Polish new version crashing into the surrey conservatory in her zooplasmic, Jane Lapotina sparkles alongside Brian Cox, Elizabeth Spriggs and newcomer Richard McCabe. (836 6111, CC 888 6881).

The Phantom of the Opera (Theatre Royal): Spectacular but emotionally nutritional new musical by Andrew Lloyd Webber emphasising the romance in Leroux's 1911 novel. Rappaport in a wonderful Paris Opera ambience designed by Maria Bjornson. Hal Prince's alert, affective production contains a superb cen-

tral performance by Michael Crawford. A new, marvellous and palpable hit. (836 2244, CC 379 8112/240 7200).

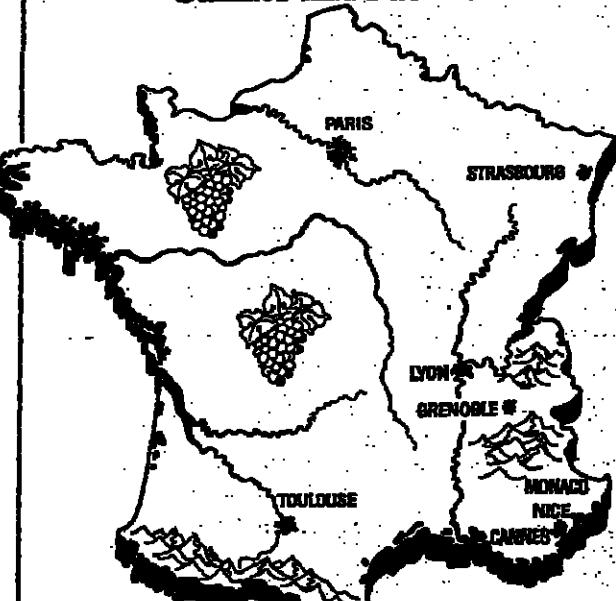
Amadeus (New Comedy): A brilliant performance by Julia McKenzie as a dissatisfied housewife visited on her own by an imaginary ideal family. Black but funny, hailed in some quarters as a vintage feminist drama; he not put off by that. (836 9887/9845).

Seaside (Apollo Victoria): Andrew Lloyd Webber's roller-skating fully has 10 minutes of Spielberg movie magic, an exciting first half and a rewarding reliance on indelible music rushing around. Disregard, Sir John's and Celia are the influence. Pastiche score nods towards rock, country and hot gospel. No child is known and has asked for his money back. (834 6194).

2nd Street (Drury Lane): No British equivalent has Sir John for New York's Jerry Orbach, but David Mervin's top-dancing extravaganza has been expertly received. (836 6100).

The House of Bernard Alba (Globe): Louis's last tragedy is a successful production transferred to the West End from Hammersmith. Nura Rappaport, veteran Spanish actress-director, has drilled a high-calibre cast led by Glenda Jackson and Jonathan Pryce in a near-miraculous portrayal of a human tragedy in an all-female household oppressed by both traditional Catholicism and the present class system. Ultimately it's all a bit British, but the company provides a roll-call of some of the best actresses around—all eclipsed by the ineffably touching Julia Legend. (437 1502).

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Wednesday April 8 1987

Faster growth is the key

THE PARIS meeting of finance ministers ended with heavy handshakes and bright smiles. At last the leading industrial countries had agreed on the need for currency stability and greater economic co-operation. Two months later, the mood is a little more sombre: the ministers gathered this time in Washington for the IMF interim meeting must be ruefully aware that economic events in 1987 are not unfolding according to plan.

Currency markets were not expected to experience a fresh bout of turbulence within weeks of the Louvre accord. Japan can feel justified in being annoyed that the yen has appreciated by a further 4½ per cent against the dollar. The Third World debt crisis was not supposed to flare up again after a couple of years of relative calm. The US, Europe and Japan were not expected to be indulging in some of the most anachronistic bickering about trade since the 1930s. Worst of all, Gatt in Geneva and the IMF in Washington were not supposed to be revising down their forecasts for growth of world trade and GNP.

Unanswerable case

Lacklustre growth in 1987 is the key to understanding the other sources of conflict. If Europe and Japan were growing faster and sucking in more imports from the US, the dollar would today be looking less wobbly. If economic activity were expanding vigorously in the industrialised world, developing countries would be able to find markets for their exports and service their debts more comfortably. If world trade were growing strongly, the threat of trade war would be much reduced: it is easier to divide up an expanding cake than one that is nearly static.

The case for faster world growth thus is, or ought to be, unanswerable. Even if there were no worries about debt, trade or currencies, the extraordinarily high level of unemployment in most OECD countries would justify expansionary policies, especially in the US, at such a low ebb. The question the finance ministers in Washington need to address is why they have so far been so ineffectual in promoting a more

vigorous world economic expansion. It is tempting to look for an excuse in technical factors. Thus it might be argued that growth is slow because the leading countries have yet to agree adequate machinery for co-ordinating their efforts. The IMF has been working on a system of "objective indicators": countries would agree to amend their policies if it looked as though they would fall short of mutually agreed targets or guidelines for key variables such as current account balances, growth or inflation. The Fund has also been examining the merits of various proposals for exchange rate target zones. So far, there is little agreement on the status of indicators or zones, or on the publicity that should be attached to them.

Demand stimulus

A more sophisticated mechanism for fostering economic co-ordination would certainly be useful. But it is not an absolute priority. The root cause of slow world growth and currency instability is more prosaic: it is the failure of the surplus countries—principally Japan and West Germany—to provide an adequate stimulus. The US has made policy mistakes in the past decade, but it still deserves credit for leading the world out of recession in the early 1980s. Laden with debt, it obviously can no longer pull other countries along. It is only this week the US announced further restrictions on imports from Third World countries, from Brazil to South Korea.

With the US likely to remain in the shadow of its twin deficits for several years, prospects for faster world growth look bleak unless other leading industrial countries prove willing to take on the mantle of leadership. The main surplus countries can well afford to provide a sizeable demand stimulus: the precise mix between fiscal and monetary relaxation is a second-order issue. If Mr Lawson's experience in the UK is any guide, the likely result would be not only faster growth but *ex post*, surprisingly strong public finance, as higher activity feeds through into tax receipts. A demand stimulus outside the US has now become the least risky policy for the world economy.

Managing those council houses

THE GOVERNMENT'S reported proposal to take some of the large council estates away from their present owners, the local authorities, and place them under the control of urban development corporations brings together three important strands of Conservative policy. It continues the steady curtailment of the local authorities' powers, advances the strategy of reducing public-sector housing to a minimum, and introduces a "business-friendly environment" to run-down inner-city areas.

Curtailling the power of local authorities has become a common factor in many of the Government's policy initiatives. It is not only a matter of rate-capping, or attempting to control overall local expenditure. Central control over education, the major local authority service, is steadily increasing. The removal of the larger polytechnics and colleges from the aegis of the local authorities announced last week is one of a series of similar steps: the attempt to establish privately-financed city technology colleges is another. The trouble with the over-zealous policy of curtailment is that it is purely negative.

Unfriendly attitude

Mrs Thatcher's Government began to reduce the size of the locally-owned public housing sector in 1979. Expenditure on new council house building was run down almost as rapidly as existing houses were sold off. This policy could be justified on the ground that the council estates of the 1960s and 1970s had become an anachronism. The fact remains that one measure of the strength of local councils, particularly in the urban conurbations, was the extent of its estates.

As to the third strand, there is little doubt that in some of the most blighted city centres the attitude of local Labour councils to both private property and private capital is to say the least, unfriendly. The London Docklands Development Corporation has been remarkably successful in creating a "business-friendly environment" within its area, thus encourag-

ing the influx of both private housebuilding and fresh investment. The Merseyside UDC is similarly well regarded.

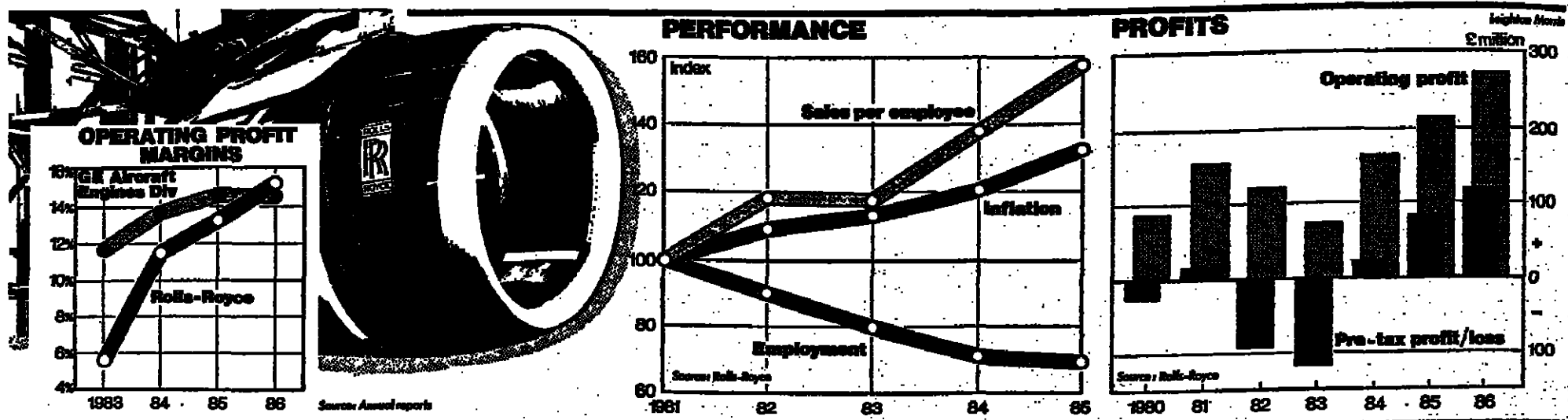
But the UDCs were not created to provide rented housing. Indeed, their speciality is the ability to override local authorities in the assembly of derelict land. They are well versed in the best manner of offering this land to new investors, free of council planning procedures and restrictions. There may be good management in the existing UDCs, and more may be recruited for the further corporations that the Government is apparently thinking of creating, but it is not by its nature housing management, and especially no management of the kind that takes naturally to the provision of subsidised rented housing for the poor.

Housing associations

It may reasonably be argued that the local authorities have themselves failed to manage their huge housing estates in a flexible or cost-effective way. Many of them have run their estates according to the worst bureaucratic traditions. The long council house waiting lists, which are hard to explain now that the stock of dwellings has long caught up and passed the number of households, are almost as clear an indictment of local authority management as are the long lists of properties kept empty because of the mismanagement of maintenance programmes. In addition the houses are in a very poor state of repair: a year ago the Audit Commission estimated that it would cost £20bn to carry out necessary maintenance and improvement in England alone.

The case for reform of local authorities is thus plainly made. Short of that there is a case for changing the present management structure—perhaps by further increasing the number of housing associations. The latter are usually managed by locally-elected committees. Unlike UDCs, they have experience of managing houses for rent, particularly at the lower end of the market. And, again unlike UDCs, their tradition is to work closely with local authorities. They do not—and if extended would not—incur the wrath and obstructionism of local councils by overriding them.

ROLLS-ROYCE



Flying, but maybe not high enough

By Terry Dodsworth

Rolls' struggle to recuperate mirrors the surgery inflicted on virtually every part of the UK's manufacturing sector

base for its production, moving progressively to an international scale as much of defence procurement has shifted towards collaborative projects.

But on the civil side, excision from the US would have meant oblivion. It was a realisation of this weakness in the civil market that pushed Rolls into its 1971 crisis. In the late 1960s, the company had come to the conclusion that the only way to break into a convincing position in the US was by winning orders to power the revolutionary new wide-bodied aircraft then being designed. It bet everything on a revolutionary design of its own, the brand new RB211, much more powerful than any engine it had designed before.

Rolls' failure to bring the RB211 on time and on cost has since been blamed on a variety of factors—a poor accounting policy, the arrogance of its engineers and a foolhardy gamble on unproven carbon fibre technology.

But the underlying problem had to do with the company's size. What it came to the crunch, Rolls did not have the resources to cope with an expansion programme which its larger American competitors found much easier to bring off.

The main market for both military and civil aircraft is also in the US, which accounts for about 40 per cent of all passenger aircraft sold in the present; the leading aircraft manufacturers are US-based as well, although the European Airbus has begun to redress the balance.

On the defence side this concentration of activity in the US has been less critical. Since European governments have chosen to maintain a presence in the military aircraft market, Rolls has had a continuing firm

through swingeing labour cuts of 20,000 during the 1981-83 recession. This was a typical, if particularly uncompromising, example of the surgery applied to British industry when the pound was strong in the first Thatcher administration. It was carried out by a Thatcher confidant, Lord McFadden, the tough Scottish executive brought in as chairman after Rolls was hived off from the National Enterprise Board.

The workforce today stands at about 86,000 in the UK (42,000 worldwide) against 57,000 in 1980. "I don't think there was real pressure to act on labour costs until the early 1980s," says Sir Francis Tombs, Rolls' current chairman.

Rolls believes that following these redundancies, and at current dollar rates (most civil airline sales are denominated in dollars), its manufacturing costs are competitive.

It is not easy to prove this either way from the figures. In terms of sales per employee, Rolls is way ahead of the two American companies. While the UK company achieved sales of \$2.9bn last year from its 42,000 workforce, GE had sales of \$1.8bn with a payroll of 40,500, and Pratt and Whitney generated turnover of \$5.5bn from 47,000 workers. But Rolls manufactures more in-house than its competitors, and operating profit margins of 13 to 14 per cent on sales are roughly comparable.

Second, the group has taken

a raft of measures to improve efficiency. In the last ten years, and with accelerating impact since the cost-cutting measures launched by Lord McFadden, it claims to have brought down the production time for an engine from about 22 weeks to six.

On the factory floor, it has pushed ahead with automation as a means of shaking out stocks and reducing working capital needs. In 1984-85 it cut working capital from around \$750m to \$425m.

Third, Rolls is investing in a strategy which aims to cut as much risk as possible from the enterprise, a reflection of the lasting impact made by the losing gamble in 1971. This involves extensive collaboration with other companies on new product development.

Risk has also been reduced by more economical methods of engine design. Computer aided simulation techniques, for example, have vastly reduced the physical modifications required during engine development; the company has moved to a modular development technique allowing it to transfer components from one engine to another, reducing the number of totally new elements in any development project.

"This was not done at Rolls 15 years ago," says Mr Philip Ruffie, director of design and engineering. "At that time we had different companies each building different engines and different strategies. Now we are

operating as one company pursuing one strategy."

Finally, Rolls today has a broader product range in the commercial field than in 1971, partly due to the versatility of the RB211. This is an important aspect as airlines like to be able to deal with one supplier for their entire range. "Rolls has definitely become much stronger in its customer relations," says one of its competitors. "It had some initial problems with the RB211, but it has ironed those out, and it's become a tough, tough competitor. We never laid a glove on them in the Cathay Pacific negotiations (one of last year's big airline contracts)."

Efficiency improvements are now beginning to flood through in improved profitability. After the two loss-making years 1982-83, when the combined deficit amounted to just over £200m, pre-tax profits shot up by £120m last year, and are widely forecast to hit £150m in the current 12 months.

Sales volumes, which dipped in 1983, are now recovering strongly as the civil airline business goes through a cyclical recovery in demand. Over the rest of the century, Rolls is banking on an underlying rise in airline traffic of around 5 per cent a year.

These are conditions which will allow the Government to paint an optimistic picture for the flotation, aided by its benevolence in sending Rolls off with a completely debt-free balance sheet. Nevertheless, the downside risks for the company should not be forgotten. They include:

● The possibility that at some stage Rolls may be faced with the expense of launching a revolutionary new engine development within its module engine development approach.

● The likelihood that the military business, which provides a well-famed, stable base,

may be entering a period of flat revenues.

● New competitors would emerge, particularly the Japanese. Although Rolls does not see this as a threat for the next couple of decades, the challenge is there. "The Japanese are positioning themselves to acquire all of the requisite technical skills to become prime competitors, not this year, and not the next, but the one after that," says Mr Tom Wilson, manager of business development in GE's engine group.

● The threat that operating lease financing arrangements backed by the company to lease out engines could rebound on it. Under certain conditions, Rolls could be obliged to take the aircraft back on to its own books.

● The cyclical nature of the civil airline business. The market can be highly unpredictable. The downturn in the early 1980s, for example, was largely unforeseen by the industry, and caught Rolls unprepared at a time when the strength of sterling was also putting strains on the company.

● Finally, Rolls' new size puts it at a potential disadvantage. Some analysts believe the company suffers a scale disadvantage in its manufacturing because it cannot match the Americans' length of production run. On research and development, the company's expenditure is dwarfed by that of the American groups, despite the fact that it receives large sums of public money.

Rolls' R&D spending runs at about £250m (\$400m) a year, around £100m from its own resources. But GE, while spending roughly the same proportion of its turnover on R&D (5 to 6 per cent a year), has a total budget of \$1bn a year after accounting for government funding.

Rolls today is undoubtedly leaner than it was, and has worked out an international strategy aimed at neutralising its size problems by fleetness of foot and widespread collaboration.

It could be argued that the company owes all of this to its rescue by the public sector; on the other hand, it is equally true that the most crucial managerial changes occurred after the election of the first Thatcher Government and the tough new attitude that brought to industrial reorganisation.

Privatisation, Rolls contends, will take the new approach a step further, giving it greater flexibility and freeing it from bureaucratic control.

Giscard wins place and prestige

Former President, Giscard d'Estaing returns to the political limelight with his election yesterday as the new head of the prestigious foreign affairs commission of the French National Assembly.

Giscard, no longer considered to be in the running for the Presidential elections next year, has also come up with the idea of creating a new presidency of Europe for which, in his opinion, he would be the ideal candidate.

His election to the top of the foreign affairs commission during yesterday's opening of the spring session of the French parliament was a much more civilised affair than the election of his predecessor to this venerable post.

Although the two traditional parties of the French right—the UDF coalition and the neo-conservative RPR party of Prime Minister Jacques Chirac—won a slim majority in the legislative elections last year, they failed to agree on a candidate for the foreign affairs commission. They ended up by allowing the Socialist candidate, Roland Dumas, the former foreign minister, to be elected.

This time the right-wing parties decided to show that they could live together as well as Chirac and Mitterrand have cohabited for the past 13 months. Well before parliament reconvened yesterday, they got their act together and settled on Giscard for the post.

Open court

Trade unions are fond of saying they are sick and tired of being lectured about their lack of democracy by Lord Young, an unelected employment secretary, and Kenneth Clarke, an employment minister who is, they quip, a member of the barristers' closed shop.

The two ministers rarely rise to the bait. At an Industrial Society conference yesterday, however, Clarke was stung into making a stout defence of the openness of the Bar.

Men and Matters



"The closed shop is where you have got to belong to a trade union or professional organisation before you have a job," he said. "I do not have to belong to the Bar Council to practise at the Bar. It is not actually a closed shop."

Well, is he right? After saying so, he said yesterday that while Clarke could not practise unless he had qualified and been called to it, there was, as such, no further condition attached to the job.

On the other hand, the Bar pointed out that there was the question of an annual subscription to pay for the secretariat. Although there was no strict obligation to pay it, an official said: "I think they would get pretty short shrift from their colleagues if they didn't."

It is intended to help Korean Olympic staff who will be dealing directly with sports re-

porters, athletes and officials. One student confessed that he still found it all "rather strange and confusing."

But the organisers are recruiting a team of 6,000 additional volunteer interpreters, 3,000 of them in English. That should ensure international understanding survives even the efforts of David Coleman and Ron Pickering.

The course, compiled by Grant Engance and Keith Alexander, features replays of BBC sports commentaries with accompanying renderings in Korean to explain such odd phrases as "Coe is sitting on Walker's shoulder," or "the suggest unwinds and it's still Wella."

High fliers

Tony Ryan, chairman of the successful Irish aircraft leasing company, GPA Group, was wearing a mischievous grin when he welcomed Dublin journalists to a breakfast press conference yesterday.

The reporters' mutterings at being called out so early to hear

the already leaked news that Sir John Harvey-Jones, lately of ICI, was joining the GPA board as a non-executive director were soon stilled by the quick-witted announcement that Dr Garret FitzGerald, Prime Minister until last month, was also joining the board in a similar capacity.

Ryan is fast gaining a reputation for raising the top echelons of Irish public life to preside at the press conference was Sean Donlon, until recently chief of the Foreign Ministry and now a senior executive at GPA. He worked closely with FitzGerald in the negotiations of the 1985 Anglo-Irish agreement but insisted their latest association was pure coincidence.

By joining the board, FitzGerald is bringing his career full circle. In the 1950s he worked as schedules manager for Aer Lingus. His reputation for statistical wizardry was such that when he left in 1968, the rumour spread that he took a computer and four staff to replace him.

Donlon also told the tale of how FitzGerald managed to work out the size of the Soviet Aeroflot fleet — at the time undisclosed — by studying its timetable. His estimate later proved correct.

Inside out

Can you picture Ivan Boesky on Top of the Pops?

Maybe not. But a new song—inspired by the VPs—has already acquired a cult following on Wall Street. I hear it sung to the tune of "The Animals' "It's My Life," the ditty purports to explain the attraction of the eponymous practice ("It pays for Club Med and the big waterbed").

The VPs can certainly claim more insight into the business world than the average pop group. Three of their number are advertising account executives in their spare time, while the fourth, lead guitarist Morris Rabinov, analyses aluminium and steel industry prospects for a US bank.

Observer



The Case of the Tailor's Hands

(from an unpublished adventure of Mr. Sherlock Holmes)

"But Holmes, how on earth did you deduce that our mysterious visitor acquired his wardrobe ready-to-wear - and from Chester Barrie?"

"Come now, Watson. The man had not been in London long enough to get made-to-measure garments, yet everything about him said, 'Savile Row.' Surely

you observed the hand-made button holes and the natural horn buttons? The precision of the stitching indicated skilled hands - using pure silk thread, I fancy. And there was the unmistakable effect of hand-pressing with the heavy gas-iron."

"So Chester Barrie showed their hand?"

"Excellent, Watson. Like me, they have their methods."

Chester Barrie

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Texaco's battle with Pennzoil

Legal blunders that could kill

By William Hall in New York

SOON AFTER Texaco, the third biggest US oil company, heard on Monday that the Supreme Court had overturned its main defence against having to pay a crippling \$12bn (£7.4bn) bond to fight the biggest civil damages award in US history, it hurriedly called a press conference in New York.

With the price of its shares and bonds plummeting on Wall Street, one of the world's most famous oil companies was anxious to re-assure its increasingly nervous customers, suppliers and investors that it was not about to go out of business.

A few hours later the site of the press conference was hastily changed to a hotel close to Texaco's White Plains headquarters, 30 miles outside New York, and alternative plans were made to hold a telephone conference with Mr Al DeCane, Texaco's new chairman.

The telephone link-up failed and those journalists who were able to go to White Plains in time for the press conference were confronted with a relatively taciturn Mr DeCane, who hurried out of the meeting before reporters had time to finish questioning him about the implications of the Supreme Court's decision.

The mix-up over the press conference is symptomatic of the confusion and uncertainty which has surrounded Texaco's increasingly desperate battle for survival over the last three years.

When Pennzoil, a medium-size Texas oil company, sued Texaco in 1984 for interfering with its planned takeover of Getty Oil, few people outside the oil industry took the case seriously. Even today the thought that Texaco, one of the so-called seven sisters—the seven oil companies which once dominated the international oil business—might be brought to its knees by this legal battle seems inconceivable.

However, the Supreme Court decision, which has the effect of throwing Texaco back to the drawing board, has shown little sympathy to date for its plight, is a severe setback.

Ever since November 1985 when a Texas court awarded Pennzoil \$10.3bn (£6.5bn) in damages, Texaco has been struggling to raise the money to pay the award.

Texaco's bid for control of Getty Oil, Texaco has been fighting its legal battle on two fronts.

At state level it has been working to overturn a judgement which the company describes as "contrary to reason, contrary to fair play, and contrary to constitutional and legal principles governing business activity."

It has found any number of expert witnesses to show that the Texas judgment is inconsistent with federal law and the state laws of New York and Delaware; the two most important states in terms of business law in the US.

In February the Court of Appeals for the First Supreme Judicial District of Texas knocked \$2bn off the damages award against Texaco but otherwise left intact the judgement against it.

The company attacked the decision as an "outrageous judgment totally at odds with both the law and the facts."

The Supreme Court's decision means that Texaco's strategy has been destroyed.

Texaco's legal strategy, designed to get its case heard in the more sympathetic surroundings of the federal court system, has been destroyed. The Texas courts will now have to decide whether Texaco should be relieved from the state appeal bond law, which would ordinarily allow Pennzoil to place liens on and execute its judgment against Texaco.

The implications of the decision have not been lost on the financial markets, where Texaco is finding it increasingly difficult to conduct its normal business. It has had to stop issuing commercial paper and is finding it nearly impossible to launch a public debt issue.

"Texaco now faces again the spectre of posting a bond in the full amount of the \$10.3bn judgment, plus interest and costs," said Moody's, the US credit rating agency which is considering downgrading yet again the credit rating on Texaco's \$8.1bn of paper.

Mr James Kinsner, Texaco's new chief executive, has tried to play down the scale of the setback and has emphasised that Texaco has agreed not to move against Pennzoil's assets as long as the company quickly seeks relief in the Texas courts.

Texaco has made at least four previous offers to settle its dispute with Pennzoil out of court but they have all been rebuffed. Only last week, before the Supreme Court decision, Mr Liedtke told a group of reporters there was "no way" this dispute could be settled in the \$2bn range.

Wall Street analysts have been estimating that the latest legal setback might mean Texaco having to pay more than \$5bn to win Pennzoil's agreement. However, they also note that it is not in Pennzoil's interests to force one of America's biggest industrial companies into bankruptcy.

Pennzoil would then have to take its chances alongside Texaco's other creditors.

Both sides refused to disclose whether they were now discussing a proposed settlement, but Wall Street and the rest of the financial community believe that Texaco's financial agony cannot be prolonged much longer. The company is a shadow of its former self, doing little new exploration and is a sitting target for a corporate raider.

Full wage indexation was at the heart of the accord which was the central plank of Labor's economic strategy. Designed to reduce unemployment and inflation simultaneously, the accord worked well for over two years. More than 500,000 jobs were created (the equivalent of 2m in a country the size of Britain) and inflation was halved to 5 per cent.

But throughout 1986 a growing balance of payments crisis took centre stage and the Labor Government decided to abandon its commitment to full wage indexation. Faced with government insistence on a real wage cut, the ACTU opted for a new "two-tier" system.

Under the first tier all workers will receive a centrally awarded flat increase of \$10 per week. This tier will ensure that the low paid maintain, or even slightly improve, their position. The second tier will be the preserve of the strong. Here unions can pursue extra claims at an industry or enterprise level under centrally set guidelines up to a limit of 4 per cent. The government is prepared to back the scheme so long as the guidelines produce an overall outcome equivalent to the across-the-board cut they initially sought.

The decision was not an easy one for the unions. Indeed, on the face of it the change is a shift away from the Swedish-style approach. A more decentralised system dilutes the ACTU's power to bargain for class-wide gains. Moreover, many middle income earners who do not have the clout to win second-tier increases will be forced to bear the brunt of reduced living standards.

But the ACTU insists that the real alternative to the two-tier system was not full wage indexation but a totally regulated system of free collective bargaining. It argues that the government's determination to discount full cost-of-living increases meant that the indexation system was doomed. Previous experience of partial indexation in Australia suggested that it would quickly collapse into a market free-for-all. Powerful unions like the building workers made it clear that they would lead the way back to the market rather than take a real wage cut.

Under pressures like these in 1977 Britain's TUC Congress chose to set aside its Social Contract with the Labour Government and return to the familiar terrain of free collective bargaining. The two-tier system is an attempt to accommodate these pressures without collapsing into sectionalism.

The ACTU is adamant that the new Australian experiment with a more ambitious form of unionism should not be allowed to follow its British counterpart to an early grave. "You can always have a wage system where you give the strongest their head," says Mr Kelly. "That's the easiest wages system. That has the least pressure on the union official. But it has the greatest pressure on the union movement. Because there is no union commitment to achievement as a movement."

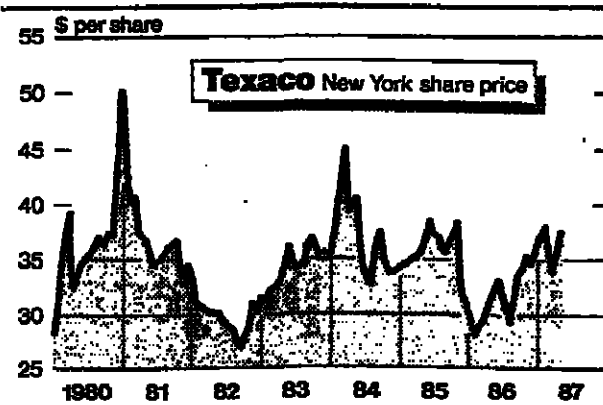
The two-tier deal offers the Australian unions a system which is at least partly centralised, which is seen as a precondition for maintaining the ACTU's class-wide bargaining capacity. Through the first tier strong unions redistribute some of their power to protect the position of the low paid. And even under the second tier the guidelines will promote improvements in the position of nurses and others whose work has historically been undervalued.

In Britain it has always been too easy to dismiss those advocating a Swedish-style unionism on the grounds that "British traditions are different." The new Australian unionism suggests this need not be a barrier. After all, no country had a labour movement closer to the British model than Australia.

Of course, one country's experience cannot be simply grafted on to another. But one thing is certain, British unionism is urgently in need of new ideas and a new approach.

Late last year the ACTU sent a mission of senior unionists to study the most successful strategies of their European comrades. "The detailed report they brought back devoted but one paragraph to Britain. There's not much you can say about the British trade union movement," says Bill Kelly. "It's bargaining capacity as a social bargainer is virtually nonexistent. You don't need more than a paragraph."

The author is researching economic democracy at Balliol College, Oxford.



The rival chief executives: Hugh Liedtke of Pennzoil and (right) James Kinsner of Texaco.

from the "irreparable financial harm that would be caused by the enforcement of the state's bond and lien provisions."

However, he warned: "If these efforts in the courts and in discussions with Pennzoil fail to provide Texaco with the reasonable relief it requires to continue the appeal on the merits of the case, Texaco would have no alternative but to seek the protection of the bankruptcy courts."

The threat of bankruptcy is Texaco's last major card in this high-stake legal battle and the company's very survival depends on how it plays its hand.

Lawyers who have watched the case develop from a minor legal irritant, hardly worth a footnote in Texaco's 1984 annual report, say that the company's legal strategists have made a number of major errors over the past three years.

They believe Texaco could have prevented the case slipping out of the relatively sympathetic Delaware court system and into the more hostile Texas environment where the company believes it has never had a fair hearing.

They also argue that Texaco made a fatal mistake in allowing the complicated case to be tried in front of a jury and not challenging the size of the damages sought by Pennzoil.

Texaco felt it would undermine its argument that Pennzoil did not have a case if it puts up its own estimate of the damages.

The Supreme Court decision is a major coup for Mr Hugh Liedtke, Pennzoil's poker-playing chief executive who unlike Mr John McKinley, his opposite number at Texaco, has delayed his retirement so that he can see the end of the legal battle.

Texaco has made at least four previous offers to settle its dispute with Pennzoil out of court but they have all been rebuffed. Only last week, before the Supreme Court decision, Mr Liedtke told a group of reporters there was "no way" this dispute could be settled in the \$2bn range.

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Letters to the Editor

Development in the City

From the Hon. Public Relations Officer of the City Heritage Society

Sir.—The City Heritage Society is growing increasingly concerned over some of the many proposals now being made for other development in the City of London.

In our view, there exists a real danger that the City may become the site of huge, costly buildings erected to provide dealing rooms space which may well turn out not to be needed—or be too expensive against relatively cheaper facilities available in nearby sites.

Current developments threaten to ignore the interests of the people who work and/or live in the City. Many retailers have already had to move out; more and still more will have to do so if some of the current development proposals are accepted. Residents in the Barbican are becoming increasingly anxious over the loss of environmental facilities that proposed new developments will threaten.

It is our view that new buildings must balance the needs of changing times with the preservation of those buildings which are worth preserving and which the human beings who work and live in the City need and work.

I hope that those of our readers who share our concern that we do not hand on a heritage transformed into the sterile, impersonal and barren concrete wilderness, will voice that concern before it is too late.

Charles Croft, City Heritage Society, 181 Thomas More House, London, EC3.

The future of higher education

From Gopalakrishna Kumar, Sir.—Your leader (The realities of education, April 2) presents a somewhat low-key critique of the Government's new funding proposals for higher education and research.

Obsessive talk of "targets and performance and efficiency" in the area of basic research is rather more than "perhaps a touch overdone." It is crude and simplistic.

It is crude essentially for the reason you allude to when you write: "Academic excellence does in the end depend upon the freedom of inquiring minds to follow wherever learning may take them." But it is simple-minded as well, and

even from within the narrow cost-benefit perspective that seems to dominate current thinking. This is because basic research which ultimately lends itself most easily to commercial exploitation is often initially risky and open-ended research. There are enough examples from the recent history of R & D activity to bear this out—and a similar point was made in a recent article you featured on the research strategy of Bell Laboratories in the US.

Funding research on the cash-limits principle, as now seems to be advocated, will simply discourage risk and reduce the upper bound of

future expected commercial gain, leave alone the drastic reduction in the probability of major scientific advance that will inevitably result.

It is thus possible to call into question the Government's approach on its own narrow economic criteria. For the moment the wider principles of unfettered scholarship and intellectual freedom that are also at issue here are another example of what you yourself in another context fashionably called "short-termism."

Gopalakrishna Kumar, 210 Woodstock Road, Oxford.

Needs of the majority

From the Director of Lancashire Polytechnic

Sir.—Once again the British Government has published a policy statement on higher education that is preoccupied with the provision of opportunities for degree study by a minority of predominantly middle-class 18-year-olds. By implication the educational needs of the majority of adults are relegated to insignificance.

Planning and managerial failures are to be remedied by the solution that only a short time ago was anathema to the present government—the creation of two quangos.

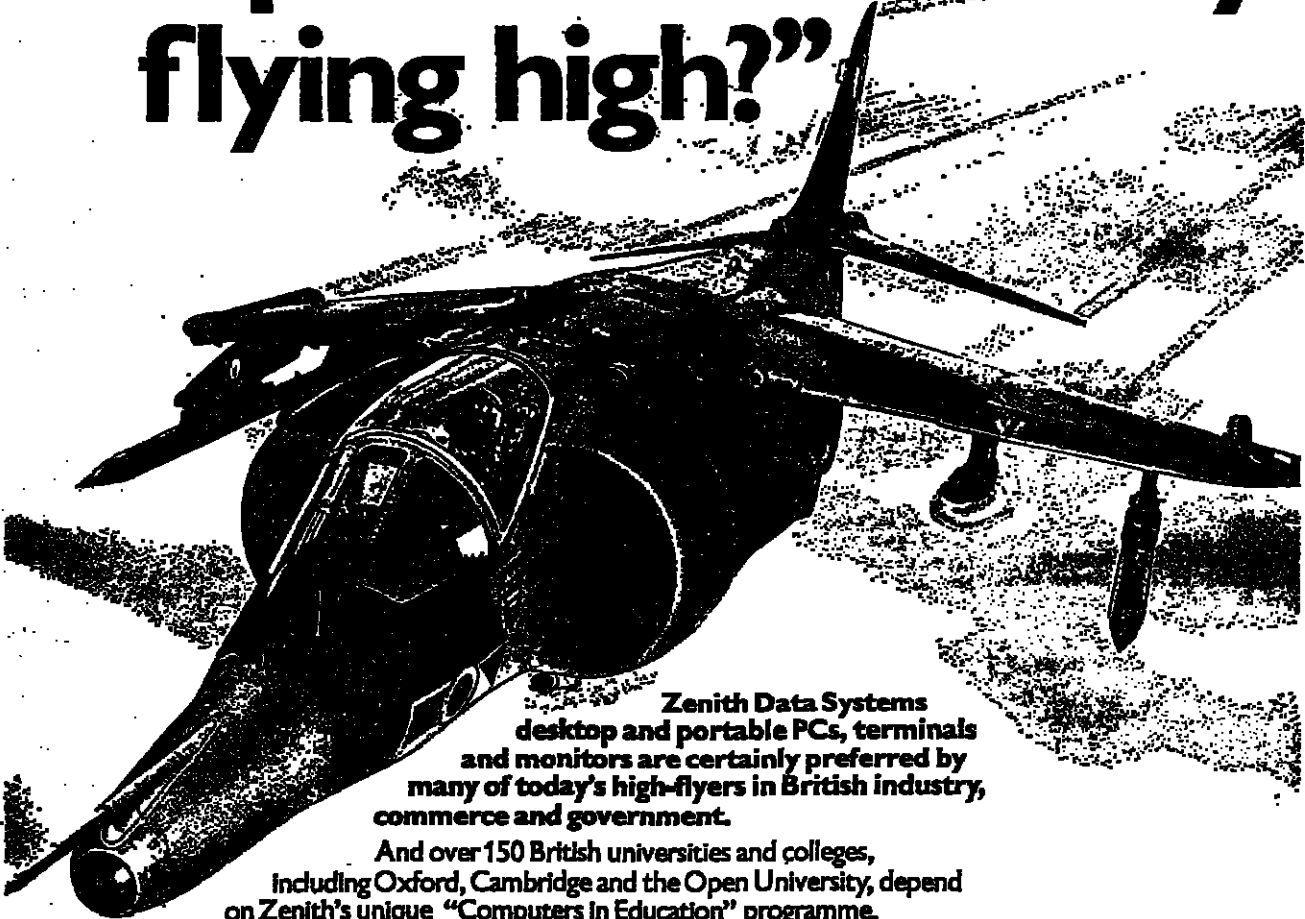
When post school education is in dire need of innovation and experiment there is to be detailed prescription from the centre. The procedures are to be created that could readily realise Walter Mitty ambitions of ministers, such as that of Sir Keith Joseph to abolish social science at a stroke.

Innovation in higher education this century has mainly come from local authorities' institutions. Yet again, local institutions are to be taken from local control and will lose their local character and function.

The current determination of this country not even to contemplate mass post school education is postponing until the next century any prospect of the social and economic renewal that is desperately needed. The idea that recovery can be based on a mass of uneducated menagerie trained people led by an elite is archaic nonsense, but it forms the basis of the educational policies now pursued by all our major political parties.

Eric E. Robinson, Lancashire Polytechnic, Preston.

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Design work on Dungeness B

From Mr S. Ghallib

Sir.—Mr T. Schoeters, in his letter (March 20) says that the United Power Co was "the only group that had done any home-work on the design" of the Dungeness B station (AGB).

This is an astonishing statement to make now when events as they unfolded during the very long construction of this station showed that the company did not have a properly engineered design at all. At the time, I was managing director of the Nuclear Power Group and we had certainly submitted a carefully designed AGB offer to comply with the CEBG's specification as well as an offer for a BWR as mentioned by Mr Schoeters.

Our detailed cost estimates showed the AGB to be more costly. The reason for our competitor's AGB price being lower than ours was mainly because they had ignored the specification and stretched the design: 600 MW against 800 MW.

Mr Schoeters is somewhat confused about the events that followed. When we discovered that the CEBG was prepared to accept a stretched design, we offered to put forward a revised tender. The Dungeness B contract had been placed, so the CEBG came up with the Hinkley B site, and we successfully negotiated a contract. As in all our power station contracts, the design was ours. The

CEBG did not keep "very close control" over it.

It is ironic that some years later the CEBG had to take over the control of Dungeness B, which would hardly have been necessary if proper "home-work" had been done on the design in the first place.

It is now well known that while they were struggling with the numerous problems of that station, TNPG completed and commissioned the Hinkley B and its sister station at Hunterston in Scotland, in 1976. They are performing very well, achieving annual load factors of around 80 per cent.

See Ghallib, F. Eng. 232 Woodway Rd, Sale, Cheshire

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Wednesday April 8 1987

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Nixdorf predicts further growth as earnings jump

BY ANDREW FISHER IN FRANKFURT

NIXDORF COMPUTER expects further rapid growth this year after raising net income by 29 per cent in 1986 to DM 222m (\$121m). Mr Klaus Luft, chairman of the West German company, said yesterday.

He forecast another double-digit percentage growth rate in profits for 1987 and said turnover - up by 13 per cent to DM 4.5bn last year - should double in the next four to five years.

Mr Luft, who succeeded as chairman on the death of Mr Heinz Nixdorf, the founder, a year ago, said the company had invested heavily last year and also grown faster than the industry average.

At the end of 1986, Nixdorf's orders-in-hand were 13 per cent higher than the year before at DM 4.5bn. However, the sharp rise in the D-mark, especially against the dollar, held down sales and order growth in German currency terms. But for this, sales would have jumped by 21 per cent.

Nixdorf, which provides computer systems and software to the re-

tail, banking, insurance, and industrial sectors, is holding its dividend at DM 10 a share, with a DM 2.50 payment for the shares issued during last October's rights issue.

Mr Luft said the Paderborn-based company's policy was to strike a balance between rewarding shareholders and securing Nixdorf's long-term future through continued high investment. Earnings per share were DM 22.10 (DM 19), allowing for increased shares capital.

Capital spending rose by 18 per cent to DM 640m, with growth expected to be less steep in 1987. Research and development spending went up by 11 per cent to DM 427, or 9 per cent of turnover.

The company raised worldwide employment in 1986 by 10 per cent to 25,890 of which 17,150 were in Germany. Its trainee numbers have risen by 11 per cent to around 2,000. In the first quarter of 1987, it added 1,000 more jobs.

Mr Arno Bohn, vice-chairman and marketing director, said Nix-

dorf hoped for more large retail store orders in the US, after winning a \$100m contract last summer to install computers in stores owned by Montgomery Ward.

The company has just won a DM 300m order for terminals from the Federal Labour Office in Nuremberg - its biggest contract. It has also obtained an order from Volkswagen for factory automation systems. It did not give the size, but Mr Luft said it could eventually run into "several hundred millions" (of D-Marks).

Just over half of Nixdorf's business last year was in Germany, where sales rose by 22 per cent. Foreign turnover was 8 per cent higher in D-Mark terms. Letely, the company has been moving more into telecommunications, now its fastest growth area.

Mr Luft said Nixdorf had no plans to raise further share capital this year but would ask shareholders' approval for increases in authorised capital to cover later share and bond issues.

Olivetti profits up 9% after acquisition

By Alan Friedman in Milan

OLIVETTI, the Italian office automation concern which is the biggest European-owned company in the sector, made a 1986 consolidated group net profit of around L550bn (\$423m), an increase of 9.2 per cent on the group net profit recorded in 1985.

The preliminary Olivetti result for last year was announced yesterday by Mr Carlo De Benedetti, the chairman, to 300 or so institutional investors and financial analysts in Milan.

Mr De Benedetti said that, with revenues from the recently acquired Triumph-Adler included in Olivetti's consolidated group turnover, the total for last year came to L7,800bn (\$5,600m), up 19 per cent on 1985.

With Triumph-Adler's turnover stripped out, Olivetti's 1986 turnover was virtually unchanged on the previous year. Olivetti turnover would have been around L200bn higher, however, had it not been for the weakness of the US dollar against the lira.

The Olivetti chief said that Triumph-Adler's 1986 losses of around DM 300m had been "covered" entirely by Volkswagen, which last April sold the office equipment subsidiary to Olivetti. For the current year, a special fund had already been set aside for Triumph-Adler's deficit.

Mr De Benedetti, who spent 90 minutes describing the plans of his Cofide and CIR master holding companies, also made the following announcements:

- Mediobanca, the Milan merchant bank, has acquired a 2.5 per cent shareholding in Cofide directly from Mr De Benedetti, paying around L200m. This was described as "a sign of friendship and esteem."
- Cofide, through Societe Financiere de Geneve, a Swiss investment company, has paid L4.3m (\$6.2m) to acquire 4.9 per cent of Brown Shipley, the London merchant bank.
- Mr De Benedetti plans soon to launch his first-ever holding company in Madrid, which will be modelled on CIR in Milan and Cerus in Paris. The venture is expected to be the start of a policy of making acquisitions in Spain.
- Cofide's Latina Insurance subsidiary has acquired 37 per cent of Intercontinental, the cash-rich Italian insurance company thought to have been acquired by Gemina, the Milan-based vehicle effectively controlled by Fiat.
- "No Gemina does not control Intercontinental," Mr De Benedetti said. Despite these remarks, Gemina last night insisted it already had 54 per cent of Intercontinental.
- Cofide's Buitoni subsidiary will continue to appeal the Rome court decision which has blocked the sale of SME, the state foods group.

Mr De Benedetti also said he was "pleased to see" that IBM's new clone-proof line of computers included a "copy" of Olivetti's own M-24 microprocessing unit.

He unveiled a L44m net profit for Cofide in the second six months of last year, against L8.2m net for the whole of Cofide's year to last June.

Mr De Benedetti said that if all of the companies controlled by Cofide including Olivetti, Valeo and others) were added up, then they would have an "aggregated" turnover of L12,000bn, 71 per cent of total sales outside of Italy, some 99,000 employees, shareholders' funds of L6,800bn and combined net profits of L700bn. Such an aggregation, he explained, was hypothetical.

FRENCH CHEMICALS GROUP PRESSES FOR EARLY PRIVATISATION

Rhône-Poulenc to post slight decline

BY PAUL BETTS AND GEORGE GRAHAM IN PARIS

RHÔNE-POULENC, the French state-owned chemicals group, will report this week consolidated net group earnings of FF 2bn (\$307m) for 1986 compared with profits of FF 2.1bn (\$323m) the year before.

However, last year's earnings will include substantially higher provisions for restructuring operations totalling FF 1.7bn, double the FF 850m provisions made the year before.

Group sales last year totalled about FF 52.5bn and were about 6 per cent lower than the previous year. The company expects sales to increase to FF 58bn this year after its \$575m acquisition last year of the agrochemical assets of Union Carbide.

The French chemicals group, which expects profits to increase this year, is actively campaigning for early privatisation. Mr Jean-René Fourtou, chairman of Rhône-Poulenc, has been pressing the French Government to include the group in the next round of flotations. His approach is to divest the group of non-strategic business while reinforcing its presence in its core industrial sectors.



The overall FF 1.7bn restructuring provisions for 1986 are expected by the company to yield cost savings of around FF 500m a year after the restructuring programme has been completed over the next three years.

Besides the new acquisitions, Rhône-Poulenc increased its industrial investments to around FF 4.8bn last year from FF 2.5bn the year before. Industrial investments are expected to total about FF 5bn this year.

Although the group appears confident that performance will improve this year, it is nonetheless concerned by the decline of the US dollar, the increase in raw material prices, less buoyant earnings from Brazil and higher tax charges.

Rhône-Poulenc estimates that a 10 centimes fall in the dollar-franc exchange rate represents a loss of up to FF 100m in current earnings. However, the negative effect of the lower dollar is partly offset by the group's US-based operations which now generate total annual sales of about \$1bn.

Mr Fourtou's strategy is to divest Rhône-Poulenc of non-strategic business while reinforcing the group's presence in its core industrial sectors. At the same time, the chairman of the French chemicals group is also anxious to be privatised quickly because Rhône-Poulenc has already issued as much non-voting equity as French state groups are entitled to under the law.

After making a total of FF 5.5bn worth of acquisitions last year, including the Union Carbide deal and the purchase of the West German pharmaceutical group Naturnan, Rhône-Poulenc - like other leading European chemicals groups - is examining the possibility of bidding for part of the assets of Stauffer of the US which Unilever plans to shed.

With 75 per cent of its turnover outside France and with profits now restored to a solid level, Rhône-Poulenc argues that it should be the next industrial group to be privatised. Under Compagnie Generale d'Electricité (CGE), due to be floated around May 11.

In particular, Rhône-Poulenc is seeking the financial and industrial flexibility which privatisation would give it to compete in the fast-moving international chemicals industry. After making a total of FF 5.5bn worth of acquisitions last year, including the Union Carbide deal and the purchase of the West German pharmaceutical group Naturnan, Rhône-Poulenc - like other leading European chemicals groups - is examining the possibility of bidding for part of the assets of Stauffer of the US which Unilever plans to shed.

Rhône-Poulenc's heavy provisions last year cover in part the cost of the group's withdrawal from the textile business to concentrate on its core fibres and chemicals activities. By the end of this year, Rhône-Poulenc will no longer have any more downstream textile operations, which have been the source

First Boston angry at BP criticism

By William Hall in New York

FIRST BOSTON, the New York investment bank, has reacted angrily to allegations that its conclusions on the "independence" of the BP offer for Standard Oil are "ill-founded and incorrect."

The bank is advising the independent directors of Standard Oil on BP's \$70-a-share cash tender offer for the minority of the shares it does not own.

The US bank, which has advised several of the major players in recent takeover battles in the US oil industry, noted in a brief statement that the comments of BP and Goldman Sachs, its adviser, were "premature and clearly designed to condition the market."

It said that its report was made after "extensive work by a 25-man team, including hours of pages of analysis submitted to the special committee of Standard Oil."

BP and Goldman Sachs said earlier this week that First Boston's conclusion that Standard Oil was worth "at least \$85 per share" was "incorrect." BP stated that it and Goldman Sachs believe that significant areas of First Boston's analysis are "seriously flawed and based in key respects on unrealistic assumptions."

The BP team, for example, says that First Boston's oil price scenarios "bear little relationship to either current oil prices or, when combined with First Boston's assumed discount rates, those prices currently projected for the future by purchasers of large oil and gas properties."

First Boston says that it had checked its factual assumptions with Standard Oil management and the BP team comments "contained errors as to our assumptions and failed to address the major points of our analysis."

"The key point is that our report was based on Standard Oil data and discussions with management which were not available to BP's advisers."

First Boston concluded that "they have hardly had time to review our report and still don't have the data to correct theirs."

Standard Oil shares, which have been trading at a premium since BP announced its bid on April 1, rose by 5% to \$71 1/4 on early trading yesterday.

CBS to pay \$4m to deposed chairman

BY JAMES BUCHAN IN NEW YORK

CBS, the US broadcasting and entertainment group which is in the middle of a management upheaval, is to pay over \$4m in lump-sum payments and an annuity of \$400,000 to its former chairman, Mr Thomas Wyman, who was deposed in a boardroom coup last September.

The settlement, which is generous even by the standards of the US entertainment industry, is likely further to cool Wall Street's early enthusiasm for the management that ousted Mr Wyman.

Mr Larry Tisch, the New York financier who staged the coup with Mr William Paley, the venerable founder of the company has run into a storm of criticism from journalists for his attempts to cut costs in the network's flagship news operation. A group of screen writers is on strike and the company faces tough negotiations with other unions.

According to a proxy statement filed by CBS, the settlement allows Mr Wyman to collect over \$1m in salary and bonuses for last year, a special \$355,750 bonus payment and \$3.8m in 18 annual instalments or a \$2.5m lump sum next January. Mr Wyman, whose record as chairman since 1983 is regarded on Wall Street as mixed, will also receive \$400,000 a year for life, apparently to compensate him for foregoing certain stock options.

While Mr Wyman successfully divested CBS of some unprofitable operations and resisted a humiliating takeover bid from Turner Broadcasting, he was blamed for unimpressive or expensive investments. Last year, operating earnings fell to \$189.8m, with CBS struggling to maintain advertising revenue and its place in the prime-time market.

"This will be thrown back in their faces," Mr Peter Appert, an analyst at Cyrus J. Lawrence. "The settlement will probably make their task harder in negotiating with the labour unions," he said.

Lower gold prices hit GFSA revenues

BY JIM JONES IN JOHANNESBURG

LOWER rand-denominated gold prices in the latest quarter to March reduced overall revenues and profits at the seven gold mines managed by Gold Fields of South Africa (GFSA), even though most increased their recovery grades.

GFSA is normally the first of the South African mining houses to report quarterly mine results, which are taken as indicators of industry performance.

The group mined 3.74m tonnes of ore at an average recovery grade of 8.3 grams per tonne (g/t) in the March quarter against 3.72m tonnes grading 8.1 g/t in the December quarter of last year. Although gold production increased to 30,885 kg from 30,328 kg, gold sales revenue fell to R948.1m (\$418.9m) from R907.4m and the seven mines' combined after-tax profit fell to R264.3m from R301m.

Kloof and Driefontein Consolidated, South Africa's two richest gold mines, recovered from difficulties which had affected the December quarter's results.

Kloof returned to its full quarterly milling rate of 540,000 tonnes after a fall to 517,000 tonnes in the previous three months because of underground fires. Reduced seismic problems allowed Driefontein to resume mining of high-grade ore in its western section, and its overall gold recovery grade increased to 10.7 g/t from 10.6 g/t.

Libanon also increased its recovery grade to 5.0 g/t from 4.8 g/t while the grade declined to 5.7 g/t from 5.9 g/t at Doornfontein.

Other major shareholders, the regional development institution IRID-Midi-Prentes, Union Carbide, which opened the battle with a bid of FF 2,100 a share, said yesterday that it was in the process of evaluating what to do next.

Other bidders have been reported to be lurking in the wings, including Linde of West Germany.

Duffour to decide on rival offers

BY OUR PARIS STAFF

THE TAKEOVER battle for Duffour et Igou, the French industrial gases group, heated up yesterday as the company decided which of its rival suitors to back.

The board's decision has been sent to the Commission des Opérations de la Bourse (COB), which will publish it tomorrow together with Duffour's 1986 results.

Full-year profits were slightly

lower than 1985's FF 16m (\$2.64m) but the result was significantly better than the 35 per cent drop recorded in 1986's first half profits.

Paris brokers gave the edge yesterday to the FF 1,205-a-share offer of Carburant Metalique, which already owns a 15 per cent stake and, as a result of an earlier agreement, is promised a further 7 per cent of Duffour belonging to the company's

other major shareholder, the regional development institution IRID-Midi-Prentes.

General Acquisition Inc, a subsidiary of General Partners, said in a statement that without the benefit of additional information available to GenCorp's management, it cannot compete economically with GenCorp's proposal.

General said it will promptly return to tendering shareholders all shares tendered pursuant to its offer.

Moulinex founder names 'successor'

BY OUR PARIS STAFF

MR JEAN MANTELET, the founder and principal shareholder of the French kitchen appliance company Moulinex, appears at last to have designated his successor at the head of the company.

Mr Mantelet, who created Moulinex on the base of his invention of the Mouli vegetable mill, has

named Mr Roland Darnaud as managing director of the loss-making group.

Mr Darnaud, Moulinex's industrial director, has formed part of the triumvirate which has run the company in recent years.

His appointment appears to put an end to speculation about the suc-

cession to Mr Mantelet, who is now 86 but has remained chairman and managing director.

Bankers in Paris fear, however, that it does not solve Moulinex's long-term structural difficulties.

Moulinex has plunged into the red in recent years, and is expected

to have recorded losses of over FF 200m (\$33.3m).

Some overseas investors believe the company has now carried out the restructuring needed and can in future show improved profits on its main new product line of microwave ovens.

This announcement appears as a matter of record only.
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April 8, 1987, London
By: Citibank, N.A. (CSC) Dept., Agent Bank CITIBANK

GenCorp tender ended

GENERAL PARTNERS, a partnership of AFG Industries Inc and Wagner and Brown, said it is ending a \$2.3bn tender offer for GenCorp as a result of GenCorp's move yesterday to fend off the takeover by offering to spend \$1.8bn to buy back more than half of its stock.

GenCorp, based in Akron, Ohio, offered \$130 a share for the buy-back of more than half of its stock, \$30 more than General Partners offered. GenCorp also said it will sell its tyre and soft drink bottling operations and other units to concentrate on the aerospace and automotive businesses.

General Acquisition Inc, a subsidiary of General Partners, said in a statement that without the benefit of additional information available to GenCorp's management, it cannot compete economically with GenCorp's proposal.

General said it will promptly return to tendering shareholders all shares tendered pursuant to its offer.

Nomura leads four issues in dollar and yen sectors

French Government to pay off old debts

Belgium plans Euro paper programme

Companies seek a say in Tokyo CP conditions

has been the subject of a longstanding dispute between banks and securities firms.

It will also come to market, probably at the beginning of the second half of this year, for a \$200m loan, part of a big \$1.5bn co-financing project for the country's electrical sector with the World Bank, IADB and the Japanese Exim Bank. Some \$100m of the bank financing should be drawn this year.

No hearings have been scheduled for the case for the next month, court officials have confirmed.

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April, 1987

NATIONAL BANK OF CANADA

NOTICE TO THE NOTE HOLDERS OF 16½%
DEPOSIT NOTES DUE MAY 15, 1988

Notice is hereby given that pursuant to the terms of the 16½% Deposit Notes, \$6,000,000.00 principal amount of 16½% Deposit Notes has been drawn by lot by the undersigned on behalf of the Principal Paying Agent, for redemption, on the 15th May, 1987.

The said Deposit Notes so called for redemption will therefore be redeemed on the 15th day of May, 1987, at 100% of the principal amount so called, plus accrued and unpaid interest to the date of redemption if applicable, upon surrender of the said Deposit Notes with, thereto attached, all interest coupons, maturing May 15th, 1987, and thereafter at any of the following Paying Agents:

- National Bank of Canada, 535 Madison Avenue, New York 10022
- National Bank of Canada, Princes House, 95 Gresham Street, London EC2V 7LU
- Manufacturers Hanover Bank Luxembourg SA, 39 Boulevard Prince Henri, Luxembourg

Notice is hereby given that interest upon Deposit Notes so called for redemption shall cease to be payable from and after the said redemption date, namely the 15th day of May, 1987, and coupons for interest maturing after the said date, namely the 15th day of May, 1987, shall be void.

The designating letter and numbers of the Deposit Notes so called for redemption are:

X0002	X0003	X0009	X0017	X0019	X0020	X0038	X0045	X0049	X0052
X0057	X0068	X0071	X0087	X0090	X0098	X0103	X0107	X0108	X0113
X0114	X0115	X0118	X0126	X0128	X0148	X0154	X0156	X0160	X0162
X0170	X0173	X0185	X0190	X0192	X0200	X0208	X0216	X0220	X0224
X0227	X0234	X0237	X0238	X0242	X0267	X0277	X0282	X0307	X0312
X0317	X0319	X0327	X0334	X0335	X0343	X0349	X0352	X0362	X0367
X0369	X0373	X0375	X0384	X0388	X0389	X0391	X0402	X0419	X0425
X0435	X0441	X0444	X0448	X0469	X0470	X0474	X0481	X0483	X0487
X0499	X0505	X0508	X0510	X0522	X0535	X0536	X0558	X0566	X0573
X0575	X0576	X0590	X0603	X0608	X0616	X0621	X0625	X0627	X0629
X0638	X0642	X0644	X0649	X0652	X0655	X0665	X0671	X0677	X0678
X0682	X0685	X0689	X0702	X0734	X0735	X0739	X0743	X0744	X0747
X0758	X0769	X0785	X0790	X0791	X0796	X0802	X0809	X0812	X0821
X0827	X0837	X0838	X0841	X0849	X0870	X0882	X0920	X0927	X0938
X0940	X0960	X0965	X0982	X0999	X1000	X1005	X1007	X1018	X1020
X1023	X1024	X1037	X1038	X1062	X1065	X1083	X1085	X1092	X1097
X1103	X1106	X1111	X1116	X1124	X1133	X1135	X1144	X1153	X1155
X1164	X1180	X1185	X1195	X1201	X1204	X1212	X1219	X1222	X1229
X1235	X1239	X1246	X1250	X1255	X1259	X1269	X1278	X1286	X1289
X1301	X1341	X1343	X1347	X1357	X1362	X1369	X1372	X1375	X1384
X1392	X1394	X1402	X1404	X1407	X1408	X1410	X1421	X1430	X1432
X1432	X1445	X1448	X1451	X1456	X1460	X1466	X1490	X1493	X1503
X1508	X1512	X1515	X1516	X1522	X1528	X1530	X1534	X1540	X1547
X1552	X1567	X1575	X1583	X1605	X1607	X1610	X1616	X1622	X1623
X1624	X1634	X1635	X1645	X1664	X1675	X1676	X1692	X1696	X1698
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X1744	X1746	X1752	X1764	X1766	X1777	X1779	X1789	X1790	X1800
X1814	X1823	X1828	X1830	X1840	X1841	X1842	X1855	X1864	X1872
X1878	X1880	X1883	X1885	X1886	X1888	X1890	X1892	X1893	X1896
X1900	X1908	X1913	X1921	X1925	X1933	X1938	X1942	X1943	X1948
X1954	X1959	X1961	X1962	X1966	X1976	X1977	X1979	X1994	X1999
X2002	X2025	X2031	X2032	X2037	X2044	X2060	X2071	X2073	X2088
X2095	X2114	X2118	X2121	X2122	X2127	X2128	X2129	X2131	X2135
X2139	X2141	X2167	X2169	X2171	X2204	X2230	X2242	X2245	X2253
X2254	X2258	X2264	X2268	X2280	X2289	X2299	X2306	X2315	X2324
X2325	X2331	X2334	X2338	X2339	X2343	X2344	X2359	X2362	X2369
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X2632	X2637	X2646	X2649	X2651	X2659	X2661	X2662	X2674	X2675
X2679	X2695	X2727	X2733	X2730	X2764	X2769	X2770	X2774	X2775
X2778	X2787	X2792	X2793	X2799	X2800	X2802	X2804	X2811	X2812
X2823	X2837	X2847	X2860	X2864	X2867	X2871	X2881	X2883	X2885
X2887	X2891	X2902	X2904	X2908	X2934	X2937	X2938	X2943	X2949
X2959	X2967	X2978	X2990	X2993	X2997	X2999	X3020	X3047	X3055
X3063	X3066	X3071	X3098	X3103	X3108	X3111	X3137	X3148	X3154
X3156	X3169	X3174	X3185	X3186	X3197	X3198	X3199	X3211	X3212
X3214	X3224	X3226	X3237	X3248	X3257	X3268	X3273	X3287	X3290
X3307	X3313	X3315	X3323	X3338	X3349	X3350	X3351	X3367	X3372
X3375	X3377	X3378	X3383	X3385	X3400	X3403	X3404	X3407	X3409
X3415	X3416	X3423	X3425	X3432	X3446	X3447	X3449	X3452	X3462
X3469	X3477	X3485	X3488	X3493	X3499	X3501	X3508	X3510	X3511
X3515	X3521	X3527	X3530	X3534	X3546	X3553	X3556	X3571	X3573
X3578	X3585	X3591	X3596	X3600	X3605	X3614	X3615	X3621	X3624
X3627	X3631	X3632	X3634	X3639	X3645	X3651	X3653	X3655	X3658
X3663	X3664	X3673	X3704	X3717	X3725	X3729	X3736	X3740	X3750
X3758	X3760	X3765	X3766	X3772	X3773	X3775	X3780	X3791	X3798
X3809	X3828	X3863	X3869	X3871	X3873	X3880	X3895	X3896	X3907
X3925	X3927	X3933	X3962	X3966	X3968	X3969	X3977	X3982	X3998

The principal amount of 16½% Deposit Notes outstanding after the said redemption date will be: US\$13,000,000.

Manufacturers Hanover Limited
London as Drawing Agent

8th April, 1987

INTERNATIONAL COMPANIES and FINANCE

John Murray Brown, recently in Biak, on a venture in fish canning

Transpêche bucks the tuna trend

MR BERNARD FOREY, urban in sneakers and Lacoste shirt, may not fit any usual picture of an old seadog. But this former French paratrooper is netting himself a unique position in one of the Pacific's richest fishing grounds, where tuna reserves outstrip by five times the world's annual 2m tonnes demand.

Transpêche, a company set up in 1982 on the tiny Indonesian island Biak, is poised to become the region's first fishing business with an onstream canning facility—processing its own monthly 1,500 tonnes catch, and the much larger landings bought from the distant waters of Japan, Korea, Taiwan, the US and Soviet Union. The plant, due to come into operation in June, can process 25,000 tonnes annually, with initial turnover of \$15m.

Some might call it foolhardy. Since 1982 the tuna industry has been in deep recession. In what is a labour intensive business, low prices have forced a major restructuring. The US, the world's leading canning nation, has closed all but one of its mainland facilities. Canners in American Samoa are under pressure too.

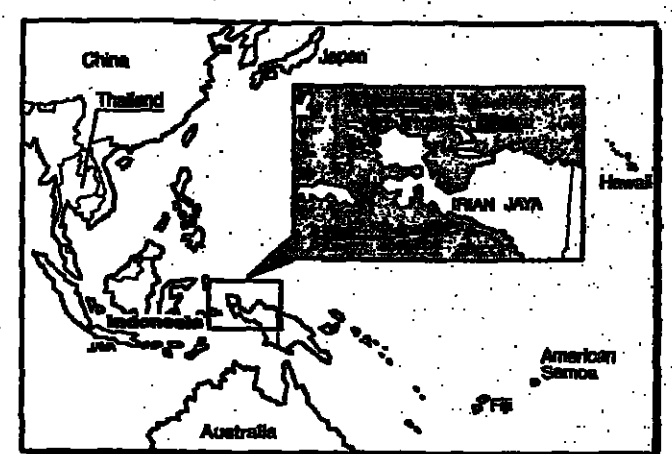
Processing plants in Hawaii and Fiji have already closed, and even in Thailand, which enjoys low costs, companies face problems over quality deficiencies.

Mr Forey has an impressive track record as a front-runner. After the war in Indo-China, he prospered for oil in Tunisia, Algeria and Chad. More recently he worked in plantations in Malaysia and Indonesia where he still has men securing the forests for exotic flora from which to make a planned soft drink. A public works administrator by his own account, he might better be described as a fixer.

For this latest fishing venture, he has recruited a former French nuclear submarine commander and a director from Sanpique, Europe's biggest canning company, and has persuaded the French marine servicing company, to take a 65 per cent equity stake. To top it all he secured French Government approval with a loan from Coface, the state insurance agency, for the purchase of seven French-built purse seiner vessels, all with freezer capacity, to fish the waters from the Indonesian Moluccas to Micronesia.

"The logic is simple," he says. "With prices as low as they are, only those fleets with their canneries close to the fish-

ing grounds can hope to survive." Traditionally, world tuna prices have been determined by a small number of large canning companies including Helms and Starline of the US, and the French company Saspique, Japan, which is both the



world's largest producer and exporter, has been considered a law unto itself, taking much of its fish raw.

Transpêche formerly shipped its catch direct—the better quality yellow fin for the Japanese market and the skipjack to Thailand where it was canned and on-freighted to Europe or the US. When the market collapsed, with prices tumbling from \$1,000 a tonne in 1982 to less than \$600 today, profit margins for fishermen and canners alike were severely squeezed.

The main saving Mr Forey believes is to be made on freight charges, which, despite falling oil prices, have remained high. For example,

shipping raw fish to Thailand costs \$100 a tonne. Of that about half is used, with 30 per cent water content and 20 per cent rejected.

Biak, Mr Forey says, also has many local advantages—a recently opened international air link; a safe harbour, important in an area prone to earthquakes; a ready supply of cheap labour; and easy access to fuel at the nearby Indonesian oil facility at Sorong.

As to likely competition, he is equally confident. "No Indonesian wants to live here and watch over a fleet which spends 300 days in the year at sea. Besides, the people with money prefer to speculate on land in Jakarta."

Mr Forey says it is now difficult for a foreign company to set up, given the latest ruling that all boats fishing under joint venture licences must be built in Indonesia.

However, it has not all been plain sailing. The purse seiner—the Eclair Tower is said to be built in Indonesia. The local industry is still characterised by indigenous methods where fishermen use pole and line, rarely venturing more than a few miles from shore.

Mr Forey's short-term solution has been to employ Japanese crews, at the same time sending a local team to learn the deep sea craft with a French fleet fishing off West Africa.

Yet for all its apparent sophistication, purse seiner remains a curious blend of ancient and modern. A keen eye in the forecastle beats an amount of sonar reconnaissance in the sometimes painstaking search for this migratory fish.

Brierley adds Bundaberg stake to sugar interests

BY BRUCE JACQUES IN SYDNEY

MR RON Brierley's Industrial Equity (IEL), only days after being unveiled as the purchaser of a 4 per cent stake in CSR, Australia's premier sugar producer, has emerged with an interest of 11.88 per cent in Bundaberg Sugar of Queensland.

IEL is understood to have bought the bulk of its Bundaberg shares last Friday from Mr Bruce Judge's Adelaide Australia, for around A\$2.50 each, compared with yesterday's closing price in Sydney of A\$2.60.

Bundaberg has responded by declaring that the company will not alter its operations. "We will be doing what we have always done and that is trying to keep the earnings per share and profits as high as possible for shareholders," directors said.

The purchase adds to a number of small positions acquired by IEL in recent months, including stakes in Advertiser Newspapers, Bunnings, the building products group and Cheetham Salt. It comes as the international sugar market is recovering after several years in the doldrums.

Mr Brierley is also reported to have built a position in Peko-

Wallend, the major Australian mining house, which yesterday issued a statement—which the market promptly took to be a response to this acquisitive attention—giving a bullish outlook for its own prospects.

IEL, Australia's biggest mining house, has chosen to cash in on the booming gold market by selling its wholly-owned Forest Gold subsidiary.

The company has been sold for an undisclosed sum to a consortium comprising three Perth-based gold producers—Whim Creek Consolidated, Australian Resources, and Croesus Mining.

Forest has mines at Tower Hill and Hannans South with annual production of 20,000 oz and 17,000 oz respectively, plus a deposit known as Labouchere with reserves estimated at 800,000 tonnes with an average grade of 3.5 g of gold to the tonne.

Whim Creek directors have estimated that the Labouchere mine could be producing more than 20,000 oz of gold a year within 12 months. They put Forest's total reserves at 4m tonnes of gold-bearing ore, containing an estimated 300,000 oz of gold.

Abu Dhabi insurer shows marginal rise in profits

BY ANGELA DIXON IN DUBAI

ABU DHABI National Insurance Company (Adnic), the United Arab Emirates' biggest insurer, lifted profits by 3.5 per cent last year to Dh 104.7m (\$29.05m).

This was achieved despite a 5.7 per cent dip in premium income to Dh 328.1m, which the board attributed to fluctuating oil prices and the Iran-Iraq war.

Assets grew by 8.9 per cent to Dh 682m, and the return on investments rose to Dh 69.7m from Dh 55.6m.

Adnic controls some 70 per cent of Abu Dhabi business alone, and handles the bulk of the insurance business of the emirate's oil companies.

In 1986, the company introduced a medical insurance scheme in conjunction with the UAE which is expected to be a major source of income in future, according to senior management. It represents a significant step in the increasing range of client services which Adnic plans to offer.

The company expects to expand its geographic scope in the near future. It already has a wholly-owned subsidiary in London.

The Ansett airline in New Zealand is expected to make big inroads into Air New Zealand's domestic passenger traffic at least initially. Buying into East-West would give Air New Zealand a financial foothold in the Australian domestic aviation market.

East-West is planning to gain an Australian listing through a flotation which would raise about A\$50m (US\$35.5m).

At present, Australia has a two airline policy which restricts domestic air travel largely to Australian Airlines and Ansett. When Ansett was given permission by the New Zealand government to buy a half stake in a new domestic airline to be set up with Brierley Investments and the Newmans group, Air New Zealand argued that it should have similar opportunities within Australia.

The Ansett airline in New Zealand is expected to make big inroads into Air New Zealand's domestic passenger traffic at least initially. Buying into East-West would give Air New Zealand a financial foothold in the Australian domestic aviation market.

Australia to extend export subsidies

AUSTRALIA said yesterday it would increase its subsidies to developing nations, particularly since Asian countries, that buy certain goods and services from Australian companies, AP-DJ reports from Canberra.

Faced with other industrial nations winning export contracts to developing nations with subsidised financing known as mixed credits, Australia introduced an arrangement in 1986 whereby export credits for development projects approved by the Australian Government are subsidised with aid funds.

Foreign Affairs Minister Mr Bill Hayden said the arrangement would be changed to "improve the competitiveness of Australian companies tendering for worthwhile development projects."

Under the new plan, Australia's mixed credits of export financing subsidised by aid will be available to all developing nations. In the past, only countries that received bilateral aid got mixed credits.

The plan also introduces the concept of "spoiled markets," where mixed credits from other industrial countries are so common that a tender would not be accepted unless it were subsidised with aid funds.

Countries classified by Australia as "spoiled markets" are China, Burma, India, Indonesia, Malaysia, Pakistan, the Philippines, Sri Lanka and Thailand. Evidence of competitive mixed credits from other industrial nations will not be needed to get subsidised finance for these nations.

Grants of 25 per cent of the contract value will be made to support all bids for capital goods and related services for projects meeting the criteria set under the Australian Government's development import finance facility.

Evidence of mixed-credit competition will still be required for subsidies for other services and some goods. However, in markets that are not classified as spoiled, the requirements for evidence of mixed-credit competition have been relaxed.

Mr Hayden said the Government would increase the finance facility to 5 per cent of its aid funds, or A\$120m, by the fiscal year ending June 30, 1990, from about A\$15m this year.

New curbs on Chinese bonds

CHINA'S State Council has issued a circular tightening control of stock and bond issues to curb misuse of investment funds and excessive capital construction, Reuters reports from Peking.

The New China News Agency quoted the circular as saying only a few designated collectives may issue shares and new collectives formed by merging several firms may not sell shares to the public.

Only state-owned firms may issue bonds after approval from the People's Bank of China, and they must not exceed the stipulated bond amount and may only use the money for projects within the state plan.

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NOTICE OF PREPAYMENT

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Dollar Certificates of Deposit due 16th May, 1988

(Series RI)

In accordance with the provisions of the Certificates, notice is hereby given that The Bank of Tokyo, Ltd. ("The Bank") will prepay the principal amount on the next interest payment date, 14th May, 1987, together with the interest accrued to that date.

Payment will be made against presentation and surrender of the Certificates at the Bank's London Office at 20/21 Moorgate, London EC2R 6DH.

8th April, 1987.

All of these securities have been sold. This announcement appears as a matter of record only.

March 1987

\$90,000,000

M Tech

5½% Convertible Subordinated Debentures Due March 15, 2012

Convertible into Common Stock at \$30.375 per Share

Interest Payable March 15 and September 15

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Clive Wolman on Equiticorp's stake in Guinness Peat Revival of the takeover threat

THE SURPRISE acquisition last week of a potentially hostile 25 per cent stake in the merchant bank and financial services group, Guinness Peat, by New Zealand's Equiticorp Investment Company has revived the threat of a takeover and break-up of the group.

That threat is given more substance by Mr Alastair Morton's decision in late February to step down as chief executive of Guinness Peat, while staying on as a half-executive chairman and becoming co-chairman of the Euro-tunnel Anglo-French consortium.

Even he may find it difficult to fight off a bid while trying to raise nearly \$50m to dig the Channel Tunnel.

Equiticorp, whose previous brushes with regulators may arouse the Bank of England's hostility, is more likely to sell its stake to another foreign financial institution rather than bid itself.

It was the Bank which brought Morton, now 49, into Guinness Peat in January 1982. The group was on the brink of insolvency after suffering massive losses in its US commodities and import financing businesses and its board was given by the bank.

As a residue of the bitterness of that period, Mr Morton today has to confront two other unfriendly shareholders, Lord Kinnaird, founder of the group, and a German industrial company.

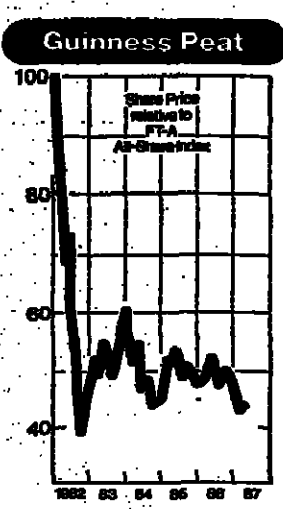
Between them, they account for more than 13 per cent of the equity which could easily be pledged to a predator.

Guinness Peat's recovery since 1982 was achieved by Mr Morton's ruthless cost-cutting programme and sale of peripheral businesses and assets.

The group was stripped down to the core activities of insurance broking (Fendurch Insurance Holdings), investment banking, fund management and a lucrative, but passive, stake in the highly successful Guinness Peat Aviation.

Stockbroking analysts admire Mr Morton's intellectual rigour, his energy and his experience of dealing with Whitehall, but they say he lacks strategic vision and entrepreneurship and view these as growing handicaps.

His tough and abrasive style has also made him many enemies including Mr Robert Maxwell who was sufficiently stung by his insults to build up



Alastair Morton... a tough and abrasive style

a stake in Britannia Arrow in alliance with Mr David Stevens and thwart Guinness Peat's \$50m takeover bid at the end of 1985.

Mr Morton's boldest moves have been the development of a fund management business spanning the Atlantic. Last autumn, Guinness Peat made the largest-ever acquisition of a US fund management house by a UK company with its purchase of Fortmann-Leff Associates, a New York firm managing \$4.5bn of pension fund assets.

Mr Morton started with a small investment management business which was part of the Guinness Peat merchant bank. It built up a reputation for managing currency funds and attracted publicity, although little business, when it became the first UK pension fund manager to offer charge fees related to its investment performance.

The purchase of the private client business of the stock-broking firm Henderson Crosthwaite gave Guinness Peat another \$1bn of assets although not all those assets are managed on a fully discretionary basis. The fund management rationale behind the move was blurred by the acquisition of two small jobbing firms which suggested that Mr Morton was having second thoughts about his decision to steer clear of the post-Big Bang securities industry.

After the failure of the bid for Britannia Arrow, with its large, but troubled, unit trust management business, Mr Morton and his deputy in the US, Mr Michael Kerr-Dineen,

begin seeking a US fund manager.

Business has been booming in recent years for the independent investment "boutiques" in the US, like Fortmann-Leff. Many of the founding entrepreneurs, uneasy at making the transition to a more mature business, have started selling out to larger financial services companies (including, ironically, Britannia Arrow).

Fortmann-Leff is one of the few firms in the US or UK which can demonstrate a fairly consistent record over its 19 years of outperforming the relevant stock market index for its pension fund clients.

The acquisition, for which the initial payment was worth about \$80m, was cleverly structured by Mr Morton to achieve the following objectives:

● To give the existing owners of the 19-year-old firm, and the up-and-coming generation of fund managers beneath them, a sufficient incentive to develop the business and not to be lured away by rival firms, at least not for the next six years.

● To give the leading figures a stake in Guinness Peat and an incentive to assist it in the acquisition and development of complementary fund management businesses in the US, for example in mutual fund, endowment fund or passive management.

● To allow the US managers to continue running the business autonomously, and in particular to control its expenses and the remuneration packages for its employees without worrying about the reaction of head office in London.

● To achieve maximum tax efficiency by letting the company owners cash in their chips under the more generous capital gains tax regime before the Tax Reform Act took effect, by depreciating the actuarial value of the investment management contracts against taxable earnings, and by generating enough cash to make use of Guinness Peat's \$25m of US tax losses. These are a hang-over from the 1980-81 disaster.

The deal incorporated a series of incentives for the first three years' gross earnings (before expenses) and a final buy-out formula based on a multiple of those earnings. In effect, both parties gained what appeared to be exceptionally favourable terms at the expense of the taxpayer.

There are some opportunities for cross-selling. The pension plan clients of Fortmann-Leff may be encouraged to use, for example, the Guinness Peat currency fund whilst pension fund and private clients in the UK may find the US arm useful when seeking diversification into US equities. But investment clients are increasingly sceptical about such referrals.

Fortmann-Leff is also serving as the hub for the company's expansion into other US fund management businesses.

Another company, Eagle Management and Trust of Houston, Texas, which manages over \$600m of mainly charity and educational endowment money, was acquired at the year end for \$11m.

The concept of a multinational fund management operation, with an autonomous base on each side of the ocean, is an interesting one. But it is difficult to see what, apart from the drive of its former chief executive, is holding that part of Guinness Peat together with its insurance broking, merchant banking and aviation finance activities.

Mr Morton's Eurotunnel appointment in February led to an upgrading of the positions of three deputies, Mr Kerr-Dineen, who is in charge of fund management, Mr John Selater, in charge of banking, and Mr Geoffrey Knight, who is running the insurance broking arm.

Provided the merchant bank remained independent or found a respectable owner, the Bank of England would find it difficult to justify using its veto power under the Banking Bill to block a predatory move to break up the group into these components.

Morceau shares fall on loss of contracts

By Ralph Atkins

SHARES in Morceau Holdings, the specialist fire protection group, fell 29p to 100p after it announced the loss of two major contracts worth a total of about \$1.5m.

The group said it failed to secure contracts anticipated at the time of the group's last annual meeting. The contracts, put out to tender, were for the supply of fire protection equipment to a UK and a Norwegian oil company.

"Our expectations have been significantly dampened by the loss of these contracts," said Mr Douglas Godfrey, senior director. Morceau also said it expected to report a loss for the six months to March 1987 because of the normal low level of activity in the winter months and a depressed level of orders from North Sea oil companies.

The Mr Godfrey said this did not mean the company would report a loss at the year end in September.

"It would not be unusual to experience a loss in the first half but still produce a profit for the full year," he said.

The board of Morceau has decided not to pay an interim dividend. It will review the question of any final dividend in the light of the full year results.

In December the group announced that its results for the year to September 1986 would be below expectations.

Mr Godfrey said the group was analysing the account for work at the new headquarters of Hongkong and Shanghai Bank.

Results showed pre-tax profits falling to \$1.95m from \$2.07m in the previous 12 months.

Tesco holds 9.8% of Hillards

By Nikki Tate

Tesco, the supermarket chain, which holds a 9.8 per cent stake in Hillards, announced yesterday that it owned or had received acceptance of 9.8 per cent of Hillards shares by Monday's first closing date.

Acceptance themselves came from holders of 3.1 per cent of Hillards shares — a mix of private and institutional investors, according to Tesco Country Bank, which is advising Tesco, and a further 6.7 per cent is held by the Tesco pension funds.

Tesco, which has now extended the offer until May 1—said yesterday that it was pleased with the level of acceptance.

"We wanted to have around 10 per cent under our belt at this stage," commented Mr David Reid, Tesco's finance director.

However, the acceptance figure was immediately dismissed by Mr Peter Hartley, Hillards' chairman, as "pitifully low". Hillards has already announced that directors and family holdings accounting for 28.4 per cent of the shares have indicated that they will reject the bid.

In the market, meanwhile, Hillards shares added 1p to 314p—some 7p above the value of the Tesco paper terms on offer, which Tesco will eventually increase its offer. Tesco shares themselves added 1p to 474p.

The purchase was seen as part of a strategy to prevent its holding from being diluted should RHM's hostile bid for Avana, Welsh food company, succeed.

Dr John Randall, chairman and chief executive of Avana, has maintained throughout the takeover campaign that RHM's bid was a defensive tactic against a hostile takeover bid from Goodman Fielder rather than a move dictated by commercial logic.

The Australian company paid S. & W. Burdett Gurney & Co. £1.4m for a 14.6 per cent stake in RHM and promptly denied it had any plans to launch a bid.

Fletcher Challenge of New Zealand holds a little less than 5 per cent.

The merger, the adoption of new headquarters and the moving of the personnel into new offices were all major developments for the bank in 1986. It must be pointed out that these developments have had no negative effects on the activities of the bank and that in addition the complementary nature of both companies has led to a considerable synergy in many fields of activities.

The new size of the bank, the strengthening of its financial and human structure, its belonging to a first-class international group—Paragana GBL—and the quality of its shareholders allow us to forecast major qualitative and quantitative developments in all the traditional fields of activities of the company as well as in areas and markets where it intends to play a major role.

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Bell raises Standard stake to nearly 15%

By Hugo Dixon

MR Robert Holmes & Court's Bell Group International increased its stake in Standard Chartered, the UK-based international bank, to 14.99 per cent yesterday. It had increased its stake from 10 per cent to just under 12 per cent on Monday.

There was no definitive explanation for Mr Holmes & Court's move, though Mr Peter Willemott-Sitwell, chief executive of Warburg Securities, which is acting for him, said he had no intention to make a full bid for the bank.

Others continued to speculate that he was building up a strategic stake which would

give him greater bargaining power should somebody else make a bid.

Lloyds Bank, which made an abortive bid for the bank last year and still has almost 5 per cent, will be free to relaunch its bid, if it wishes, in July.

Mr Holmes & Court was one of three white knights who rescued Standard Chartered from that bid by buying large numbers of its shares in the final stages of the battle. The others were Sir Y. K. Pao, the Hong Kong businessman who also has a 15 per cent stake, and Mr Tan Sri Khoo Teck Puat, the Malaysian financier, who has about 6.5 per cent.

Adwest profits advance checked by restructuring

comment

Rather like the curious incident of the dog that failed to bark in the night, the odd thing about Adwest is that no-one has tried to take it over. With substantial property interests which put the shares at a discount to the net asset value and a growth record that leaves a lot to be desired, it looks an ideal target.

Perhaps the dividend of just under 5 per cent has kept shareholders happy. This year, the company has cut back its automotive interests—once 56 per cent of turnover and now headed for 35 per cent whilst continuing its property dealing which now makes up a third of group profits. Whether a predator would want to wade through Adwest's collection of small businesses to get to the tasty property prospects is the key question; certainly the shares reflect a pessimistic view of the company's future.

A number of major new contracts at IHW, although resulting in heavy start-up costs, would contribute to future profits.

Profits for this year had been affected by the changeover to Turvix in the first six months was up from \$38.13m to \$48.13m. Tax charged was \$1.14m (\$1.23m) and minorities were \$59,000 (\$47,000). There was an extraordinary charge after tax of \$535,000, stated after estimated tax relief of \$287,000.

Further net closure costs of approximately \$220,000 after tax relief are anticipated during the six months to June 30 1987 and an extraordinary credit of approximately \$750,000 is anticipated on the disposal of Burman.

The interim dividend has been affected by the changeover to Turvix in the first six months was up from \$38.13m to \$48.13m. Tax charged was \$1.14m (\$1.23m) and minorities were \$59,000 (\$47,000). There was an extraordinary charge after tax of \$535,000, stated after estimated tax relief of \$287,000.

Further net closure costs of approximately \$220,000 after tax relief are anticipated during the six months to June 30 1987 and an extraordinary credit of approximately \$750,000 is anticipated on the disposal of Burman.

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Further net closure costs of approximately \$220,000 after tax relief are anticipated during the six months to June 30 1987 and an extraordinary credit of approximately \$750,000 is anticipated on the disposal of Burman.

Kellock pays £16m for loss adjuster

By Nick Barker

Kellock Trust, financial services group, plans to pay an initial £12m to buy 65 per cent of Ellis & Buckle, one of Britain's leading insurance loss adjusting firms.

It comes at a time when the UK's loss adjusting market is passing through a big reorganisation. Traditionally, it has been dominated by long-established privately-owned companies, but recently several outside institutions have begun buying in.

Two weeks ago Merrett Group, one of the biggest underwriting agencies at Lloyd's of London, said it was buying Graham Miller (Northern), another well-known loss adjuster. The initial consideration for Ellis will be met by an issue of 25.2m new shares at 45p.

A further consideration of between £2.2m and £3.5m may be payable depending on profits in 1987 and 1988.

Mr Michael Langdon, Kellock's chief executive, said the purchase also involved what he called "a state-of-the-art management buy-in".

This is being conducted via the creation of a new holding company, Ellis & Buckle Holdings, which will be 15 per cent owned by three of Ellis's present directors, Mr T. E. Heward, Mr G. A. Loughney and Mr C. W. Suter.

Three were appointed in 1984, at a time when Ellis was beginning a planned expansion programme. It has opened ten new offices nationwide, bringing the total to 38, and increased pre-tax profits from £492,000 in 1984 to £1.65m to September 30 1986.

Mr Langdon will continue as Ellis's managing director until April 1989, and will also join Kellock's board.

Kellock Trust is 48 per cent owned by London & Edinburgh Trust, the property company.

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding year	Total last year
Alexandra Workwear	1.8	May 28	1.7	8.5
Adwest Int	1.8	June 4	1.7	8.5
New Court Trust	1.8	May 30	1.7	8.5
Ash & Lacy	1.8	May 30	1.7	8.5
Aspen Comm	1.8	May 28	1.7	8.5
Cowell	1.8	May 28	1.7	8.5
Fitch & Co	1.8	May 28	1.7	8.5
Friendly Hotels	1.8	May 28	1.7	8.5
Hollis	1.8	May 28	1.7	8.5
Home Counties News	1.8	May 28	1.7	8.5
Mark/Rehals	1.8	May 28	1.7	8.5
Marborough Tech	1.8	May 28	1.7	8.5
Metec	1.8	May 28	1.7	8.5
More O'Ferrall	1.8	May 28	1.7	8.5
Tharston	1.8	May 28	1.7	8.5
H. Young Holdings Int	1.8	May 28	1.7	8.5

Dividends shown per share except where otherwise stated. * Equivalent after allowing for scrip issues. † USM stock. ‡ Unquoted stock. § Gross throughout.

MARCH GROUP PLC

(Incorporated in England under the Companies Act 1948 to 1987—No. 1073705)
Placing by
de Zoete & Bevan Limited
a member of the Barclays de Zoete Wedd Group

3,600,000 Ordinary shares of 5p each at 120p per share
SHARE CAPITAL

Authorized	Issued and now being
700,000	593,000
1,000,000	1,000,000
£1,700,000	£1,593,000

March designs, manufactures and sells racing cars and related components and provides expertise in engineering, aerodynamics and the use of composite materials. In accordance with the Rules and Regulations of The Stock Exchange, the de Zoete & Bevan Limited has placed 2,700,000 Ordinary shares with an offer of 100p per share and 300,000 Ordinary shares to the public, as second distributor, to distribute 3,000,000 Ordinary shares to the public.

Particulars of the Company are available in the EMI United Securities Market Service and copies of such particulars and of the Prospectus may be obtained during normal business hours on any weekday (Sundays and public holidays excepted) up to and including 22nd April 1987 from:

de Zoete & Bevan Limited,
25 Abchurch Lane,
London EC4N 3TE


8th April 1987

GRANVILLE

SPONSORED SECURITIES

		Gross Yield				
High	Low	Company	Price	Change	Div.(p)	P/E
101	118	Ass. Brit. Ind. Ordinary	157	—	7.3	8.6
103	121	Ass. Brit. Ind. CULS	163	—	10.0	8.1
40	28	Amritage and Rhodes	38	—	4.2	11.7
80	84	BBS Design Group (USM)	78	—	1.4	18.1
222	108	Bardon Hill Group	221	+ 1	4.8	21.1
114	85	Bry Technologies	114	—	4.3	13.6
138	78	CCI Group Ordinary	134	—	2.9	22.9
107	107	CCI Group 10c Conv. Pl.	101	—	15.7	15.5
27	118	Carborundum Ordinary	270	—	8.1	14.0
94	90	Carborundum 7.5pc Pl.	94	—	10.7	11.4
125	75	George Blair	94	+ 1	3.8	4.0
117	87	Ind. Precision Castings	117	—	8.7	5.7
178	119	Isle Group	122	+ 1	18.3	—
125	101	Jackson Group	125	+ 1	5.1	4.9
377	105	Jens & B	369	—	17.0	4.6
100	89	Jens & B	82	—	12.9	14.0
1038	342	Muthouse NV (AmstSE)	680	—	—	35.8
380	280	Record Ridgway Ordinary	363	—	—	6.5
100	83	Record Ridgway 10pc Pl.	88	—	14.1	18.4
81	87	Robert Jenkins	88	—	—	3.7
80	30	Screens	80	—	—	—
154	87	Torday and Carlisle	153	—	5.7	3.7
340	321	Travian Holdings	324	—	7.9	2.4
91	42	Unilock Holdings (SE)	84	—	2.8	15.5
133	88	Walter Alexander	133	+ 1	6.0	3.7
200	150	W. S. Yeates	193	—	17.4	9.0
106	87	West Yorks. Ind. Hoasp. (USM)	102	—	5.8	14.5

Granville & Company Limited
8 Lovat Lane, London EC3R 8BP
Telephone 0121 1212



Granville Davies Coleman Limited
37 Lovat Lane, London EC3R 8D7

UK COMPANY NEWS

Sunleigh launches 'unwelcome' £13.4m bid for Dale Electric

BY NIKKI TAIT

A £13.4m bid battle broke out yesterday between Sunleigh Electronics, the USM-quoted electronics holding company where FKI Electricals holds around one-quarter of the shares and four former or current FKI men are on the board, and Dale Electric, which is fully quoted and makes power systems.

Sunleigh announced that it is offering 12 of its own shares for every five Dale. There is no cash alternative, and with Sunleigh up 1p at 42p yesterday, that values each Dale at 100p.

However, the offer was immediately rejected by Dale as unwelcome and unwelcome.

Mr Christopher Coole, Dale's

finance director, said that the company would be discussing the bid more fully with its advisers, County Bank, today and would write to shareholders shortly.

Sunleigh has been building a stake in Dale for two months, which—before yesterday—stood just below the disclosure level.

Yesterday, it picked up a further 100,000 shares, taking its stake to 5.73 per cent.

If successful, the bid would almost double the size of Sunleigh—30.4m shares, representing 63 per cent of the existing capital would be issued.

Yesterday, Mr Anthony Merryweather, Sunleigh's chairman, said the company had planned "to make a quantum

leap" during 1987, and that the board had "wide experience of rationalising companies" which he claimed could transform Dale.

Dale, itself, which makes AC and DC power systems, went into the red with a £260,000 loss before tax in the year to April 1986—the result of reduced export orders for the main UK manufacturing business and problems at its Thai subsidiary.

However, in the six months to end-October, the company swung back to a pre-tax profit of £589,000.

According to Mr Coole, around 20 per cent of the shares are held by family and directors.

Chamberlain forecasts more profit expansion

By Philip Coggan

Chamberlain Philippe, the shoe components and adhesives group currently fighting off a hostile bid from Wardle Stores, yesterday revealed a pre-tax profit forecast of £7.25m in the year to March 31, 1988 compared with the forecast of £6.75m it has already made for the year just ended.

The Northamptonshire-based shoe group is pointing to the elimination of losses in Vinalux UK, increased sales to the Far East and full-year contributions from recent adhesives purchases as the engine behind earnings per share growth.

Based on yesterday's closing prices of 159p, up 8p for Chamberlain, and 447p, up 4p for Wardle, the current offer is worth 245m.

ISSUE NEWS

Philip Coggan on the background to the Filofax debut

Making a date with the USM

ARRANGE an appointment with a trendy young professional nowadays and the chances are that he or she will reach for their Filofax. Now the company which has owned the trademark to the fashionable "personal organisation product" since 1980 is joining the Unlisted Securities Market.

But the customers who have been prepared to shell out about £50 for the popular Winchester version of what is, essentially, a souped-up diary will not be given much chance to apply for shares. Broker Phillips & Drew is placing the 4m shares on offer with selected institutions in order to reduce offer costs and to create a firm base for the equity.

Under Stock Exchange rules, 25 per cent of the shares must be distributed via other named brokers, as private clients of Stock Exchange Allotment Service will get the chance to see the issue. But everyone else will have to wait.

Given the publicity that has surrounded the launch of Filofax, the chances are that the shares will immediately go to a substantial premium over the placing price of 120p when dealings begin on April 14.



David Collinson, chairman of Filofax, and his wife, Lesley, the personal director

Mr David Collinson, the company's chairman, and his wife, Lesley, the personal director, started a group called Pocketfax in 1976 to market Filofax products by mail order. By the late 1970s, they became a major customer of Norman & Hill, as the Filofax company was then called, and in 1980 they took it over, acquiring 76 per cent of the equity in the process.

about 1.8m shares worth about £2.16m. The equity on offer, which includes 2.2m new shares, represents 28 per cent of the enlarged capital.

Filofaxes are now available with cover designs ranging from the wily at £12 to the crocodile at £50. But the real expansion has been in the add-on sheets which can be slotted in—and provide information like places to go in London, maps of cities and expenses forms.

In the UK, the product is sold through a range of retailers like Harrods and Fortnum & Mason as well as W. H. Smith. Overseas sales now make up slightly less than one-third of the total, thanks to a recent spurt in Japan, and the company has just set up a subsidiary in the US.

The company believes there is plenty of growth potential in the UK—sales increased 118 per cent in 1986—but will use the proceeds of the placing to develop new products and overseas sales. It has plans for acquisitions in the field of "personal organisation"—which apparently means better designed briefcases and handbags.

Brooks offer aims to clean up

BY RICHARD TOMKINS

INVESTORS who subscribe to the placing of shares in Brooks Service, a Bristol-based lingerie and dry-cleaning group being floated on the stock market this week, will be given an unusual incentive to smarten up.

Anyone buying 750 or more shares in the company will be given a shareholder's concession card entitling them to a 25 per cent discount on the group's dry-cleaning, clothes alteration and shoe-repair services.

However, the perk could provoke quibbles among institutional investors. Corporate shareholders will receive only one card each, and only one named individual within the

organisation will be able to use it.

County, the merchant bank, is placing 2.5m shares in Brooks Service at 115p each through Stock Beech, the Bristol stockbroker. This puts a value on the company of £287.5m.

Brooks has two main activities. It hires and launders linen and workwear for hotels, restaurants and industry, and it has a network of 58 dry-cleaning shops, mainly in southern England. The dry-cleaning shops also do clothing alterations, laundry, shoe repairs and key cutting, and an increasing number offer a photo-processing service.

The company's origins go back to the 19th century, but

more recently its growth has been spurred by a policy of selective acquisitions. Pre-tax profits have risen from £417,000 in 1982 to £1.1m in the year to last December on turnover up from £7.5m to £13.6m.

The shares being sold represent 24 per cent of the enlarged equity. Some 815,248 of them are being sold by existing shareholders and the other 1,742,252 are new shares being issued by the company to raise about £1.7m net. This will help repay debt and provide capital for expansion.

The historic p/e ratio is 11.8 on an actual 22 per cent tax charge and 14.1 on a notional 33 per cent charge. That compares with 16 for Skechley and 15 for Sunlight Service.

March revs up for £14.2m USM float

By Ralph Atkins

MARCH, the racing-car maker, has announced details of its flotation on the Unlisted Securities Market.

A total of 3.6m shares will be placed at 120p each, valuing the company at £4.32m. De Zeeuw & Bevan will place 2.7m. The rest will be placed by Smith Keen Currier as second distributor.

Dealings are expected to start next Monday the day after the scheduled Brazilian Grand Prix. The group is issuing 2m shares for the issue to raise £2.4m after expenses to finance further growth. The remaining 1.6m shares are being sold by Mr Robin Herd, chairman. The directors will retain a 66.7 per cent interest in the company.

Mr Herd said the group saw the flotation as the next step in its development.

"We want to establish fully the three prongs of our industry: composite materials; engineering consultancy; and Formula 1 racing," he said. The group's turnover has risen from £3.5m in 1982 to £11.9m in 1986. Pre-tax profits rose from £204,000 in 1982 to £2.0m in 1986 but then fell to £1.6m in 1986. The group says the 1986 result was exceptional because of exchange-rate movements.

On a 33 per cent tax charge, the placing gives the group an historic p/e ratio of 11.9. At the placing price a dividend of 4.2p, which the directors would have expected to recommend for the year to October 1986, gives a gross yield of 4.5 per cent.

FREESTOCK HOLDINGS has acquired S. P. & S. Records, distributor of records, cassettes and compact discs to leading multiple retailers from the receivers for £742,000 cash. S. P. & S. had a turnover of some £5m in 1986.

Cundell makes debut with £22.5m tag

BY RICHARD TOMKINS

Cundell, the packaging company which last year bought itself out from a buy-out, is coming to the market this week, placing which values it at £22.5m.

Cundell is a specialist designer and maker of high-quality corrugated packaging. Its management bought it out from Lawson Marston, the Canadian-based packaging group, for £12m in April last year.

Only eight months earlier the management of Lawson Marston had pulled off Britain's biggest-ever buy-out when it won its independence from BAT Industries for £280m.

Alexanders Laing & Cruickshank is placing 10.75m of Cundell's shares—80 per cent of the enlarged equity—at 125p each. Slightly more than the £200,000 of the proceeds will go to existing shareholders and £11.8m net will go to the company, so wiping out the debts remaining from the buy-out.

Although Cundell has been through several changes in ultimate ownership, it has been trading in its present form and with its present management for more than 25 years.

Initially its product range was confined to traditional brown boxes and some two-colour printed discount boxes, but steady expansion has enabled it to widen its range as well as lift production levels.

Today it still makes brown boxes but it puts increasing emphasis on added-value products such as complex boxes and display products, which require greater design skills.

Pre-tax profits have risen from £1.25m in 1982 to £2.05m in the year to last December. The p/e ratio has been calculated as though the issue proceeds had been available last year, and comes out at 12.9. Dealings are due to start tomorrow.

Fitch & Co profit rises 11%

AN 11 per cent increase from £1.64m to £1.82m in pre-tax profits was yesterday announced by Fitch & Company Design Consultants for 1986. The final dividend is raised from 4.1 to 4.5p net for an increase from 6.1p to 7p.

Mr David Legg, the chairman,

said there had been an encouraging increase in overseas projects, and Fitch was now active in France, the Netherlands, Australia and Sweden. He added that with the level of international enquiries, the group expected that area of its business to grow substantially in 1987.

IN BRIEF

METSEC, USM-quoted designer and maker of structural components and systems, suffered a slight decline in pre-tax profits for 1986. Although turnover improved by 15 per cent from £14.89m to £17.12m the pre-tax result fell by £349,000 to £1.13m. The dividend is 2.6p (1.3p), with a final of 1.3p.

HOME COUNTIES Newspapers Holdings, printer and publisher of local newspapers, continued its recovery with pre-tax profits of £1.65m in 1986. A year earlier the company reported losses of £461,000, but swung back with profits of £746,000 at the interim stage. The final dividend is raised from 5.5p to 6.75p net for total of 10p (7p). Earnings per 25p share emerged at 44.1p (losses 6.9p).

LOCAL AUTHORITY BONDS: The interest rate for this week's issue is 9 1/4 per cent, down 1/4 of a percentage point from last week, and compares with 9 1/2 per cent a year ago. The bonds are issued at par and are redeemable on April 13 1988. A full list of issues will be published in tomorrow's edition.

MRS FIELDS INC's holding company, Mrs Fields Holdings, has bought La Petite Boulangerie from PepsiCo. The acquisition has been structured to improve the earnings of Mrs Fields, USM-quoted US-based cookie maker, by a reduction in the tax charge and giving it the opportunity to acquire LFB, which is forecast to make significant losses in 1987, in 1990.

NEW COURT Trust (Investment trust): Net asset value 709p (568p) at February 28 1987. Interim dividend 5p (4.75p).

HILLSDOWN HOLDINGS has acquired Wyatt & Bruce, a company engaged in animal feed manufacturing and agricultural merchandising via issue of 144,004 ordinary and cash of £245,550.

NOTICE OF EARLY REDEMPTION

U.S. \$150,000,000

Union Carbide Overseas Finance Corporation N.V.

14 1/4% Guaranteed Notes Due May 1, 1989

Payment of principal and interest unconditionally guaranteed by

UNION CARBIDE CORPORATION

NOTICE IS HEREBY GIVEN that in accordance with Paragraph 5 (a) of the Terms and Conditions of the Securities, the Company will redeem all of the above mentioned Securities at their principal amount on 1st May, 1987, when interest on the Securities will cease to accrue.

Repayment of principal will be made upon presentation of the Securities with all unexercised Coupons attached, at the Offices of any one of the Paying Agents listed thereon.

Accrued interest due 1st May, 1987 will be paid in the normal manner, against presentation of Coupon No. 5, on 1st May, 1987.

Bankers Trust Company, London
1st April, 1987

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9,740,000 new ordinary shares
of 10p each at 654.50p

£ 63,748,300

and introduction of
all the issued ordinary shares of the Company
to the Paris Bourse with effect from
30 March 1987

The above placing and
introduction were completed by



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MANUFACTURERS HANOVER

All figures speak for themselves

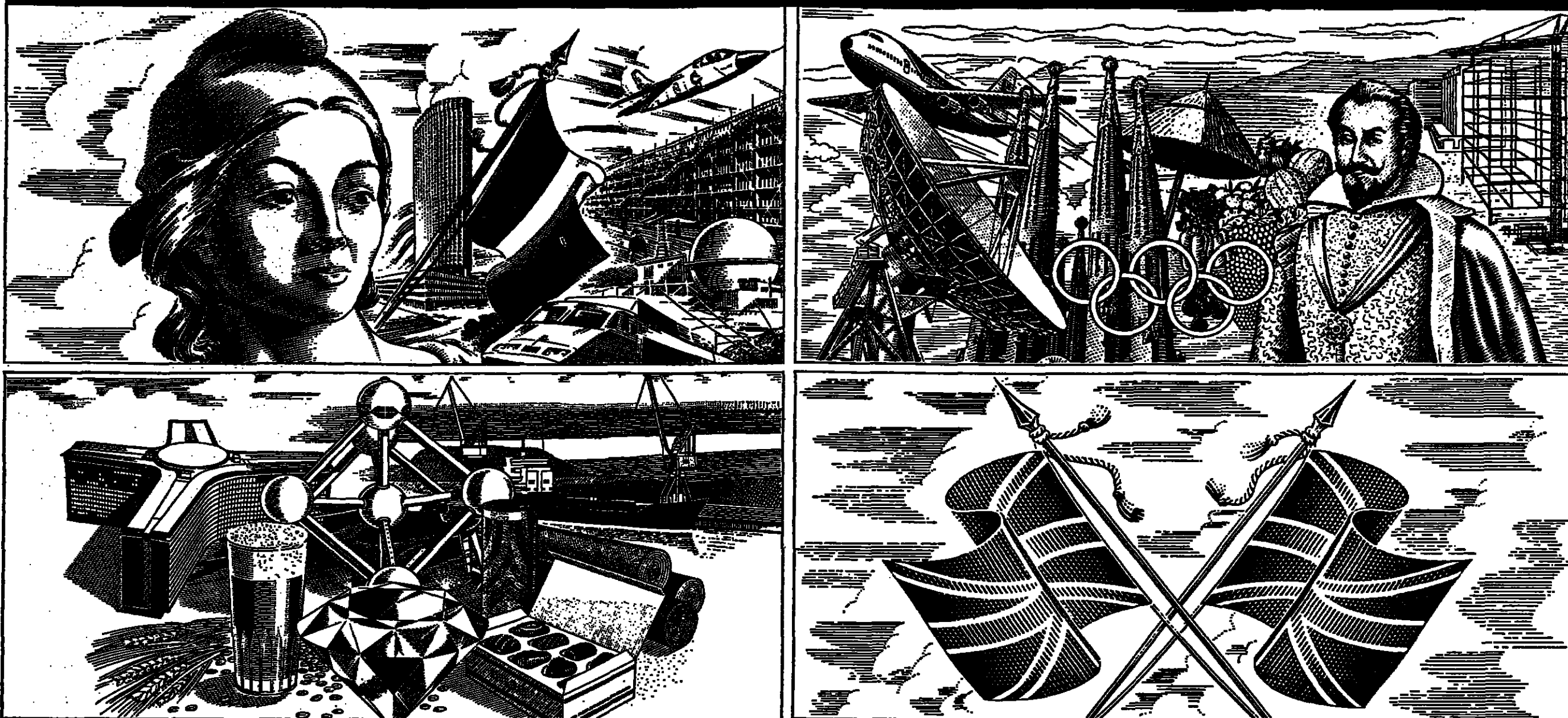
Manufacturers Hanover Limited

Year ending 31st December	1986 (£000)	1985 (£000)	1984 (£000)
Profit before tax:	16,402	16,032	13,117
Total share capital and reserves:	49,432	39,868	31,712
Total assets:	582,792	344,707	539,485

(But some have more to say than others.)

The Investment Banking Group

In European markets an experienced guide is essential



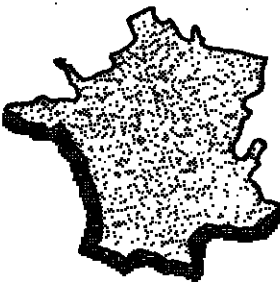
DUMÉNIL The European Specialist

FRANCE Our French Growth Fund has continued to prove its performance potential with an increase in the offer price in excess of 17% since launch in October 1986. The Fund was 1st out of 79 European unit trusts for the month of January 1987 and 4th out of 76 European unit trusts over 3 months to 1st March 1987. (Source: Money Management).

The managers' aim is to achieve maximum capital growth from an actively managed portfolio focusing on special situations. It is well placed therefore to take advantage of the current economic expansion in France.

France now has a stable, right-wing government, committed to a share-owning democracy and offering tax incentives to equity investors. French exports are booming. Inflation is low and the currency strong. Another very positive feature of the French market has been its resilience to the student and trade union unrest evidenced in December last. Within this climate, and encouraged by two successful major privatisations and a continuing privatisation programme, a substantial flow of institutional and private money is now moving into the stockmarket. In our view, the French opportunity is only just beginning.

The investment advisers to the Fund are Duménil-Leblé S.A., a leading French securities house.



BELGIUM A new investment opportunity in the economic heart of Europe - Duménil Belgian Growth Fund. Belgium has always held a vital strategic position within the European economy, having the largest ports conglomeration in Europe and ready access to all European markets.

With revitalised industries, exports up, a stable currency and a stockmarket that's performing well beyond expectations, inflation in 1986 was just 0.6%, below that of Switzerland. The currency is strong having appreciated by 8% against the foreign currencies average in 1986.

Corporate productivity should continue to improve and companies will benefit from the recent 2% cut in corporate tax.

The improvement in terms of trade is spectacular and the current account shows a growing and substantial surplus. The fact that Belgium mostly exports to European countries will reduce the impact of the growing competitiveness of American companies, following the weakening of the dollar.

The launch of the Duménil Belgian Growth Fund gives investors the opportunity to profit from a swelling tide of prosperity in Belgium.

The managers aim for maximum capital growth through locally researched and advised investment in those areas of economic activity with the most potential. The advisers to the Fund are Banque Degroef in Brussels, the leading Belgian private merchant bank currently managing clients' funds of approximately \$1.5 billion.



**NEW FUND
FIXED OFFER
UNTIL 15TH APRIL**

SPAIN Spain has seen considerable political change and a dramatic development of its infrastructure in the last decade. Changes which have set the scene for dynamic economic growth. Government policies and EEC integration will further fuel industrial development, and give every indication that Spain has entered a period of sustained growth. In the twelve months to December 1986, the Spanish stockmarket showed an increase of 108% (138% in sterling terms). While it may not necessarily enjoy such remarkable gains in the future, it is generally expected to maintain strong growth in the coming 4-5 years. The managers are therefore confident that the Duménil Spanish Growth Fund offers excellent growth prospects to investors in the medium term.

Launched as the UK's first authorised Spanish Unit Trust in January this year, the Fund has attracted in excess of \$26 million of new money to date.

The aim is maximum capital growth through locally researched and advised investment in the traditional areas of economic activity - banking, finance and construction - and in emergent areas such as telecommunications. Investment will be restricted to companies quoted on the Main Madrid Stock Exchange.

The Duménil Spanish Growth Fund benefits from the investment expertise of Spain's premier fund manager, Gestemor S.A.



DUMÉNIL LEBLÉ

Duménil Unit Trust Management Limited is a UK subsidiary of Duménil-Leblé, the Paris based banking and financial services group, established in 1912. Duménil-Leblé has grown particularly rapidly since 1981, when it obtained permission from the Bank of France to become a securities house, and in December 1984 the company went public on the 'second marché'.

The group has been described as "the rising star of the French financial market", and has a market capitalisation of approximately \$650m.

A critical factor in the group's success is the combination of Duménil-Leblé's innovative, dynamic approach, with the expertise and "hands on" talent that only skilled local fund managers can provide.

UK As the World's third-largest equity market, the United Kingdom now enjoys the additional distinction of being rated among the top three growth economies. Overseas investors are increasingly turning to the UK Stock Market, recognising that the economy offers one of the highest growth rates in Europe, with inflation firmly under control, falling interest rates, steadily improving productivity and rising corporate profits.

In the context of all these positive factors, the Stock Market ratings of U.K. companies represent exceptionally good value by comparison with their higher rated counterparts in Japan and the USA.

Duménil U.K. Growth Fund (formerly the London Low Capital Growth Fund) was launched on 14th May 1984 and has consistently out-performed the UK Stockmarket indices. The offer price has risen by more than 201% from launch to 31st March 1987, compared with the gain of 95.7% in the Financial Times - Actuaries All Share Index. Such success has been built upon the investment management disciplines of Duménil-Leblé together with the finely tuned market intelligence of Duménil within the U.K.

We are confident that the combination of the outstanding prospects for the U.K. equity market with the investment management skills and track record of the Duménil U.K. Growth Fund, will continue to offer rewarding prospects to investors over the medium term.



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UK COMPANY NEWS

MTM tops £4m and plans growth via acquisitions

Marlborough Technical Management, soon to change its name to MTM, yesterday revealed that its profits for the 1986 year had exceeded the prospectus forecast by 10 per cent.

On the back of a £14.72m improvement in turnover to £88.99m profits at the pre-tax level surged from £1.73m to £4.31m — the speciality chemicals group came to market in the latter part of 1986 forecasting profits of £3.8m.

Exports advanced from £6.6m in 1985 to £15.46m. The directors said their aim was to increase earnings from organic growth of the existing businesses and by acquisition. They anticipated that 1987 would see many developments and believed it would be a period of continued growth.

Meanwhile, the dividend for 1986 is the promised 0.7p net per share. Earnings for the period rose from 3.7p to 10.6p. Had the shares been listed for the full year a dividend of 2.7p would have been recommended. Tax accounted for £513,000 (£508,000) and minorities for £553,000 (£589,000). There were

also extraordinary debits of £180,000 (credits £287,000).

In the chemical intermediates sector Pure Organics (acquired in November) has been merged with Chemical Services & Distribution and the agency business. They operate now under MTM Chemicals. Benefits of a major refurbishment and expansion are expected to start to flow through to the sector during the current year.

BNB Chemicals was affected by a downturn in oilfield exploration drilling. However, new products and technology developments in oil production chemicals had enabled the company to expand both its activity and scope in the current year. The group's stake in BNB was stepped up from 45 per cent to 51 per cent in 1986.

Mr Brian Wiggins, who founded MTM some nine years ago with Mr Richard Lines, chief executive, intends to retire from his full time executive role of chairman in June. He will continue as a non-executive chairman with continuing executive responsibility for acquisitions.

comment

MTM is no more precise about the source of its profits now than it was at last year's flotation, but investors who have seen a doubling in the share price from an initial 110p just six months ago to yesterday's 220p are likely to find little cause for complaint. About £700,000 of the increase was in first-time contributions from acquisitions, leaving the rest vaguely attributable to the management's undoubted skills in maximising returns from earlier purchases and the expansion of sales in the US and Far East. New products and the returns on a capital investment programme running at £7.5m a year could help push the group to £8m next year, but a rise in the tax charge to 26 per cent will moderate the earnings growth, so the shares are on the highest P/E of the sector at nearly 18. If someone has to be top, it might as well be MTM, but with ICI sitting on 20 per cent of the shares, it is a tight market. Nice stock if you can get it.

Linread in £5.5m purchase

Linread has strengthened its position in the market for specialist fasteners for the aircraft and automotive industries via the acquisition of Leicester-based Tradeshaw for an initial £5.5m in shares.

Of the 4,541,496 new ordinary Linread shares to be issued, 1,237,705 will be retained by the majority of the vendors for at least two years: the balance is being conditionally placed with certain institutions at 121p per share, subject to clawback by existing shareholders.

A maximum additional £1.04m in cash or shares is payable, dependent on Tradeshaw's profits for the 1987 year.

Tradeshaw and its subsidiaries are known as the North Bridge Group.

Blue Arrow spends

Blue Arrow has agreed to purchase DP Support Services and Tamar for an initial consideration of £8m. Of the initial consideration, £1.5m will be payable in cash, with the balance to be satisfied by the issue of £20,585 Blue Arrow ordinary shares.

Any deferred consideration payable would be related to DPCC and Tamar's combined profits performance in 1988 and 1989, and satisfied by the issue of Blue Arrow ordinary shares.

Dowty buy

Dowty Group's subsidiary, Dowty Aviation Services Singapore (PTB) has acquired Heli-Orient and FAS Orient for £4.4m cash.

The businesses are based in Singapore and will be merged with DAS, becoming part of the Dowty repair/overhaul facility worldwide. The acquisitions will enable Dowty to broaden its capabilities into helicopter repair and overhaul.

Meggitt disposal

MEGGITT HOLDINGS has reached agreement on the sale of its 26.67 per cent holding in Mechmar Restobel Berhad for £1.8m. Mechmar Restobel is a publicly-quoted company formed in 1984 following the merging of Mechmar and the Restobel companies in Malaysia.

Klark-Teknik improves

After a hiccup in 1985-86 the USM quoted Klark-Teknik, manufacturer of electronic equipment, reports pre-tax profits up 22 per cent from \$451,000 to \$552,000 in the six months to January 31 1987.

The directors said that the combination of continued demand for existing products and new product development would lead to further growth in profits in the second half of the year. They forecast that the higher rate of expenditure on

R and D would produce a significant contribution to turnover and profits over the next twelve to eighteen months.

Deirdre Davies Associates was now fully integrated and had achieved its profit targets. It was already establishing market share in the US and the board was forecasting steady growth.

Turnover during the six months rose from £1.25m to £2.08m and tax was £195,000 (£180,000) leaving attributable profits of £357,000 (£261,000). Earnings per 5p ordinary were 8.4p (5.8p) and the interim dividend is raised from 0.4p to 0.5p per share.

Crown TV finance

Darling Downs TV is providing additional finance for Crown Television Productions by acquiring the shareholdings in the company of Greenstar Leisure and Enterprise Television for £1m. The additional finance will be provided by way of unsecured loan notes and in consideration Crown will grant options to subscribe for 2m ordinary at 60p each, exercisable at any time during the years two to four following their grant. The holding being acquired amounts to 2.05m ordinary.

Crown's chairman, Mr Gordon Currie, and John Marshall a non-executive director, will resign from the board at the AGM. Mr Christopher Chastway will become non-executive chairman and Mr Laurie Burrows a non-executive director.

CORRECTION NOTICE

MANUFACTURERS HANOVER TRUST COMPANY
US\$200,000,000

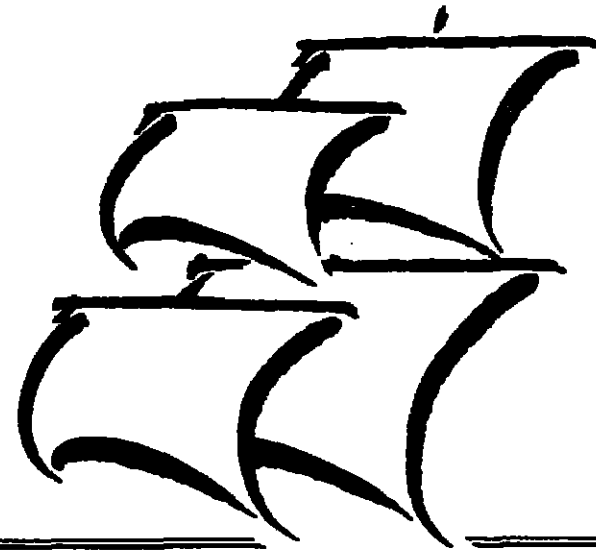
Floating Rate Subordinated Capital Notes due 1997

Notice is hereby given that interest for the period 20th October 1986 to 23rd April 1987 will be US\$1,575.18 per US\$50,000 coupon and will be payable on 22nd April 1987 against surrender of Coupon No. 4. Manufacturers Hanover Limited Agent Bank

Halifax Building Society

Floating Rate Loan Notes 1992

For the three month period from 7 April 1987 to 7 July 1987 the Notes will bear interest at the rate of 9 1/4 per cent per annum. The Coupon amount per £5,000 Note will be £123.88, payable on 7 July 1987. Morgan Grenfell & Co. Limited Agent Bank



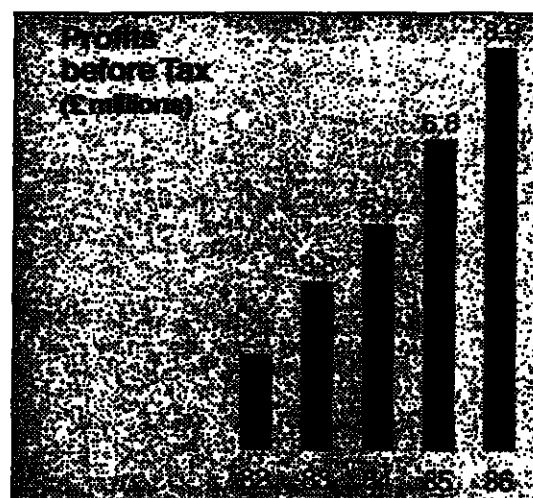
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Royal Trust Bank

A year of significant achievement with profits up 30% in 1986



6 The year was one of significant achievement for this Bank with continued improvement in operating results as well as in business development activities that strengthened the foundations for future growth. 9

Nigel Robson, in his report as Chairman of Royal Trust Bank for 1986.

Royal Trust Bank is a wholly-owned subsidiary of Royal Trust, Canada's largest trust company with total assets worldwide under administration exceeding £34 billion and a double A credit rating comparable with the Canadian chartered banks.

Royal Trust Bank in London, Manchester and Ipswich provides a wide range of banking and financial services to corporations and private clients including commercial lending, treasury services, corporate trust and global custody, commercial and residential mortgages, personal financial services, private banking, tax and insurance advice.

Copies of the 1986 Annual Report of Royal Trust Bank can be obtained from the Company Secretary at the London address below.

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Royal Trust Bank

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Second half gives Ash & Lacy a boost

BY JASON STEGER

Ash & Lacy, manufacturer of perforated metal, steel cladding and galvanisers, pushed pre-tax profits up from £3.01m to £3.26m in the 52 weeks to January 2 1987. Turnover fell from £34.93m to £33.53m.

Mr Fane Vernon, chairman, said the improvement had been largely due to a strong second half showing from the group's perforating and cladding companies. At the midway stage he had expected year-end profits to be of the same order as those for 1986.

Mr Vernon said that shareholders would benefit from the company's improved net cash resources — up from £2.74m to £4.7m — through a proposed

final dividend of 13p (10.25p), making a total of 24p, an increase of 3.75p on 1985.

He said that Ash & Lacy Steel Products continued to suffer from strong competition in the cladding field but said that it was widening its range through its joint venture with Kinnure Oy of Finland which would manufacture insulated panels under the name of Himmural at Delyn, north Wales.

He expected Himmural's products to make a considerable impact on the market later this year but did not expect a contribution to group profit until next year.

Mr Vane added that Princes Cladding, which Ash & Lacy had

acquired in March 1986, had had a better second half and represented an important move forward into high-specification commercial cladding.

Joseph Ash & Son, the group's galvanising operation, had maintained the high level of profit seen in 1985, and thanks to tight cost-control and substantial sales efforts the tank making division had held its own in a difficult year.

New plant costing more than £200,000 and changes in selling and distribution arrangements had helped the perforators company to more than double its profits.

WAS Allety had succeeded in lifting its turnover through-out and had so been able to return a strong profit only slightly less than last year's — despite the adverse effects of depressed metal prices in world markets.

Mr Vernon added that the growing cash resources had put the group in a strong position to continue to re-equip, re-develop and re-invest.

Tax charges fell from £1.56m to £1.29m, a drop from 51.8 per cent to 39.5 per cent. After this, earnings rose from 34.5p to 46.5p.

£100,000,000

BBB

BRADFORD & BINGLEY BUILDING SOCIETY

Floating Rate Notes Due 1998

Interest Rate	10% per annum
Interest Period	6th April 1987 6th July 1987
Interest Amount per £10,000 Note due 6th July 1987	£249.32

Credit Suisse First Boston Limited
Agent Bank

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to the public to subscribe for or to purchase any securities.

BROOKS

Brooks Service Group Plc

Incorporated in England under the Companies Act 1985 to 1985 No. 05712

Placing by

COUNTY LIMITED

of

2,555,248 Ordinary Shares of 25p each at 115p per share

SHARE CAPITAL

Authorised £4,000,000

in Ordinary Shares of 25p each

Issued and to be issued fully paid £2,555,250

Brooks' main activities are the hire and maintenance of linen and workwear for hotels, restaurants and industry. Through a network of fifty-eight shops, Brooks also provides a range of personal services including dry cleaning of clothing and home furnishings, garment repairs and alterations, shoe repairs and photo processing.

Application has been made to the Council of The Stock Exchange for the whole of the ordinary share capital of Brooks Service Group Plc, in issue and now being issued, to be admitted to the Official List. 638,812 Ordinary Shares, representing 25 per cent of the Ordinary Shares now being placed, are being placed through Capel-Cure Myers. It is expected that dealings will commence on 18th April 1987.

Listing Particulars of the Company are available in the statistical services of Ertel Financial Limited. Copies of such particulars are available during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 22nd April 1987 from:

COUNTY LIMITED

Drapers Gardens, 12 Throgmorton Avenue, London EC2P 2ES

STOCK BEECH & CO LIMITED

Bristol and West Building, Broad Quay, Warrford Court, Throgmorton Street, Bristol BS1 4JD London EC2N 2AY

and from

BROOKS SERVICE GROUP Plc

Ashley Vale, Bristol BS2 9RD

Copies of the Listing Particulars are also available from The Company Announcements Office up to and including 10th April 1987.

8th April 1987

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Volcker lifts dollar

THE DOLLAR was very quiet and steady during European morning trading, after losing ground in the Far East, but then recovered to around Monday's closing level on comments in Washington of Mr Paul Volcker, chairman of the Federal Reserve Board.

Speaking before the Senate banking committee, Mr Volcker warned against a further sharp fall in the value of the dollar. He added that the substantial upward adjustment already made should be enough to restore the balance in trade. Mr Volcker also called for a reduction in the US Budget deficit.

Earlier in the day the dollar was undermined by remarks by Mr Beryl Sprinkel, chairman of President Reagan's Council of Economic Advisers.

He called February's rise in the dollar a "false recovery" and said the US had no objective regarding the value of the dollar.

Comments by Mr Sprinkel and Mr Volcker came at a time of nervousness in the market about the meeting of finance ministers from the major industrial countries, ahead of a gathering of the international Monetary Fund in Washington.

The dollar rose to DM2.8255 from DM2.8250, and to FF9.0750 from FF9.0725, but fell to SF1.5145 from SF1.5150 and to Y146.05 from Y146.00. On the London exchange the dollar index rose to 101.7 from 101.6.

STERLING—Trading range against the dollar in 1987 is 1.5385 to 1.4710. March average 1.5026. Exchange rate index fell to 72.2, compared with 72.3 six months ago.

Starting finished slightly firmer against the dollar, at the highest closing level since January 1983. The pound gained 10 points to \$161.90-161.90, after trading around the \$162 level for most of the day.

Sterling rose to DM2.8550 from DM2.8525, and to FF9.0825 from FF9.0800, but eased to SF1.5145 from SF1.5150 and to Y146.05 from Y146.00. On the London exchange the dollar index rose to 101.7 from 101.6.

£ IN NEW YORK

Apr 7	Apr 7	Apr 7
Spot	1.4655-1.4675	1.4675-1.4685
1 month	1.4655-1.4675	1.4675-1.4685
3 months	1.4655-1.4675	1.4675-1.4685
6 months	1.4655-1.4675	1.4675-1.4685

Forward premiums and discounts apply to the U.S.

STERLING INDEX

Apr 7	Apr 7	Apr 7
8.30 am	72.2	72.2
9.00 am	72.2	72.2
10.00 am	72.2	72.2
11.00 am	72.2	72.2
12.00 pm	72.2	72.2
1.00 pm	72.2	72.2
2.00 pm	72.2	72.2
3.00 pm	72.2	72.2

CURRENCY RATES

Apr 7	Apr 7	Apr 7
US\$	1.4655-1.4675	1.4675-1.4685
DM	2.8250-2.8255	2.8250-2.8255
FF	9.0725-9.0750	9.0725-9.0750
Y	146.00-146.05	146.00-146.05
S\$	1.5145-1.5150	1.5145-1.5150
HK\$	7.8000-7.8005	7.8000-7.8005
SG\$	1.3600-1.3605	1.3600-1.3605
JPY	146.00-146.05	146.00-146.05

CURRENCY MOVEMENTS

Apr 7	Apr 7	Apr 7
US\$	1.4655-1.4675	1.4675-1.4685
DM	2.8250-2.8255	2.8250-2.8255
FF	9.0725-9.0750	9.0725-9.0750
Y	146.00-146.05	146.00-146.05
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SG\$	1.3600-1.3605	1.3600-1.3605
JPY	146.00-146.05	146.00-146.05

OTHER CURRENCIES

Apr 7	Apr 7	Apr 7
Arg\$	1.4655-1.4675	1.4675-1.4685
Brazil	2.8250-2.8255	2.8250-2.8255
Canada	9.0725-9.0750	9.0725-9.0750
France	146.00-146.05	146.00-146.05
Germany	1.5145-1.5150	1.5145-1.5150
Italy	7.8000-7.8005	7.8000-7.8005
Japan	1.3600-1.3605	1.3600-1.3605
South Africa	146.00-146.05	146.00-146.05
Spain	1.4655-1.4675	1.4675-1.4685
Sweden	2.8250-2.8255	2.8250-2.8255
Switzerland	9.0725-9.0750	9.0725-9.0750
Taiwan	146.00-146.05	146.00-146.05
UK	1.5145-1.5150	1.5145-1.5150
US	7.8000-7.8005	7.8000-7.8005
West Germany	1.3600-1.3605	1.3600-1.3605
Yugoslavia	146.00-146.05	146.00-146.05

EXCHANGE CROSS RATES

Apr 7	Apr 7	Apr 7
US\$	1.4655-1.4675	1.4675-1.4685
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Gilts lose ground

LONG TERM gilt futures fell to close almost at the day's low on the London International Financial Futures Exchange yesterday.

Dealers described the market as good, as far as trading range and volume were concerned, but lacking new factors or fresh incentives.

Japanese buying of gilts overnight gave the June contract a firm start at 124-10, and futures were also underpinned initially by a steady performance by sterling against the dollar and D-Mark.

On the other hand the weakness of the dollar, before a turnaround on remarks made by Mr Paul Volcker, chairman of the Federal Reserve Board, hit US Treasury bond futures, and fed through to depress long term gilts.

Mr Volcker's testimony, before the Senate banking committee, created nervousness, but dealers said his comments about the danger of a weaker dollar and the need to cut the US Budget deficit only repeated known views.

Gilt futures failed to gain any further benefit from more encouraging public opinion polls for the Government, showing the Conservatives comfortably in the lead.

It was feared all the good news that can be reasonably expected on the economy and the political front was already in the market.

FINANCIAL FUTURES

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FT UNIT TRUST INFORMATION SERVICE[illegible]

فكانت له الأصل

LONDON SHARE SERVICE

[illegible][illegible]

LONDON SHARE SERVICE

AMERICANS—Continued[illegible]

CANADIANS

[illegible]

BANKS, & LEASING

[illegible]

BEERS, WINES & SPIRITS

[illegible]

BUILDING, TIMBER, ROADS

[illegible]

BUILDING, TIMBER, ROADS—Cont

36-42	Low	Stock	Price	±	High	Low	Yrs	PER
135	135	Loose Leaf	125		84.0	80	48	9.8
136	136	Loose Leaf (Small)	248	±	84.0	80	48	9.8
137	137	Loose Leaf (Small)	248	±	84.0	80	48	9.8
141	141	Loose Leaf (Small)	248	±	84.0	80	48	9.8
142	142	Loose Leaf (Small)	248	±	84.0	80	48	9.8
143	143	Loose Leaf (Small)	248	±	84.0	80	48	9.8
144	144	Loose Leaf (Small)	248	±	84.0	80	48	9.8
145	145	Loose Leaf (Small)	248	±	84.0	80	48	9.8
146	146	Loose Leaf (Small)	248	±	84.0	80	48	9.8
147	147	Loose Leaf (Small)	248	±	84.0	80	48	9.8
148	148	Loose Leaf (Small)	248	±	84.0	80	48	9.8
149	149	Loose Leaf (Small)	248	±	84.0	80	48	9.8
150	150	Loose Leaf (Small)	248	±	84.0	80	48	9.8
151	151	Loose Leaf (Small)	248	±	84.0	80	48	9.8
152	152	Loose Leaf (Small)	248	±	84.0	80	48	9.8
153	153	Loose Leaf (Small)	248	±	84.0	80	48	9.8
154	154	Loose Leaf (Small)	248	±	84.0	80	48	9.8
155	155	Loose Leaf (Small)	248	±	84.0	80	48	9.8
156	156	Loose Leaf (Small)	248	±	84.0	80	48	9.8
157	157	Loose Leaf (Small)	248	±	84.0	80	48	9.8
158	158	Loose Leaf (Small)	248	±	84.0	80	48	9.8
159	159	Loose Leaf (Small)	248	±	84.0	80	48	9.8
160	160	Loose Leaf (Small)	248	±	84.0	80	48	9.8
161	161	Loose Leaf (Small)	248	±	84.0	80	48	9.8
162	162	Loose Leaf (Small)	248	±	84.0	80	48	9.8
163	163	Loose Leaf (Small)	248	±	84.0	80	48	9.8
164	164	Loose Leaf (Small)	248	±	84.0	80	48	9.8
165	165	Loose Leaf (Small)	248	±	84.0	80	48	9.8
166	166	Loose Leaf (Small)	248	±	84.0	80	48	9.8
167	167	Loose Leaf (Small)	248	±	84.0	80	48	9.8
168	168	Loose Leaf (Small)	248	±	84.0	80	48	9.8
169	169	Loose Leaf (Small)	248	±	84.0	80	48	9.8
170	170	Loose Leaf (Small)	248	±	84.0	80	48	9.8
171	171	Loose Leaf (Small)	248	±	84.0	80	48	9.8
172	172	Loose Leaf (Small)	248	±	84.0	80	48	9.8
173	173	Loose Leaf (Small)	248	±	84.0	80	48	9.8
174	174	Loose Leaf (Small)	248	±	84.0	80	48	9.8
175	175	Loose Leaf (Small)	248	±	84.0	80	48	9.8
176	176	Loose Leaf (Small)	248	±	84.0	80	48	9.8
177	177	Loose Leaf (Small)	248	±	84.0	80	48	9.8
178	178	Loose Leaf (Small)	248	±	84.0	80	48	9.8
179	179	Loose Leaf (Small)	248	±	84.0	80	48	9.8
180	180	Loose Leaf (Small)	248	±	84.0	80	48	9.8
181	181	Loose Leaf (Small)	248	±	84.0	80	48	9.8
182	182	Loose Leaf (Small)	248	±	84.0	80	48	9.8
183	183	Loose Leaf (Small)	248	±	84.0	80	48	9.8
184	184	Loose Leaf (Small)	248	±	84.0	80	48	9.8
185	185	Loose Leaf (Small)	248	±	84.0	80	48	9.8
186	186	Loose Leaf (Small)	248	±	84.0	80	48	9.8
187	187	Loose Leaf (Small)	248	±	84.0	80	48	9.8
188	188	Loose Leaf (Small)	248	±	84.0	80	48	9.8
189	189	Loose Leaf (Small)	248	±	84.0	80	48	9.8
190	19							

CHEMICALS, PLASTICS

424	Alma FLO	424	108.9	42	7	◆
425	Alma Hamilton	425	109.0	42	7	◆
426	Alma Hamilton	426	109.0	42	7	◆
427	Alma Hamilton	427	109.0	42	7	◆
428	Alma Hamilton	428	109.0	42	7	◆
429	Alma Hamilton	429	109.0	42	7	◆
430	Alma Hamilton	430	109.0	42	7	◆
431	Alma Hamilton	431	109.0	42	7	◆
432	Alma Hamilton	432	109.0	42	7	◆
433	Alma Hamilton	433	109.0	42	7	◆
434	Alma Hamilton	434	109.0	42	7	◆
435	Alma Hamilton	435	109.0	42	7	◆
436	Alma Hamilton	436	109.0	42	7	◆
437	Alma Hamilton	437	109.0	42	7	◆
438	Alma Hamilton	438	109.0	42	7	◆
439	Alma Hamilton	439	109.0	42	7	◆
440	Alma Hamilton	440	109.0	42	7	◆
441	Alma Hamilton	441	109.0	42	7	◆
442	Alma Hamilton	442	109.0	42	7	◆
443	Alma Hamilton	443	109.0	42	7	◆
444	Alma Hamilton	444	109.0	42	7	◆
445	Alma Hamilton	445	109.0	42	7	◆
446	Alma Hamilton	446	109.0	42	7	◆
447	Alma Hamilton	447	109.0	42	7	◆
448	Alma Hamilton	448	109.0	42	7	◆
449	Alma Hamilton	449	109.0	42	7	◆
450	Alma Hamilton	450	109.0	42	7	◆
451	Alma Hamilton	451	109.0	42	7	◆
452	Alma Hamilton	452	109.0	42	7	◆
453	Alma Hamilton	453	109.0	42	7	◆
454	Alma Hamilton	454	109.0	42	7	◆
455	Alma Hamilton	455	109.0	42	7	◆
456	Alma Hamilton	456	109.0	42	7	◆
457	Alma Hamilton	457	109.0	42	7	◆
458	Alma Hamilton	458	109.0	42	7	◆
459	Alma Hamilton	459	109.0	42	7	◆
460	Alma Hamilton	460	109.0	42	7	◆
461	Alma Hamilton	461	109.0	42	7	◆
462	Alma Hamilton	462	109.0	42	7	◆
463	Alma Hamilton	463	109.0	42	7	◆
464	Alma Hamilton	464	109.0	42	7	◆
465	Alma Hamilton	465	109.0	42	7	◆
466	Alma Hamilton	466	109.0	42	7	◆
467	Alma Hamilton	467	109.0	42	7	◆
468	Alma Hamilton	468	109.0	42	7	◆
469	Alma Hamilton	469	109.0	42	7	◆
470	Alma Hamilton	470	109.0	42	7	◆
471	Alma Hamilton	471	109.0	42	7	◆
472	Alma Hamilton	472	109.0	42	7	◆
473	Alma Hamilton	473	109.0	42	7	◆
474	Alma Hamilton	474	109.0	42	7	◆
475	Alma Hamilton	475	109.0	42	7	◆
476	Alma Hamilton	476	109.0	42	7	◆
477	Alma Hamilton	477	109.0	42	7	◆
478	Alma Hamilton	478	109.0	42	7	◆
479	Alma Hamilton	479	109.0	42	7	◆
480	Alma Hamilton	480	109.0	42	7	◆
481	Alma Hamilton	481	109.0	42	7	◆
482	Alma Hamilton	482	109.0	42	7	◆
483	Alma Hamilton	483	109.0	42	7	◆
484	Alma Hamilton	484	109.0	42	7	◆
485	Alma Hamilton	485	109.0	42	7	◆
486	Alma Hamilton	486	109.0	42	7	◆
487	Alma Hamilton	487	109.0	42	7	◆
488	Alma Hamilton	488	109.0	42	7	◆
489	Alma Hamilton	489	109.0	42	7	◆
490	Alma Hamilton	490	109.0	42	7	◆
491	Alma Hamilton	491	109.0	42	7	◆
492	Alma Hamilton	492	109.0	42	7	◆
493	Alma Hamilton	493	109.0	42	7	◆
494	Alma Hamilton	494	109.0	42	7	◆
495	Alma Hamilton	495	109.0	42	7	◆
496	Alma Hamilton	496	109.0	42	7	◆
497	Alma Hamilton	497	109.0	42	7	◆
498	Alma Hamilton	498	109.0	42	7	◆
499	Alma Hamilton	499	109.0	42	7	◆
500	Alma Hamilton	500	109.0	42	7	◆

DRAPERY AND STORES

17	Black Seaquetry, Inc.	278	-1	32	-1	16	161
18	Alcon Inc.	278	-1	32	-1	16	161
19	Alcon Inc.	278	-1	32	-1	16	161
20	Alcon Inc.	278	-1	32	-1	16	161
21	Alcon Inc.	278	-1	32	-1	16	161
22	Alcon Inc.	278	-1	32	-1	16	161
23	Alcon Inc.	278	-1	32	-1	16	161
24	Alcon Inc.	278	-1	32	-1	16	161
25	Alcon Inc.	278	-1	32	-1	16	161
26	Alcon Inc.	278	-1	32	-1	16	161
27	Alcon Inc.	278	-1	32	-1	16	161
28	Alcon Inc.	278	-1	32	-1	16	161
29	Alcon Inc.	278	-1	32	-1	16	161
30	Alcon Inc.	278	-1	32	-1	16	161
31	Alcon Inc.	278	-1	32	-1	16	161
32	Alcon Inc.	278	-1	32	-1	16	161
33	Alcon Inc.	278	-1	32	-1	16	161
34	Alcon Inc.	278	-1	32	-1	16	161
35	Alcon Inc.	278	-1	32	-1	16	161
36	Alcon Inc.	278	-1	32	-1	16	161
37	Alcon Inc.	278	-1	32	-1	16	161
38	Alcon Inc.	278	-1	32	-1	16	161
39	Alcon Inc.	278	-1	32	-1	16	161
40	Alcon Inc.	278	-1	32	-1	16	161
41	Alcon Inc.	278	-1	32	-1	16	161
42	Alcon Inc.	278	-1	32	-1	16	161
43	Alcon Inc.	278	-1	32	-1	16	161
44	Alcon Inc.	278	-1	32	-1	16	161
45	Alcon Inc.	278	-1	32	-1	16	161
46	Alcon Inc.	278	-1	32	-1	16	161
47	Alcon Inc.	278	-1	32	-1	16	161
48	Alcon Inc.	278	-1	32	-1	16	161
49	Alcon Inc.	278	-1	32	-1	16	161
50	Alcon Inc.	278	-1	32	-1	16	161
51	Alcon Inc.	278	-1	32	-1	16	161
52	Alcon Inc.	278	-1	32	-1	16	161
53	Alcon Inc.	278	-1	32	-1	16	161
54	Alcon Inc.	278	-1	32	-1	16	161
55	Alcon Inc.	278	-1	32	-1	16	161
56	Alcon Inc.	278	-1	32	-1	16	161
57	Alcon Inc.	278	-1	32	-1	16	161
58	Alcon Inc.	278	-1	32	-1	16	161
59	Alcon Inc.	278	-1	32	-1	16	161
60	Alcon Inc.	278	-1	32	-1	16	161
61	Alcon Inc.	278	-1	32	-1	16	161
62	Alcon Inc.	278	-1	32	-1	16	161
63	Alcon Inc.	278	-1	32	-1	16	161
64	Alcon Inc.	278	-1	32	-1	16	161
65	Alcon Inc.	278	-1	32	-1	16	161
66	Alcon Inc.	278	-1	32	-1	16	161
67	Alcon Inc.	278	-1	32	-1	16	161
68	Alcon Inc.	278	-1	32	-1	16	161
69	Alcon Inc.	278	-1	32	-1	16	161
70	Alcon Inc.	278	-1	32	-1	16	161
71	Alcon Inc.	278	-1	32	-1	16	161
72	Alcon Inc.	278	-1	32	-1	16	161
73	Alcon Inc.	278	-1	32	-1	16	161
74	Alcon Inc.	278	-1	32	-1	16	161
75	Alcon Inc.	278	-1	32	-1	16	161
76	Alcon Inc.	278	-1	32	-1	16	161
77	Alcon Inc.	278	-1	32	-1	16	161
78	Alcon Inc.	278	-1	32	-1	16	161
79	Alcon Inc.	278	-1	32	-1	16	161
80	Alcon Inc.	278	-1	32	-1	16	161
81	Alcon Inc.	278	-1	32	-1	16	161
82	Alcon Inc.	278	-1	32	-1	16	161</

DRAPERY AND STORES—Cont

1987		Stock	Price	+ or -	By Mkt	Cvt	Yld	Pct
High	Low							
206	168	Widling Off. Exp. 10p	190	-1	F20	23	24	23
87	68	Windrunner Sp	81	+7	F25	23	35	100
150	80	Woodsen's Water 10p	137	+3	0837	1.5	38	100
859	680	Wheatrich Hls 50p	682	+5	16.0	2	25	0
1190	5255	Wt. Exp. Lk 2000	5279	-1	8.75	0	9.9	0
152	123	World of Leather 10p	140	+7	3.0	0	10	0

ELECTRICALS

[illegible]**ENGINEERING—Continued**[illegible]**FOOD,
GROCERIES, ETC.**[illegible]

HOTELS AND CATERERS

[illegible]

INDUSTRIALS (Miscel.)

1987		Stock	Price	+/-	Div Yr	CYR Gr%	YTD Gr%
High	Low						
209	270	AAH	293		7.8	25	37
219	516	AGA AB K25	211	-1	40.8	0	25
221	163	AGB Research 10p	237	+5	6.75	0	45
185	128	AIM 10p	182		65.75	1.8	44
175	160	ASD E1	165		8.5	4	73
119	86	Asbestos Bros. 10p	119		4.2	0.9	50
235	139	Autobeyerest. 5p	215		83.0	0	20
56	101	Autovite Hings. 5p	55	-1	5.0	1.3	26
135	106	Baywing Group 10p	118	-2	15.4	2.8	64
100	122						

INDUSTRIALS—Continued

[illegible]

INDUSTRIALS—Continued

[illegible]

INSURANCES

1966	1967	1968	1969	1970	1971	1972	1973	1974	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500	2501	2502	2503	2504	2505	2506	2507	2508	2509	2510	2511	2512	2513	2514	2515	2516	2517	2518	2519	2520	2521	2522	2523	2524	2525	2526	2527	2528	2529	2530	2531	2532	2533	2534	2535	2536	2537	2538	2539	2540	2541	2542	2543	2544	2545	2546	2547	2548	2549	2550	2551	2552	2553	2554	2555	2556	2557	2558	2559	2560	2561	2562	2563	2564	2565	2566	2567	2568	2569	2570	2571	2572	2573	2574	2575	2576	2577	2578	2579	2580	2581	2582	2583	2584	2585	2586	2587	2588	2589	2590	2591	2592	2593	2594	2595	2596	2597	2598	2599	2600	2601	2602	2603	2604	2605	2606	2607	2608	2609	2610	2611	2612	2613	2614	2615	2616	2617	2618	2619	2620	2621	2622	2623	2624	2625	2626	2627	2628	2629	2630	2631	2632	2633	2634	2635	2636	2637	2638	2639	2640	2641	2642	2643	2644	2645	2646	2647	2648	2649	2650	2651	2652	2653	2654	2655	2656	2657	2658	2659	2660	2661	2662	2663	2664	2665	2666	2667	2668	2669	2670	2671	2672	2673	2674	2675	2676	2677	2678	2679	2680	2681	2682	2683	2684	2685	2686	2687	2688	2689	2690	2691	2692	2693	2694	2695	2696	2697	2698	2699	2700	2701	2702	2703	2704	2705	2706	2707	2708	2709	2710	2711	2712	2713	2714	2715	2716	2717	2718	2719	2720	2721	2722	2723	2724	2725	2726	2727	2728	2729	2730	2731	2732	2733	2734	2735	2736	2737	2738	2739	2740	2741	2742	2743	2744	2745	2746	2747	2748	2749	2750	2751	2752	2753	2754	2755	2756	2757	2758	2759	2760	2761	2762	2763	2764	2765	2766	2767	2768	2769	2770	2771	2772	2773	2774	2775	2776	2777	2778	2779	2780	2781	2782	2783	2784	2785	2786	2787	2788	2789	2790	2791	2792	2793	2794	2795	2796	2797	2798	2799	2800	2801	2802	2803	2804	2805	2806	2807	2808	2809	2810	2811	2812	2813	2814	2815	2816	2817	2818	2819	2820	2821	2822	2823	2824	2825	2826	2827	2828	2829	2830	2831	2832	2833	2834	2835	2836	2837	2838	2839	2840	2841	2842	2843	2844	2845	2846	2847	2848	2849	2850	2851	2852	2853	2854	2855	2856	2857	2858	2859	2860	2861	2862	2863	2864	2865	2866	2867	2868	2869	2870	2871	2872	2873	2874	2875	2876	2877	2878	2879	2880	2881	2882	2883	2884	2885	2886	2887	2888	2889	2890	2891	2892	2893	2894	2895	2896	2897	2898	2899	2900	2901	2902	2903	2904	2905	2906	2907	2908	2909	2910	2911	2912	2913	2914	2915	2916	2917	2918	2919	2920	2921	2922	2923	2924	2925	2926	2927	2928	2929	2930	2931	2932	2933	2934	2935	2936	2937	2938	2939	2940	2941	2942	2943	2944	2945	2946	2947	2948	2949	2950	2951	2952	2953	2954	2955	2956	2957	2958	2959	2960	2961	2962	2963	2964	2965	2966	2967	2968	2969	2970	2971	2972	2973	2974	2975	2976	2977	2978	2979	2980	2981	2982	2983	2984	2985	2986	2987	2988	2989	2990	2991	2992	2993	2994	2995	2996	2997	2998	2999	3000
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فكانت من الأعمال

INDUSTRIALS

MINES Continued[illegible]

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NOTES

[illegible]

ns. * Forecast, or estimated annualized on previous year's earnings. * Subject

[illegible]

73	...	Fed. L.S. 4/1/02
255	...	Amort.
70	+1	CPI Hidge
907	...	Carroll Inds.
86	...	Dubois Gas

Feb 11/14/76 1976	100%	Hall (C. & P.)	100%
Mar. 94/10/1976	575	Western Village	500
		Under	400

TRADITIONAL OPTIONS

3-month call rates

Industries		NEI	
Allied-Lyons	35	Nat West Bk	5
Amstar	40	P & O Dtd	5
BAT	47	Penn	5
BDC Corp	42	Fully Pkcd	5
WGL	35	Rank Elcct	5
BTR	30	RVA	5
Balcoack	30	Rank Grp Dtd	5
Bancorp	47	Reed Intl	5
Bechem	42	STC	5
Blue Circle	62	Seas	5
Bosts	30	TSB	5
Bowaters	37	TT	5
Bk Argentine	30	Tesco	5
Bk. Telecom	35	Turner Emw	5
Burnon Dtd	23	Turner Hauls	5
Canbury	25	Zuss Vessels	5
Charrter Clmr	30	Thorn EMI	15
Comm Union	29	Unilever	15
Coastal	25	Waters	15
FNFC	20	Wellcome	5
GEC	40	Property	5
Genl	35	Brk Land	1
Glan	110	Land Securities	3
Grand Hotel	40	MEPC	5
Guerlain	105	Peschey	5
GKN	45	BOM	5
Hawson Pk	30	Brk Petroleum	5
Hayward Sdd	35	Brk Ornith Gd	5
ICI	85	Charterd	5
Imperial	35	Premier	5
Laibovale	40	Sa	5
Legat & Coe	25	Transatl	5
Lev Service	25	Ultramar	1
Lloyds Bank	35	Watts	5
Lucas Toys	15	Coat Gold	5
Morris & Spencer	35	Ro T Zinc	5
Midway Bk	35		
Morgan Guar	35		

A selection of options traded is shown on the
London Stock Exchange Forward Page

Traditional

N MAJOR STORM

F - No voting rights or restricted voting

5 YESTERDAY

** Saturday April 4: Japan Nikkei 22,738.7. TSE 1,938.08.
Base value of all indices are 100 except Brussels SE-1,000, ISE Gold

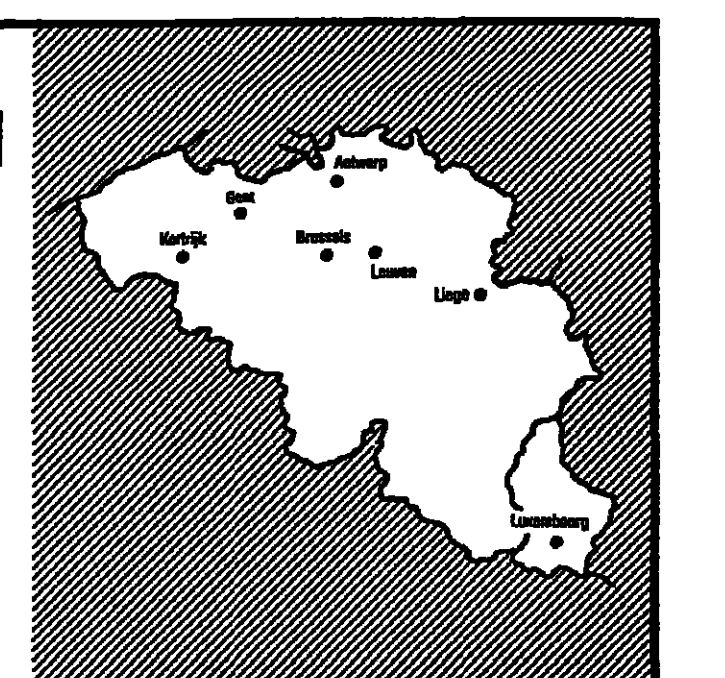
ENT ISSUES

INTERNET Portfolio	1,922.5	1,936.0	1,987.7	1,976.5	1,935.8 (N4/07)	1,534.3 (21/07)
Indicates pre-close figure						
NYSE-Consolidated 1400 Actives						
Stocks Traded	2.50pm Price	Change on Day	Stocks Traded	2.00pm Price	Change on Day	
SCN CP ----	6,152,488	N/A	Schd Air ----	1,843,850	85	- 1/2
Alcan Corp ----	3,112,530	25 1/2	and Telcel ----	1,731,130	39 1/2	- 1/2
USK Corp ----	2,686,298	23 1/2	and ----	1,745,838	148 1/2	- 1/2
BellSouth ----	2,557,458	33 1/2	Comcast ----	1,688,259	117 1/2	- 1/2
Gen Motors ----	2,066,528	8 1/2	China ----	1,432,688	31	+ 1/2
See Internet 644						
Declines 828						
TSX - Most Active Stocks Tuesday, April 7, 1987						
Stocks Traded	Closing Price	Change on Day	Stocks Traded	Closing Price	Change on Day	
Upper Steel ----	243.88	381	- 1	Tyco Int ----	68.53	+20
Canada ----	243.88	387	+ 1	Shaw Ind ----	67.76	+38
Midland Exp. & Ship ----	199.85	234	+24	Japan Steel Works ----	46.73	+25
International Paper Repts ----	77.45	825	+ 5	Romney Steel ----	36.84	+58
						+ 5
						+ 15

WORLD TRADE NEWS

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Continued on Page 49

فإنه من الأعمال

AMEX COMPOSITE CLOSING PRICES

OVER-THE-COUNTER

Nasdaq national market, 2:30pm prices

Continued on Page 47

FINANCIAL TIMES

WORLD STOCK MARKETS

AMERICA

Early gains reversed by fall in bonds

WALL STREET

GIVING UP morning gains, Wall Street stock prices fell sharply yesterday afternoon undermined by profit-taking and a weak bond market, writes Roderick Oram in New York.

Bond prices, which fell a point at the long end of maturities, were hit by renewed weakness of the dollar. The Dow Jones industrial average closed down 44.00 points at 2,380.54, its fourth-largest drop in a day. It began the session below its previous close as the market digested a \$61m share-selling programme by New Jersey which is divesting itself of stocks linked with South Africa. Previous sales by the state in recent weeks had also caused sinking sales for the market.

With the help of a wide premium on stock index futures, however, the Dow industrials recovered to show a maximum gain of about 15 points by mid-morning, but the improvement was soon reversed as the bond market turned lower. The sell-off concentrated in the top tier of stocks, was exacerbated by arbitraging between stock index futures, which were trading at a discount, and the underlying shares.

Broader market indices followed a similar pattern with the Standard & Poor's 500 losing 5.25 to 266.70 and the New York and American stock exchange composites indices falling 2.61 to 188.35 and only 0.59 to 341.84, respectively.

NYSE volume was moderately heavy at 186.4m shares although institutional buying was light. The number of declining issues outnumbered those rising by a margin of 11-to-five.

Technology stocks were generally weaker. Unisys added \$4 to \$104.64, Motorola fell \$4 to \$58.54, Wang fell \$4 to \$15.54, IBM fell \$2 to \$146.74, Digital Equipment fell \$3 to \$180.74, Texas Instruments fell \$1 to \$119.49, Advanced Micro Devices gave up \$5 to \$20.04 and National Semiconductor fell \$4 to \$15.54.

Telex, a manufacturer of computer peripheral equipment, dropped \$6 to \$84.64. Merrill Lynch reduced its recommendation from buy to neutral.

Texaco, up 3% to \$33.34, and Pennzoil, down \$14 to \$67.14, recovered and lost respectively some of the ground they made on Monday after Texaco had suffered an adverse court ruling in its fight against Pennzoil.

Allegris was unchanged at \$65.74. It had risen strongly on Monday after the national airline pilots union had offered to buy its United Air Lines subsidiary for \$4.5bn. The two parties are due to meet soon.

GenCorp was unchanged at \$118. An investment group led by AFG Industries and Wagner & Brown terminated their takeover offer following GenCorp's decision to buy back 54 per cent of its shares at \$130 each.

Caesars World added a further \$4

to \$30.74. It is planning a \$25-a-share dividend to fend off a hostile takeover offer of \$20 a share.

Interco gained \$4 to \$45.74. The apparel manufacturer and retailer reported fourth-quarter profits of 99 cents a share against 97 cents a year earlier.

General Motors added \$4 to \$82.74. It is due to hold closed-door meetings with analysts later this week. Rumours of what might be discussed and of a buy recommendation from Goldman Sachs boosted the stock.

Merck added \$1 to \$73.74. It said it expected net profits for the year ending June 30 to be between \$1.25 to \$1.30 a share against 70 cents a year earlier. Most other drug stocks were lower. Merck fell \$3 to \$180. Upjohn fell \$3 to \$127.74, Squibb dropped \$1 to \$15.54 and Pfizer fell \$2 to \$73.

The tone of Wall Street's credit markets yesterday had been set overnight abroad by a falling dollar. The currency weakened after senior Reagan Administration officials said they had no objective for a dollar exchange rate. The downturn in the dollar undermined prices of US Treasury securities.

Mr Onno Ruding, the Dutch Finance Minister and chairman of the International Monetary Fund's interim committee, said yesterday in Washington that any further drop in the dollar would be unwarranted. Officials from leading industrialised countries are meeting in Washington today to discuss international economic policy co-operation.

On the domestic policy front, Mr Paul Volcker, chairman of the Federal Reserve Board, suggested that last week's increase by banks in their prime lending rates was not triggered by Fed monetary policy.

The price of the benchmark 7.50 per cent Treasury long bond fell 1 1/2 points to 93 1/2 at which it yielded 7.93 per cent. Losses were relatively smaller at the shorter end of maturities. Trading was light.

CANADA

CONTINUED strong support for energy and gold stocks kept Toronto prices buoyant following the Composite index's record Monday close of 3,881.2, a rise of 84.2.

Among the stronger gold stocks, Galactic Resources picked up 3 1/2% to \$310.4, having announced on Monday plans to merge with Quartz Mountain Gold. Hemo Gold was up 3 1/2% to \$27.74 and Lacana Mining added \$1 1/2% to \$31.84.

Forest stocks performed well, with Canfor Corp 3 1/2% stronger at \$35.74, BC Forest Products 3 1/2% up at \$24.74, and Consolidated-Bathurst 3 1/2% better at \$23.14.

Montreal gained overall, with mining, utilities and oils strongest. Vancouver stock exchange said its March volume was a record 479.2m shares, well up from the 270.1m shares traded in March 1986.

Little cheer in London

SECURITIES markets in London found little cheer in Wall Street's strong overnight performance and two more opinion polls predicting election success for the Conservatives.

Worries over the weak dollar and the threat of a trade war with Japan overshadowed trading, and share prices finished slightly lower despite a late rally.

The FT-SE 100 index closed down 2.6 at 1,987.9 after falling by 12 points in early trading while

the FT Ordinary index shed 1.5 to finish at 1,564.5.

Firmness in crude prices did nothing for the oil majors, and prices ended lower in sluggish trading, with BP off 4p at \$16p.

Against the general trend, Jaguar, predicting 10 to 15 per cent growth in world sales this year, added 15p to 98 1/2p.

Bonds finished lower, with long-dated issues of 1/4 of a basis point, as the market awaited today's meeting of the G7 finance ministers. Details, Page 46.

EUROPE

Stockholm rises to fresh high

WIDESPREAD selling, much of it as a technical reaction to recent gains, together with a fall in overseas interest left most European equities markets lower or steady. Sweden was a notable exception, posting a record high in busy trade.

Stockholm surpassed the all-time high it equalled on Monday as institutions bought heavily, in part to meet rising placement needs of public share savings funds. Gains continued through the day despite a spate of mid-session profit-taking to leave the Veckans Affärer all-share index 7.7 higher at 969.9. Turnover of SEK 900m was well above Monday's SEK 410m.

Most active was Ericsson, which rose SEK 4 to SEK 265 amid news it had won a third contract for digital exchange equipment from US West Coast.

Engineering stocks made the day's best gains as the National Institute for Economic Research forecast a rise in the sector's production and exports.

Frankfurt retreated broadly in what dealers said was a technical response to Monday's strong final close. The Commerzbank index, calculated at mid-session, was down 15.8 at 1,853.7.

Computer stock Nixdorf fell back DM 4.50 from Monday's DM 12.50 gain to close at DM 7.81 despite reporting a 29 per cent climb in 1986 earnings.

Banks faltered from recent advances. Dresdner lost DM 9 to DM 58.84 and said its dividend would stay at DM 12 with a 1-for-18 bonus share issue. Deutsche Bank gave up DM 10 to DM 697 and Commerzbank fell DM 9.20 to DM 278. Bayernkypso tumbled DM 15 after Monday's gains to DM 448.

Daimler was the worst-hit car stock, losing DM 23.00 to DM 1,022.00. VW also fell back DM 2 to DM 360.50 amid news that its former chief foreign exchange dealer had been arrested.

Brussels closed steady after heavy late selling had wiped out

early gains. Dealers said the lower trend in interest rates kept the market firm.

Metal stocks made up ground, however, with steelmaker Arbed BFR 50 better at BFR 1,685 and Metal Hoboken up BFR 60 to BFR 5,900.

Amsterdam was modestly stronger as foreign investors continued to buy international. The final CBS tendency index was 0.7 up on Monday's close at 57.3.

Philips added FI 1.50 to FI 53.10 in advance of today's annual meeting. Royal Dutch rose FI 2 to FI 254.00. Unilever was up 50 cents at FI 508.00 and KLM climbed 20 cents to FI 43.00.

Zurich slipped back amid widespread falls in blue chips. UBS led the way, giving up SF 75 to SF 5,276. Also lower were Sanexx bearer, by SF 123 to SF 11,250, and Hoffmann-La Roche 1/4 share, by SF 200 to SF 13,625.

Paris eased in moderate trading as foreign interest in the market declined. Falls led advances by 141 to 30 with 14 issues steady.

Among the leading losers, Radiotelephone fell FF 75 to FF 1,590, Air Liquide fell FF 33 to FF 735 and Moët Hennessy, which boosted its dividend to FF 45 from FF 34.50, lost FF 30 to FF 2,370.

Milan fell, depressed by selling prior to Monday's monthly settlements and by continued domestic political tensions.

Subsidiaries controlled by Mr Carlo De Benedetti rose, however, as the financier announced a 34 per cent rise in group earnings, with food group Buitoni up by L180 to L1,180 and CIR, the holding company, up by L131 to L1,480.

Madrid was slightly firmer in quiet trade. Rises outpaced falls by 51 to 39 with 47 stocks unchanged.

Oso finished mixed after profit-taking was followed by a resurgence of optimism that the bourse could meet record levels.

The all-share index put on 0.08 to 319.87, just 5.74 shy of the November 1985 record.

SOUTH AFRICA

DESPITE the discouragement of a rise in the financial rand and a dip in bullion prices, Johannesburg gold stocks finished moderately firmer in quiet trade.

Gold Fields of South Africa shook off the news of a 13 per cent drop in first quarter profits to add R1.25 to R63. Elsewhere among golds, Vael

Reefs picked up R8 to R308, Driefontein added 75 cents to R12.50 and Anglo American Gold put on R3 to close at R330.

Diamond stock De Beers rose 40 cents to R30.50, but platinum companies Impala and Rustenburg slipped back, by 75 cents to R48 and by R1 to R48.50, respectively.

ASIA

High-tech buying sparks record

TOKYO

THE STRONG overnight advance on Wall Street helped send share prices soaring to a record high in Tokyo yesterday, writes Shigeo Nishizaki of Nippon Press.

The upswing was led by super-conductor and AIDS stocks and by issues sensitive to budgetary developments.

The Nikkei average climbed 198.54 to 22,784.65. Volume totalled 1,900m shares compared with Monday's 1,790m. Advances outnumbered declines by 474 to 404, with 133 issues unchanged.

The Dow Jones' breach of the 2,400 level on Monday, coupled with the strong performance of the Japanese bond market, sparked strong buying interest, mainly in issues backed by specific incentives.

Stocks related to superconductive material came to the top of the shopping list. Mitsubishi Electric closed Y17 higher at Y382 after rising Y29 at one stage on 65.18m shares.

Mitsubishi Electric's advance

triggered rises by other heavy electrical machine stocks such as Hitachi and Toshiba, which ended Y26 and Y15 higher at Y390 and Y445, respectively.

Electric Cables performed well, along with some nonferrous metals. Mitsubishi Cable Industries surged Y39 to Y340. Showa Electric Wire and Cable Y47 to Y717 and Hitachi Cable Y20 to Y1,230 while Hitachi Mining and Smelting rose Y12 to Y416.

Elsewhere, NTT climbed Y30,000 to Y2.8m on buying by securities houses and hopes foreigners may be allowed to buy the stock in a second government offering.

Some budget-influenced stocks attracted strong buying interest, bolstered by the Government's apparent moves towards an expansionary fiscal policy to buoy up the Japanese economy.

Dredging companies and some cement remained popular, supported by the Ministry of International Trade and Industry's proposal, disclosed on Monday, to construct artificial islands in Tokyo Bay.

Tokyo Harbour Works leapt Y80 to Y1,110. Wakachiku Construction Y41 to Y380 and Mitsubishi Mining and Cement Y46 to Y720. Shimizu Construction gained Y50 to Y1,150 and Daiwa House Y80 to Y2,230.

Leading general contractors were slightly easier, however, with Kajima Corp and Obayashi Corp losing Y20 each to Y1,870 and 1,280, respectively.

Nippon Steel, although topping the active list with 283.90m shares traded, closed Y1 lower at Y381 while Nippon Kokan, the second-busiest issue with 208.19m shares, ended only Y3 higher at Y347 after gaining Y11 earlier.

Bond prices remained steady, helped by the continued strong performance of the futures market where JGB contracts, which topped Y110 for the first time on Monday, rose further to reach Y110.75.

The yield on the benchmark 5.1 per cent government bond, maturing in June 1988, fell to a record low of 3.915 per cent from Monday's 3.970 per cent in block trading on the Tokyo Stock Exchange.

AUSTRALIA

A LATE bout of profit-taking pulled Sydney share prices off their session highs but none the less failed to prevent the All Ordinaries index pushing 7.4 ahead to a new closing peak of 1,753.7.

Demand, at home and abroad was still strong, particularly for gold issues, taking the gold index up 44.7 more points to a record 3,073.8.

Total market capitalisation of the Australian Stock Exchange rose to a record of A\$208.86bn at the end of March from the previous high of A\$200.58bn at the end of February.

SINGAPORE

ACTIVITY remained subdued in Singapore, and light profit-taking saw the Straits Times Industrial index shed 6.48 to 1,074.52.

Most active stock was Tan Chong Motors, up 2 cents to 56 cents on 2.1m shares traded. Among blue chips SIA eased 20 cents to S\$11.70.

The moratorium in force at the moment is intended to allow the stock exchange to clarify its own legal position on granting listing to these new categories of shares. No conclusion is expected for some months.

Trading was suspended yesterday in the shares of Wharf Holdings, World International and Hongkong Realty and Trust, three Hong Kong companies controlled by Sir Yue-Kong Fao.

The group gave no hint about the reason for suspension, but reports circulating the stock market suggested a reconstruction was possible.

Hongkong Realty and Trust was a subsidiary of Wheelock Marden until the latter was taken over by Wharf two years ago and as such has both A and B shares. Some analysts suggested that a takeover of Wharf by Realty was being planned. World International would then take control of Realty by buying its B shares, a move which illustrates the importance of B shares in the current stock market debate in Hong Kong.

EUROPEAN BANKING CONFERENCE

Milan, 18 & 19 May 1987

Italian banking and finance and the impact of the financial services revolution in Italy provide the subject matter for the first day of this year's Milan conference. Major international questions including issues of interest to Euromarkets practitioners are to be discussed on the second day. Among the speakers are:-

On Bettino Craxi
Acting Prime Minister, Italy*

On Giovanni Goria
Treasury Minister, Italy

Dr Nerio Nesi
Chairman
Banca Nazionale del Lavoro

Dr Guido Vitale
Managing Director
Euromobiliare SpA

Dr Massimo Russo
Director-General
Economic and Financial Affairs Directorate
Commission of the European Communities

Mr Teruyoshi Yasufuku
Senior Managing Director
The Sanwa Bank Limited, Tokyo

*Subject to final confirmation

Mr Stephen I Danzansky
Special Assistant to the President of the United States

The Rt Hon Denis Healey, CH, MBE, MP
Shadow Spokesman on Foreign Affairs
Former Chancellor of the Exchequer, UK

Mr Jack Hennessy
Chairman & Chief Executive Officer
Credit Suisse First Boston Ltd

Mr Win Bischoff
Chairman
J Henry Schroder Wagg & Co Limited

Mr Richard Lutyens
Managing Director
Merrill Lynch Europe Limited

Mr Richard Lehmann
Senior Corporate Officer
Citibank NA

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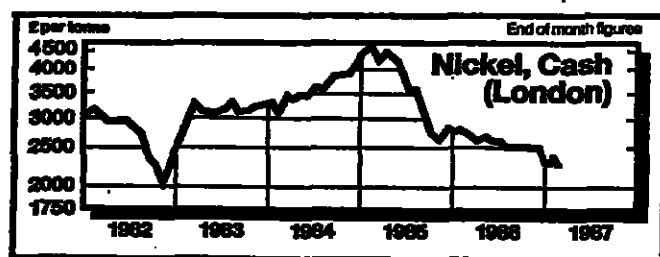
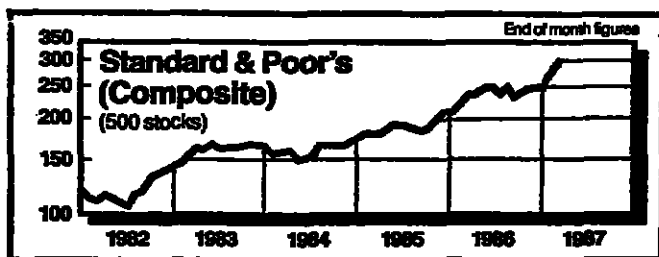
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KEY MARKET MONITORS



STOCK MARKET INDICES

	April 7	Previous	Year ago
NEW YORK			
DJ Industrials	2,380.54	2,405.54	1,736.51
DJ Transport	607.87	601.48	778.35
DJ Utilities	308.72	314.01	185.27
S&P Comp.	298.67	301.95	228.63

LONDON FT

	1984	1985	1986	1987
Ind	1,584.5	1,598.0	1,592.1	
SE 100	1,987.0	1,988.6	1,989.6	
A All-share	995.97	998.88	618.22	
A 500	1,108.17	1,110.54	901.13	
Gold mines	424.3	421.6	288.0	
A Long GP	8.12	9.07	8.87	
(April 6)	6124.85	6123.78	6123.33	

TOKYO

	1986	1987
Nikkei	22,784.65	22,784.65
TOYO SE	1,942.07	1,933.31

AUSTRALIA

	1986	1987
All Ord.	1,753.1	1,748.4
Metals & Min.	1,003.7	992.9

AUSTRIA

	1986	1987
Credit Aktien	202.55	201.50

BELGIUM SE

	1986	1987
	4,511.7	4,468.63

CANADA

	1986	1987
Toronto	2,732.1	2,750.6
Met & Min.	3,671.0	3,681.2
Composite	1,822.81	1,824.74

DEMARK SE

	1986	1987
	199.40	199.70

FRANCE

	1986	1987
CAC 40	453.40	459.0
Ind. Tendance	114.10	115.9

WEST GERMANY

	1986	1987
FAZ-Aktien	610.55	616.82
Commerzbank	1,852.70	1,871.20

HONG KONG

	1986	1987
Hang Seng	2,654.70	2,654.70

ITALY

	1986	1987
Banca Com.	721.73	726.58

NETHERLANDS

	1986	1987
ANP CSE	292.20	298.6
Ind	289.30	294.5

NORWAY

	1986	1987
Osto SE	421.44	421.98

SINGAPORE

	1986	1987
Straits Times	1,074.50	1,080.98

SOUTH AFRICA

	1986	1987
Gold	1,205.2	1,213.2

SPAIN

	1986	1987
Madrid SE	221.27	220.79

SWEDEN

	1986	1987
J & P	2,624.30	2,591.88

SWITZERLAND

	1986	1987
Swiss Bank Ind	590.50	590.40

COMMODITIES (London)

	1986	1987
Silver (spot)	416.35p	401.10p
Copper (cash)	9308.75	9308.25
Coffee (July)	51,270.00	51,291.00
Oil (Brent)	51.40	51.55

GOLD (\$/oz)

	1986	1987
London	349.50	342.00
Zurich	349.50	342.00
Paris (Baring)	349.50	342.00
Luxembourg	349.50	342.00
New York (AME)	349.50	342.00

CURRENCIES (London)

	1986	1987
US DOLLAR	1.9365	1.9365
STERLING	1.9365	1.9365

US BONDS

	1986	1987
Treasury	100.00	100.00
Corporate	100.00	100.00

INTEREST RATES

	1986	1987
3-month US	9%	9%
6-month US	9%	9%
12-month US	9%	9%

FINANCIAL FUTURES

	1986	1987
US Treasury Bonds (CBT)	100.00	100.00
US Treasury Stocks (CBT)	100.00	100.00

COMMODITIES (London)

	1986	1987
Silver (spot)	416.35p	401.10p
Copper (cash)	9308.75	9308.25
Coffee (July)	51,270.00	51,291.00
Oil (Brent)	51.40	51.55

GOLD (\$/oz)

	1986
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